THIRTIETH ANNUAL REPORT

1983-84

PRESENTED TO THE ANNUAL MEETING OF THE GENERAL BODY ON THE 14TH OCTOBER, 1984



THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI-110002

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CONTENTS

	Pages
	14,500
INTRODUCTION	1
A. ASSOCIATIONAL ACTIVITIES	5
A. ADDUCIATIONAL ACTIVITIES	
A.1 Twenty-ninth Annual Meeting of the General Body	5
A.2 The Executive Council	5
A.3 Membership	6
A.4 Twenty-seventh Annual Conference of the Members	6
A.5 Essay Competition	6
	6
A.6 Regional and Local Branches	0
A.7 Condolences	7
B. ACADEMIC ACTIVITIES	7
B.1 Training	7
B.2 Research and Consultancy	12
B.3 Case Studies Programme	15
어머니는 일이라고 있었습니다. 그는 그리고 하다 하는 것은	
B.4 Seminars and Conferences	15
B.5 Publications	18
B.6 Library and Reference Services	19
그런 근로 하는데 그들의 충격되었다. 그는 나는 나는 그리고 있을 수 없다.	
B.7 Participation in International Seminars and Programmes	20
B.8 Personnel Matters	21
B.9 Extension Programme	23
: 이 15 - 15 - 15 - 15 - 15 - 15 - 15 - 15	

		Pages
B.1	O Academic Contributions and other Activities	23
	of the IIPA Faculty	
C. FINAN	ICES AND ACCOUNTS	53
D. ACKNO	WIEDGEMENTS	54
ANNEXURI	35 · · · · · · · · · · · · · · · · · · ·	
1	Research and Consultancy Programmes	56
II	List of Publications	72
III	Executive Council and the Committees	73
IA	Activities of Branches	80
v	Ninth Advanced Professional Programme in	93
	Public Administration (Contents of the Programme)	
VI	Titles of the Dissertations submitted by the	95
	participants of Ninth Advanced Professional	
	Programme in Public Administration	
VII	Training Programmes	98
VIII	Academic Divisions	108
IX	Faculty and other Senior Staff	111
х	Balance Sheet and the Audited Accounts for 1983-84	116

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1983-84

INTRODUCTION

The Institute has completed thirty years of its working.

During the year 1983-84, the Institute continued its activities in its principal areas of work, viz., training, research, consultancy, case studies, seminars and conferences and publications. Sec.

The research and consultancy projects undertaken by the Institute cover subjects like rural development, urban development, industrial organisation and regulation and social welfare. Many of these are result oriented in the sense the conclusions drawn have a direct bearing on the operational policies of the Ministries and Departments concerned.

During the year, twenty research and consultancy assignments were completed, the details of which are given at Annexure ${\rm I}_{\bullet}$

Among thirty research and consultancy projects in progress several are on behalf of the Government of India, State Governments, and Public Sector Undertakings.

TRAINING PROGRAMMES

During the year under report, the Institute conducted the Ninth Advanced Professional Programme in Public Administration, 12 Management Orientation Programmes, 6 Special Programmes, 12 fee-based Management Development Programmes and 13 Sponsored Programmes which included a regional programme on new trends in the training of development administrators conducted in collaboration with United Nations Asian and Pacific Development Centre (UNAPDC), Kuala Lumpur, and the Department of Personnel & A.R., Ministry of Home Affairs, Government of India, from May 9-28, 1983, 'Development through Participation' sponsored by Union Ministry of Rural Development, from April 28 - May 7, 1983, 'Financial Management in Government' sponsored by the Government of Pondicherry from June 22-25, 1983, Workshop on Policy Formulation for Development and the Environment' sponsored by the Department of Environment, Government of India, from February 2-8, 1984, Workshop on 'Computer Awareness and Acceptability' sponsored by Bharat Heavy Electricals Ltd., Hardwar, from February 6-7, 1984, and a series of courses on 'Project Management', and 'Disciplinary Procedures and Vigilance Matters' sponsored by the Central Electricity Authority. The Institute's Centre for Urban Studies organised 9 training programmes on different aspects of urban administration. In all, 1281 participants participated in the training programmes.

The Advanced Professional Programme in Public Administration, ninth in the series, successfully concluded on March 31, 1984. Twenty-nine officers participated in the programme. The Panjab University has agreed to the proposal to confer M.Phil Degree to the successful post-graduate participants in the programme.

SEMINARS AND CONFERENCES

During the year, four Seminars were conducted as under:

- Seminar on 'Management of Economic Development: New Horizons' from April 11-14, 1983.
- Seminar on 'Status of Municipal Government in India to-day' from July 29-30, 1983
- Seminar on 'Voluntary Agencies and Urban Development' from December 5-6, 1983
- 4. Seminar of APPPA Alumini for Evaluation of the Programmes from February 17-18, 1984.

COMMITTEE ON CASE STUDIES

The Committee on Case Studies, continued its programme with Prof. M.V. Mathur as Chairman, Director P.R. Dubhashi as Project Director and Dr. Jaideep Singh as Member-Secretary.

The following volumes were published during the year.

- i) Case Studies in Indian Administration (7th volume)
- ii) Case Studies in Public Administration

PUBLICATIONS

The Institute's Journal 'Indian Journal of Public Administration' continues to be one of the leading Journals in the field of Public Administration and enjoys world-wide reputation. The subject for the special number brought out in the year 1983 was 'Administrative Accountability'.

Four issues of 'Nagarlok' were brought out during the year, two of them were special numbers on the topics: 'Policy Analysis for Urban Development' and 'Planning Implementation of Urban Development'.

The Institute brought out 11 other publications. Annexure II gives the list of these publications.

LIBRARY

The Library services were availed of by 2982 persons comprising of members of IIPA, members of IIPA Faculty and Staff of the Institute, participants of various training programmes and research scholars. At the close of the year, the library had 1,42,497 volumes.

REGIONAL AND LOCAL BRANCHES

The rules of the Institute as amended at the special meeting of the General Body held on the 9th October, 1983, now provide for the constitution of regional branches also for union territories or a group of union territories or a group of states and union territory.

During the year, a regional branch of the Institute in Assam with its headquarters at Gauhati was established to serve the north-eastern part of the country not covered so far. Besides this, the local branches at Madurai and Vellore were set up. The local branches Delhi, Patna and Jammu & Kashmir were converted into regional branches. With this, the number of regional and local branches at the close of the year stood at 18 and 26 respectively.

Some of the regional and local branches have been quite active and continued their programmes during the year.

A meeting of the Chairmen and office-bearers of the Regional and local branches was convened on the 9th October, 1983, to consider measures to activise the branches. As a result of the suggestion made at the meeting, it has been decided to organise Regional Conferences on the subject on which the Annual Members' Conference is held as a prelude to the National Conference.

REVIEW COMMITTEE

Reference was made in the last Annual Report to the constitution of a Review Committee for reviewing the activities of the Institute. The Committee has had several meetings and considered various items. The deliberations of the Committee are continuing.

ENDOWMENT FUND

As mentioned in the Annual Report for 1982-83, an Endowment Fund was created for undertaking specific studies and research activities and also towards publication of such studies, and instituting an Annual Endowment Lecture on a major theme relating to public administration from the interest accruing from the investment of this fund. At the close of the year ending March 31, 1983, the contributions from the State Governments

including the donations amounting to Rs. 5,65,000 received during the Silver Jubilee year (i.e. 1979) of the Institute stood at Rs. 9,65,000. During the year 1983-84, the contributions towards this Fund amounting to Rs. 5,80,00 were received from the State Governments (Meghalaya - Rs. 10,000), (Uttar Pradesh - Rs. 2 lakhs), (Karnataka - Rs. 1 lakh in addition to Rs. 5 lakhs received during the Silver Jublee Year), (Maharashtra - Rs. 1.50 lakhs), (Andhra Pradesh - Rs. 1 lakh), and (Assam - Rs. 20,000). The Fund at the close of the year ending March 31, 1984, was of the order of Rs. 15.45.000.

Shri P.V. Narasimha Rao, Former Minister of External Affairs (now Union Minister of Home Affairs) delivered the Second Annual Endowment Lecture on 'South-South Co-operation' on March 29, 1984.

During the year, the Institute also organised 2 other lectures under Extension Lectures Programme.

A. ASSOCIATIONAL ACTIVITIES

A.1 TWENTY-NINTH ANNUAL MEETING OF THE GENERAL BODY

The Twenty-ninth Annual Meeting of the General Body was held on October 9, 1983. Shri M. Hidayatullah, Vice-President of India and President of IIPA, presided.

Shri S.B. Chavan, then Union Minister of Planning and Deputy-Chairman, Planning Commission (now Minister of Defence) and Chairman of the IIPA, also attended the meeting and gave an address.

The meeting was attended by 115 members.

The house approved the proceedings of the Twenty-eighth Annual Meeting of the General Body held on the 9th October, 1983 and the Annual Report and the Annual Statement of Accounts for the year 1982-93. M/s Thakur Vaidyanath Aiyar & Co., Chartered Accountants, were re-appointed as the Auditors for the year 1983-84.

Shri M. Hidayatullah, Vice-President of India, was elected unanimously as President of the Institute for the year 1983-84.

A special meeting of the General Body was held on October 9, 1983, (before the Annual General Meeting of the General Body) to consider amendment to Rule 26(1) relating to constitution of Regional Branches. The amendment to the rules as approved at the Special meeting now provide for constitution of Regional Branch also for a Union Territory or a Group of Union Territories or a Group of States and Union Territory.

A.2 THE EXECUTIVE COUNCIL

The Executive Council in its meeting held on the 9th October, 1983, reelected unanimously Shri S.B. Chavan, then Union Minister of Planning (now Minister of Defence), as Chairman of IIPA for a period of two years. The Council also re-elected Dr. B. Venkatappiah, Shri S.L. Khurana and Shri H.M. Patel as Vice-Presidents of the Institute for a period of two years.

The Council co-opted Shri A.C. Bandyopadhyay, Dr. L.M. Sighvi, Shri R.K. Trivedi, Shri S. Ramanathan, Dr. R.C. Paul, Dr. N.R. Deshpande, Dr. V. Subramanian and Prof. Kamta Prasad as its members for a period of one year. In the meeting of the Executive Council, held on the 25th January, 1984, the Council condoled the sad demise of Prof. N.R. Desphande, Member of the Executive Council. The Council in the same meeting co-opted Prof. N.R. Inamdar against the above vacancy.

The Council also co-opted the Chairmen of the (1) Goa (2) Gujarat and (3) Karnataka Regional branches as its members for a term of one year.

The Executive Council met five times during the year.

RECONSTITUTION OF COMMITTEES

The Executive Council reconstituted its various Committees, the details of which are given in Annexure III.

A.3 MEMBERSHIP

During the year, 890 new members were admitted to the Institute (675 ordinary, 186 life, and 29 corporate). In addition, 15 associate members were also admitted. 144 members compounded their subscription for life membership. 8 ordinary members and 5 corporate members resigned. 3 ordinary members and 5 life members expired.

The names of 440 ordinary members and 14 corporate members whose subscription fell in arrear for more than two years, i.e., since 1982 are due to be removed from the rolls of the Institute, under Rule 35 (1) of the Rules of the Institute.

	1982-83	1983-84
Ordinary	2,702	2,782
Life	2,495	2,820
Corporate	196	206
	5,393	5,808

A.4 TWENTY-SEVENTH ANNUAL CONFERENCE OF THE MEMBERS

The Twenty-seventh Annual Conference of the Members of the IIPA was held on October 8, 1983. The theme of the conference was 'Problems and functions of Indian Polity'. Dr. B. Venkatappiah, Vice-President of IIPA and Chairman of IIPA's Standing Committee, presided in the First Session and Prof. M.V. Mathur, Vice-President of the Institute in the Second Session.

The conference was attended by 109 members. The theme paper of the conference was contributed by Prof. S.R. Maheshwari and 23 papers on the subject were contributed by the members of the Institute.

A.5 ESSAY COMPETITION

The following 5 subject were prescribed for the Essay prize Competition for 1983:

1. Politics, Administration and Communal Strife.

- Administrative Effectiveness, Parameters and Techniques of achieving effectiveness in Indian Administration.
- Administration of the Institutions of Higher Learning : Purposes, Problems and Remedies.
 - 4. Institution Building : Administrative Aspects.
 - 5. Employment Programes for the Rural Poor.

In all, 11 essays were evaluated by the Committee of Judges, comprising of: (1) Shri L.P. Singh (2) Shri A.C. Bandyopadhyay (3) Prof. S.G. Dubey and (4) Director P.R. Dubhashi.

On the basis of the evaluation made by the Judges, the prizes were awarded to the persons for their essays mentioned against each:

First prize of Rs. 2000/-

 Shri M.R. Kolhatkar, CII/38 Bapanagar, Dr. Zakir Hussain Marg, New Delhi for his essay on 'Administration of the Institutions of Higher Learning: Purposes, Problems and Remedies'.

Two second prizes of Rs. 1000/- each

- Dr. Bhagwan Prasad, Director, Industrial Development Department, SIET, Hyderabad, Mrs. N. Srilakshmi Prasad, Research Associate, SIET, Hyderabad (Joint authors) for the essay on 'Employment Proramme for the Rural Poor with Special Reference to Rural Industrialisation'.
- 3. To be shared equally by (a) Dr. Ch. Balaramulu, Lecturer in public Administration, Kakatiya University and (b) Shri Surender Nath, D-1-11, Hauz Khas, New Delhi, for the essays on 'Employment Programme for the Rural Poor in Andhra Pradesh' and 'Administrative Effectiveness: Parameters and Techniques to Achieve Effectiveness in Indian Administration', respectively.

Consolation prize of Rs. 250/-

Shri Ashok Kumar Ojha, Student M.Sc(Ag), A.N. Hostel, Bihar Agricultural College, Sabour, Bhagalpur, for his essay on Employment Programme for the Rural Poor'.

Shri M. Hidayatullah, President of the Institute, gave away the prizes to the winners.

As decided by the Executive Council of the Institute, the joint authorship of essay shall not hereafter be allowed and any essay under joint authorship shall disqualify for the competition. From 1984 onwards, the

value of prizes has been fixed as under :

One first prize - Rs. 2000/One second prize - Rs. 1500/One third prize - Rs. 1000/-

A.6. REGIONAL AND LOCAL BRANCHES

As mentioned elsewhere in the Report, the rules relating to the constitution of Regional and Local Branches were suitably amended to provide for constitution of regional branches also for Union Territory or a Group of Union Territories or a Group of States and Union Territory.

The bye-laws relating to Regional/Local Branches were approved by the Executive Council in its meeting held on the 29th July, 1983. These interalia incorporate the following:

- Linkage between Regional/Local Branches for undertaking collaborative programmes.
- Election of the Chairman, Secretary and the Treasurer of the Branches and ensuring their timely election.
- Constitution of a Regional Branch for any State or Union Territory or a Group of States, or Union Territory where not less than 75 members of the Institute reside in such a state or Union Territory or a Group of States/Union Territory.
- Maintaining the accounts of the Branch in a scheduled Bank or a Cooperative Bank.

During the year, a regional branch of the Institute in Assam with its headquarters at Gauhati and the local branches at Madurai and Vellore were established. The local branches, Delhi, Patna and J & K were made regional branches in view of their jurisdiction and membership. With this, the number of regional and local branches at the close of the year stood at 18 and 26 respectively.

A meeting of the Chairmen and Hony. Secretaries of the Regional and local branches was held on the 9th October, 1983. Director F.R. Dubhashi presided over the meeting. The following regional/local branches were represented: Andhra Fradesh, West Bengal, Dindigul, Imphal, Jammu & Kashmir, Madurai, Patiala, Patna, Ranchi, Vallabh Vidyanagar and Vellore.

The meeting decided to exchange reports of activities among the branches; to hold programmes having a bearing on local interests as well as undertake collaborative programmes to enable participation by local members; carry out research studies in collaboration with each other and the Headquarters; obtain concession from respective State Governments for subsidising subscription by members (on the pattern of concession offered by Government of Maharashtra); mail IJFA by registered post to members who so

desire at their cost (list of such members would be supplied by respective branches); prepare abstracts and translations (into regional languages) of material published by headquarters; and hold regional conference in August/September before IIPA Members' Annual Conference etc.

With a view to enabling the representatives of the regional and local branches to attend the meeting of 'the office-bearers which is held on the eve of the Annual General Body Meeting, it has been decided to reimburse to the branches an amount equal to one first class return rail fare from the Headquarters of the branch to Delhi.

Financial assistance amounting to Rs. 1,41,345.60 was paid to the regional/local branches during the year for carrying out their programmes/activities. This amount also includes 50 per cent interest accruing on Life Membership Capital Fund.

The activities pursued by the Regional and Local Branches during the year as reported are given in Annexure ${\rm IV}_{\bullet}$

A. 7 CONDOLENCES

The Institute mourns the sad demise of S/Shri N.R. Deshpande, S.V. Jevoor, J.M. Kanitkar, G.S. Mahajani, M.M. Mehta, S.B. Sahay, Harmandar Singh and V.B. Tawadey.

B. ACADEMIC ACTIVITIES

B.1. TRAINING

B.1.1 NINTH ADVANCED PROFESSIONAL PROGRAMME IN PUBLIC ADMINISTRATION

The Advanced Professional Programme in Public Administration, minth in the series, began on July 1, 1983 and concluded on March 31, 1984.

Twenty nine participants from 15 different All India and Central Services participated in the programme. The break-up of the 29 officers is given below:

- $24\,$ officers deputed by the Ministries/Departments of the Government of India
- 4 officersdeputed by the Governments of Madhya Pradesh, Maharashtra, Uttar Pradesh and Himachal Pradesh
- 1 officer deputed by Orissa Construction Corporation Ltd.

The Programme was inaugurated by Shri C.R. Krishnaswany Rao Sahib, Cabinet Secretary, Government of India.

Shri S.B. Chavan, then Union Minister of Planning (now Minister of Defence) and Chairman, IIPA, delivered the valedictory address and distributed the diplomas to the successful participants.

Since 1975, the Institute has been conducting the 38-week Programme in Public Administration, known as the Advanced Professional Programme in Public Administration. The Programme sponsored by the Training-Division of the Department of Personnel and Administrative Reforms, Ministry of Home Affairs, Government of India, was intended to train middle and senior level officers of the Centre, States and Union Teritories and Public Sector Undertakings. It was designed to promote effective administrative leadership. Its objectives were:

- to promote a critical understanding of the dynamics of interaction between public administration and the social, political and economic evironment within which it functions and which it influences, and even seeks to change;
- to evolve an integrated perspective of the different segments of Public administration and their underlying policies and practices;
- to enhance the responsiveness to people and develop interpersonal skills;
- to familiarise with the modern tools and techniques to aid decision-making in an increasingly complex environment; and
- to promote the administrative capabilities to formulate appropriate solutions to current problems in the light of organisational needs, environmental pressures and national commitments.

The contents of the programme divided into four main segments, each consisting of a number of subjects and topics are given in Annexure V.

Lectures, discussions, case studies, participative instructions, exercises, assignments, seminars and syndicates were among the methods used in the programme.

As part of the programme, every participant conducted studies in 5 select villages of 4 States, Viz., Tamil Nadu, Maharashtra, Madhya Pradesh and Himachal Pradesh. Two of the participants conducted their village study in rural Delhi. These studies provided useful first hand knowledge of basic socio-economic conditions of the backward communities (tribes/castes) to participants. The reports of the village studies by the participants were discussed in a four-day seminar.

There was also a study tour for two weeks to 2 developing countries, namely, Malaysia and Singapore. The tour was aimed at providing a comparative view of their economic and administrative systems, as well as gain some useful insights into some specific development projects underway in these countries. The study tour reports prepared by the participants were discussed in a seminar.

Before proceeding abroad, the participants were given a short orientation by a representative of the High Commission of Malaysia. Literature and films were made available by the High Commission of Malaysia and Singapore.

A major part of the programme included the preparation of a well documented dissertation on a topic relevant to some current administrative problem chosen by the participants in consultation with the Faculty. About 2 months were exclusively devoted to the tasks of writing dissertation based on field investigation, theoretical knowledge, research methodology, survey of literature and the analytical skills acquired by the participants in the programme.

The performance of the participants was evaluated through a rigorous system of examination, term papers, book reviews, syndicate reports, and viva-voce.

An intensive viva-voce examination was conducted in which Director P.R. Dubhashi was assisted by Prof. Gautam Mathur, Director, Institute of Applied Manpower Research and Dr. J. N. Khosla, Former Director of IIPA and the concerned Faculty in the Institute.

The participants in the programme accompanied by Director P.R. Dubhashi called on the Prime Minister on 7th February 1984. Besides addressing the participants for about 40 minutes, the Prime Minister answered questions from them. The questions broadly covered technology and development, land reform, inadequacy of infra-structure (Power) for development, rural development, environment and industrial development.

Earlier to the Prime Minister's address, Director P.R. Dubhashi appraised Smt. Gandhi about the training efforts of the Institute particularly with regard to the training needs of our administrators.

The titles of the dissertations submitted by the participants $% \left(\mathbf{r}\right) =\mathbf{r}$ are in Annexure VI.

 $\mbox{\tt All}$ twenty-nine officers participated in the programme were awarded diplomas.

Prof. Kanti Swarup directed the Programme. Dr.J.N. Upadhyay and Shri N.C. Ganguli assisted him as Assistant Programme Directors.

B.1.2 OTHER TRAINING PROGRAMMES

During the year under review the Institute organised 12 Management Orientation 6 Special Programmes sponsored by the Training Division, Department of Personnel & A.R., Ministry of Home Affairs, Government of India, 12 Fee-based Programmes and 13 Programmes under Management Development Programme II sponsored by other organisations. The Centre for Urban Studies organised 9 Programmes.

The Programmes sponsored by the DP&AR were meant for:

- (a) Officers of All India Services (IAS, IPS, Indian Forest Service) with at least six years of service;
- (b) Group 'A' (Class I) Officers of Central/State Governments with at least six years of service in the Group;

(c) Officers of Group 'B' (Class II) Gazetted Service of Central Government and Officers of State Civil/Police/Technical Services with at least ten years of service.

In some of these programmes, officers of middle management level employed in Central/State owned Public Sector Undertakings were also admitted.

The Management Development Programme (fee-based programmes) are organised by the Institute on its own. The sponsored programmes are conducted by the Institute either at Delhi or outside Delhi at the request of the organisations.

The programmes organised by the Centre for Urban Studies are meant for municipal officers or officers of urban authorities.

The Number of participants in these programmes is given below:

Sl. No.	Programme	No. of programmes conducted	No. of Participants
ı.	Sponsored by DP&AR		
	(a) Management Orientation Programmes	12	391
	(b) Special Programmes	6	158
ıı.	Programmes sponsored by other		
	organisations	13	330
III.	Fee-based Programmes	12	192
IV.	Centre for Urban Studies	9	181
		52	1252
			~~~~~

The details of these training programmes are at Annexure VII.

# B.2 RESEARCH AND CONSULTANCY

Mention was made in the Annual Report for 1982-83 about the grouping of the academic faculty of the Institute under nine divisions, keeping in view of their interest, expereince and expertise. Due to increase in staff as well as the compulsions of many areas of work that the IIPA had taken up, it was open to every member of the faculty to opt for any

two divisions. The objectives of the divisions are:

- (a) to prepare annual plan of work in the respective areas of researh and training and undertake periodic reviews.
  - (b) to discuss finalise, coordinate and review individual plans of action.
  - (c) to act as a forum for academic interaction, intellectual development of its members by organizing seminars, lectures, etc. and
  - (d) to coordinate activities with other academic groups and divisions in promoting inter-disciplinary approaches.

Research and consultancy programmes of the Faculty for the year are arranged divisionwise to facilitate easy comprehension and are at Annexure I. The membership of the Academic Divisions is given in Annexure VIII. The Director is associated with all the Divisions.

The following persons are currently affiliated to the IIPA to undertake research studies as mentioned below against each.

1. Prof. Shanti Kothari awarded Senior Fellowship by the Indian Council of Social Science Research.

'India and the Super Powers'.

2. Shri N. Dev. Dy. Manager, National Textiles Corporation Ltd., New Delhi.

'Cost-Accunting System in Cotton Textiles Industry in India and its impact on Profit Management'.

3. Mrs. Jyoti Verma, awarded Doctoral Fellowship by the ICSSR.

'Integrated Rural Development: Prospects and Perspectives

The affiliation of the following persons to the IIPA for their research studies ended during the year.

1. Smt. Otima Bordia, I.A.S. Secretary, Finance, Government of Rajasthan

'Evoluation of Energy Policy in India with special reference to Energy Administration'.

Government of Bihar, Patna.

2. Shri B.B. Sahay Commissioner, 'Implementation of the Integrated Social Welfare Development, Rural Development Programme Administrative and organisational Issues: A Case Study of a District in Bihar.

#### CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION

The Centre for Rural Development Administration conducts, research/consultancy, training programmes, seminars/conferences and discussions in the area of policy, planning and implementation of rural development programmes.

Three training programes and six research studies were conducted during the year in the field of rural development. As many as 9 research studies taken up by the Cente are in progress. These include 'Bench mark study of socio-economic conditions and Growth Potential Drought District of West Bengal, Haryana, Jammu & Kashmir, 'Panchayati Raj Bureaucracy and Rural Development', 'Planning Process for Rural Development at the Block and District Level', 'Marketing Services under IRDP', 'Rural Violence', 'Integrated Rural Development in Union Territory of Delhi', 'Implementation Processes in National Rural Employment Programme'.

#### CENTRE FOR URBAN STUDIES

The Institute's Centre for Urban Studies established with financial support from the Ministry of Works & Housing, Government of India organised during the year nine short-term training programmes for senior from Municipal Corporations, Municipalities and Development Authorities on subjects such as Urban Plan Administration, Management of Municipal Personnel, Management of Integrated Development of Small and Medium Town, Urban Water Supply Management, Slum Improvement, Municipal Budgeting and Financial Control, Housing the Urban Poor, Solid Wastes Management. 181 participants attended these programmes. Besides these, the Centre also conducted 2 fee-based programmes on Valuation and Assessment of Property Taxes and Urban Project Appraisal which were attended by 26 participants. In addition, the Centre also conducted two seminars, one on 'Status of Municipal Government in India today' and the other on 'Voluntary Agencies and Urban Development'.

The research studies on 'Municipal Government and Urban Development'. A study of the Recent Reforms in West Bengal, 'Municipal Personnel Administration: A Comparative Study of Unified and Separate Systems', 'Slum Upgradation-Study of Kanpur City', 'Integrated Development - the view from a Medium size town in Haryana', and 'Unit Cost of Creating a Job in Central Government and Allied Undertakings: Its Employment Multiplier Effects and Implications' undertaken by the Centre were completed during the year.

Besides, the research studies on 'Financing of Urban Development in Delhi:2001AD','Integrated Development of Small and Medium Towns: Prgramme Implementation: Its Evaluation and Impact Analysis', 'Role of Voluntary Agencies in Urban Development and their Training Needs', 'Slum Improvement and Clearance Legislations in India' undertaken by the Centre are at

various stages of completion.

The Centre continued to publish an urban affairs quarterly Journal 'Nagarlok'. During the year under report, two special numbers on 'Policy Analysis for Urban Development' and 'Planning Implementation of Urban Development' were brought out.

# B.3 CASE STUDIES PROGRAMME

The Committee on Case Studies continued to work with Prof. M.V. Mathur, Ex-Vice Chancellor, University of Rajasthan, and Member, Fourth Pay Commission, Government of India, as Chairman, Director P.R. Dubhashi as Project Director and Dr. Jaideep Singh, Reader in Behavioural Sciences, as Member-secretary.

The following volumes were published during the year:

- i) Case Studies in Public Administration S.N. Sadasivan.
- Case Studies in Indian Administration (VIIth Volume) Edited by Jaideep Singh.

#### **B.4** SEMINARS AND CONFERENCES

During the year, the Institute organised the following Seminars:

SEMINAR ON MANAGEMENT OF ECONOMIC DEVELOPMENT: NEW HORIZONS (April 11-14, 1983)

The Institute in collaboration with the Training Division of the Department of Personnel & Administrative Reforms, Ministry of Home Affairs, Government of India organised a Seminar on Management of Economic Development: New Horizons for Joint Secretaries in Central Ministries, Secretarles/Commissioners and Technical Heads of State Departments concerned with different plan sectors from April 11 to 14, 1983.

The objectives of the Seminar were to share knowledge of modern techniques of planning and implementation and to provide them with an opportunity to exchange experience of betterment of our planning craft. It was hoped that the Seminar deliberations will assist in making the economic development planning and implementation systems more effective.

Eminent practitioners, academicians and experts led the discussions. These included among others Professor S. Chakravarty, Prof. Y.K. Alagh, Prof. M.G.K. Menon, Shri Harbans Singh, Prof. A.M. Khusro, Shri K.V. Ramanathan, Resident Representative, World Bank, New Delhi, Mr. J.D. Raulet, Shri P.N. Haksar, Shri Dharm P. Sinha of Administrative Staff College of India. Dr. S.C. Jain of Solidstate Physics Laboratory, Ministry of Defence, Dr. L.K. Wadhawa, of Institute of System Studies and Analysis of the Department of

12/30 100/03 Defence Research and Development. Director P.R. Dubhashi, Prof. M.J.K. Thavaraj, Prof. Kamta Prasad and Prof. Ram Prakash from the Institute also led discussions in the Seminar. The Brain Storming session on Betterment of Planning Craft was chaired by Prof. A.M. Khusro, Member, Planning Commission.

The Seminar was inaugurated by Shri Pranab Mukherjee, Union Finance Minister. Prof. A.M. Khusro delivered the Valedictory Addrss.

About 80 participants participated in the Seminar. Prof. Ram Prakash was the Seminar Convenor.

SEMINAR ON STATUS OF MUNICIPAL GOVERNMENT IN INDIA TODAY (July 29-30, 1983)

The Centre for Urban Studies organised a two-day Seminar on status of Municipal Government in India Today during July 29-30, 1983.

The seminar discussed the problems of Municipal government in India arising out of their existing status and considered suitable modifications in terms of reforms under alternative scenaries. The working paper on status of Municipal government prepared by Prof. A.K. Mukhopadhyay formed the basis for discussion in the Seminar. In addition to the working paper, a number of papers on the theme of the Seminar contributed by the participants in the Seminar were also discussed. The Seminar was attended by a representative gathering of the central and state government officers, municipal officials and academic scholars interested in the subject. The deliberations of the seminar contining the highlights of the discussions held and the broad consensus emerging out of them were circulated among the authorities concerned so that they may be useful in understanding of the currnt status of municipal government in our country and also using it in introducing necessary policy modifications.

The Seminar was jointly directed by Prof. A. Datta and Prof. A.K. Mukhopadhyay.

The seminar was attended by 26 participants including the CUS faculty.

SEMINAR ON VOLUNTARY AGENCIES AND URBAN DEVELOPMENT (December 5-6, 1983)

The Centre for Urban studies also organised a Seminar on Voluntary Agencies and Urban Development on December 5-6,1983. The aim of the seminar was to discuss sharing of some of the responsibilities of the urban local body for providing civic amenities to city dwellers through involving voluntary agencies in the urban devlopment process and also to thrash out their training needs.

A number of papers contributed by the participants were discussed in the seminar.

The sessions were devoted to:

- 1. Voluntary Agencies and Urban Development;
  - 2. Residents Associaations and Urban Development; and
  - 3. Training Needs of Voluntary Agencies and Residents Associations.

Director P.R. Dubhashi inaugurated the Seminar which was attended by 30 participants including CUS Faculty. Shri M.K. Narain was the Seminar Coordinator.

SEMINAR ON APPPA ALUMINI FOR EVALUATION OF THE PROGRAMMES (February 17-18, 1984)

The Institute organised a two-day Seminar of APPPA Alumini for evaluation of the programmes during February 17-18, 1984. Director P.R. Dubhashi in his inaugural address spelt the objectives of the APPPA and pointed out theissues before the seminar. The issues discused in the seminar were:

- 1. How far did the APPPA succeed in realizing the objectives;
- To what extent did it contribute to the development of higher administrative capabilities in the participants - both administrative and academic;
- To what extent did it help in improving the standards of administration;
- What is the extent of its contribution to career development of the participants; and
- 5. What changes are necessary to improve the content of the course.

The seminar which was financed by the Training Division of the Departent of Personnel & Administrative Reforms, Ministry of Home Affairs, Governent of India, was attended by 24 participants from the 1st Programme to the 8th Programme. Prof. M.J.K. Thavaraj was the Seminar Director. Director P.R. Dubhashi posed the issues for the consideration of the seminar. They were discussed by the participants. One of the main recommendations of the seminar was linking participants in APPPA with career development. The Establishment officer of the Government of India has since issued a circular giving effect to this recommendation. The Seminar felt that APPPA stood the test of time and has considerably contributed to the enhancement of the administrative capabilities of the participants.

### B.5. PUBLICATIONS

#### R. 5.1 PERIODICALS

The Institute continued to bring out the following periodicals:

- 1. Indian Journal of Public Administration (Quarterly)
- Nagarlok (Quarterly)
- 3. Documentation in Public Administration (Quarterly)
- 4. IIPA Newsletter (Monthly)

# INDIAN JOURNAL OF PUBLIC ADMINISTRATION

The Institute brought out four issues during 1983 (Volume XXIX) which, taken together, ran into 1078 Pages.

Shri T.N. Chaturvedi continued to be the Editor of the IJPA and Shri M.K. Gaur as its Assistant Editor.

In all, the four issues contained 56 articles, 50 book reviews, and 5 documents and the annual bibliographies. Among the contributors, 17 were administrators, 74 academics including 18 from abroad-

#### NAGARLOK

Four issues of Nagarlok were brought out during the year, two special numbers on different topics: 'Policy Analaysis for Urban Development' (April-June 1983), and 'Planning Implementation of Urban Development' (October-Decmber 1983). The four issues contained 28 articles, 10 book reviews and one Seminar report. Among the contributors, 6 were administrators and 24 academics. The four issues together ran into 428 pages bringing the average page per issue to 107.

Director P.R. Dubhashi continued to be the Editor. Prof. A. Datta and Shri G. Jha continued to function as Joint Editor and Assistant Editor, respectively.

#### DOCUMENTATION IN PUBLIC ADMINISTRATION

Four issues of Documentation in Public Administration were published under the joint auspices of the Institute and the Indian Council of Social Science Research.

Shri T.N. Chaturvedi continued to be the Editor and Shri Mohinder Singh, the Librarian of the Institute, the Assistant Editor.

# LIPA NEWSLETTER

Twelve issues of the Monthly Newsletter, covering all important areas

of Public administration in India and abroad, were brught out during the year. Shri T.N. Chaturvedi continued to be the Editor and Shri M.K. Gaur assisted him in bringing out the Newsletter.

#### B.5.2 OTHER PUBLICATIONS

Eleven publications were brought out covering the wide spectrum of Public Administration. They included results of research, reports of seminars, monographs, case studies as well as collections of articles on various themes published in the past issues of IJPA. The list of publications is at Annexuce II.

The IIPA participated in the Sixth World Book Fair held from February 4-14, 1984. The Institute was awarded the second prize in the form of trophy for the best display of books.

#### B.6 LIBRARY AND REFERENCE SERVICE

During the year, the Library acquired 27373 Volumes. On March 31, 1984, the Library had 1742 497* volumes of books, public documents, bound periodicals, etc. The number of periodicals on the current list at the close of the year stood at 490 (including 37 for CUS). Twelve newspapers were made available in the Library during the year.

For the Centre for Urban Studies, the Library added 139 volumes during the year. The number of volumes of the Centre, at the close of the year, stood at 8,623. The Centre's Library received 37 periodicals.

Library facilities were availed of by 2,982 persons including members of IIPA, members of the Faculty and Staff of the Institute, participants of various courses conducted by the Institute, and the research scholars from academic institutions. During the year, 10,647 volumes were loaned out. On inter-library-loan transactions, 460 volumes were loaned out and 103 books were borrowed.

The Library has a separate collection on rural development and allied areas.

The Library continued the clippings of relevant articles and other items from the newspapers being received in the Library. The clippings are arranged subject-wise, equipped with an author index, and are maintained in bound volumes.

During the year, 21 bibliographies and reading lists were compiled for the use of the faulty and members of the Institute.

The Library continued to issue the 'Monthly List of Additions' and a weekly current awareness service 'Documentation in Public Administra-

^{*} The correct figure on March 31, 1983 was 1,40,124 instead of 1,48,608 as reported in the Annual Report for the year 1982-83.

tion'. Four quarterly issues of the Documentation in public administration were compiled.

The depository collection on economic development in the developing countries placed in the Library by the Economic Development Institute of the International Bank for Reconstruction and Development continued to be used for reference purposes.

#### BOOK SELECTION COMMITTEE

The Book Selection Committee for the year 1983-84 consisted of the following members:

- 1. Prof. A. Datta
- 2. Prof. K.L. Handa
- 3. Dr. R.B. Jain
- 4. Prof. K.N. Kabra
- 5. Shri J.C. Kapur
- 6. Prof. Kuldeep Mathur
- 7. Dr. R.B Puri
- 8. Dr. R.K. Tiwari
- 9. Shri Mohinder Singh (Convener)

### B.7 PARTICIPATION IN INTERNATIONAL SEMINARS AND CONFERENCES

Director P.R. Dubhashi attended the Conference of the International Association of Schools and Institutes of Administration (IASIA) from Septeber 13 to 17 and the Nineteenth International Congress of the International Institute of Administrative Sciences from September 9 to 23, 1983 both held in West Berlin. During this period he also attended: (1) Meeting of the Board of Management of the TASIA in his capacity as Vice-President, representing the Asian Region; and (ii) Annual General Meeting of the IASIA.

He presented two papers on: (1) 'Ethics, Responsibility and Accountabillity in Public service'and (ii) 'Public Sector Management Education and Training in the meetings of two Working Groups of IASIA. He actively participated in the discussion at the Group in 'Strengthening Administrative Capabilities of Government'.

Director Dubhashi also participated in the 10th General Assembly and Conference of EKOPA. from October 16-21 1983 held at Seoul (South Korea). The theme for the Conference was 'Social Change and Administrative Reforms Towards 2000'. As a paper writer, he presented his paper to the Working Group on 'Managerial Improvement for Public enterprises' and intitated discussion.

He also participated in the two Executive Meetings of the EROPA held during that period at Seoul. He presented to the EROPA's Tenth General

Assembly a paper on IIPA as the EROPA Centre. He was elected Chairman of the Resolution Committee and introduced 35 resolutions which were passed ewith acclamation by the General Assembly. He has also been re-elected as Member of the Executive Council of EROPA.

Dr. Kamta Prasad, Professor of Economic and Rural Development, participated in a Round Table Conference on 'Economic Interdependence: Perspective For Developing Countries' held at Manila (Philippines) from May 23 to 27, 1983. He presented a paper on 'Economic Interdependence: Perspective For South Asia'. The Conference was organised by International Economic Association in collaboration with Federation of ASEAN Economic Association and Asian Development Bank.

Prof. Prasad also attended the Seventh World Congress of the International Economic association held at Madrid (Spain) from September 5 to 9, 1983. Earlier on September 3, he attended a meeting of the Governing Council of International Economic Association at Sansebestian in Spain-Subsequently, he proceeded to Paris in connection with his research project on 'Planning in a Market Economy': The case of the French Planning System'.

Prof. S.P. Verma who directed the ICSSR-IMWOO research project on 'Political Dimensions of the Role of Multi-national Corporations' was invited by the third World Centre, Catholic University at Nijmegen, the Netherlands to participate in the Round Table Meeting on the role of MNCs in India from October 26 to 28 1983. At the Round Table, he presented the findings of the research project, in which scholars from India and the Netherlands participated.

While in the Netherlands, he addressed the students of the Department of Political Science at the University of Leyden on the Role of Multi-national Corporations in the Developing Process in the Third World' on October 31, 1983. He also held discussions with Prof. Gerd Junne and his colleagues in the Department of International Relations and International Public Law, Amsterdam University, and exchanged information and views on research projects being conducted at the University of Amsterdam and IIPA. He visited the Twente University of Technology at Enschede on November 3.

Prof. Kuldeep Mathur assisted the Asian Development Bauk, Manila, for special study on Effectiveness of Project related Technical Assistance Post-Evaluation Mission in Nepal, Malaysia, Thailand and Pakistan during May-July, 1983.

#### **B.8 PERSONNEL MATTERS**

Smt. S. Saroja joined IIPA on November 10, 1983, as Reader in Financial Management.

Shri N.C. Ganguli, Statistician, was appointed as Lecturer with effect from September 9, 1983.

Miss Lipi Chatterjee was appointed as Lecturer with effect from November 10, 1983.

Shri V.J. Chandrasekaran, Management Analyst, was appointed as Senior Management Analyst, with effect from September 9, 1983.

S/Shri Gangadhar Jha and Rakesh Gupta were appointed as Lecturers in the Institute's Centre for Urban Studies with effect from 9th May, 1983.

Miss Sarala B. Rao, Lecturer, was sanctioned extra-ordinary leave without pay for a period of one year from June 1, 1983, with permission to accept the UNICEF post of Project Officer, Development of Women and Children in Rural Areas in the South East India Office at Hyderabad.

Shri D.D. Malhotra, Reader in Urban Management, rejoined the IIPA on October 31, 1983, on completion of his two-year term with the Institute of Administration, Ahmadu Bello Unversity, Zaira, Nigeria.

Dr. K.L. Chawla, Senior Management Analyst, rejoined the IIPA on November 7, 1983 after completing his assignment for two years with the University of South Pacific, Suva, Fiji

Mrs. Shanta Kohli Chandra, Lecturer, joined the TIPA on April 6, 1983, on expiry of her study leave after completion of her Ph.D. programme.

The term of deputation of Prof. G.K. Misra to the Council for Social Development was extended till April 30, 1984. Consequently, the term of appointment of Prof. A.K. Mukhopadhyay in the Institute was extended till the above date.

Shri R.K. Wishwakarma, Lecturer on deputation from Town and Country Planning Organisation, was relieved from the services of the Institute's Centre for Urban Studies on October 12, 1983.

Shri B.M. Naik, Senior Management Analyst, on deputation to the Institute, was relieved from the services of the Institute on September 5, 1983, on repatriation to the Government of Maharashtra.

Prof. V.N. Rajan left the service of the Institute with effect from September 15, 1983.

Shri M.K. Balachandran, Reader, Dr. (Mrs.) Nalini Natarajan, Reader and Shri M. Seetharam, Lecturer, relinquished their charge in IIPA with effect from 30th October, 1983, 19th May, 1983 and 17th September, 1983 respectively.

S/Shri V. Ramakrishna and S.K. Kohli, Assistant Registrars were appointed as Deputy Registrars with effect from January 12, 1984. Shri Hari Satya Paul, Supdt., was appointed as Assistant Registrar with effect from January 12, 1984.

Shri K.P. Phatak, Senior Assistant Librarian, was appointed as Deputy Librarian, with effect from May 9, 1983.

S/Shri M.P. Nayar, A.K. Joshi and Devender Kumar Assistant Librarians were upgraded as Senior Assistant Librarians with effect from 9th May, 1983, and 10th October, 1983, respectively. RESERVATION OF POST FOR SCHEDULED CASTE/SCHEDULED TRIBES OBSERVANCE OF GOVERNMENT OF INDIA ORDER IN RESPECT OF POSTS UNDER THE CONTROL OF THE IIPA

One of the conditions attached to the grant given to the Institute by the Department of Personnel and Administrative Reforms is that the Institute will make reservations for scheduled castes/scheduled tribes in the posts/services under its control on the lines indicated by the Government of India-

The Institute has accepted and is following the guidelines laid down by the Government of India in this regard.

#### **B.9 EXTENSION PROGRAMME**

Prof. S.R. Maheshwari, who had been on visiting Fellowship at the Institute of Developing Economies, Tokyo, Japan, delivered a talk on 'The Civil Service of Japan', on June 2, 1983, under the joint auspices of the IIPA and the Indian Council of Social Science Research

Prof. G.G. Kotovsky, Head of the India Centre in the Institute of Oriential Studies, Academy of Sciences of the U.S.S.R., Moscow, delivered a lecture on 'Socio-economic Structure in the Indian Agriculture' on August 18, 1983.

Shri P.V. Narasimha Rao, Minister of External Affairs, delivered the Second Annual Endowment Lecture on 'South-South Cooperation' on March 29, 1984. Shri Shivraj Patil, Minister of State for Science and Technology, Government of India, presided and gave the presidential Address.

# B.10 ACADEMIC CONTRIBUTION AND OTHER ACTIVITIES OF THE LIPA FACULTY

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Chatteriee, Lipi

Ishwar Dayal and Amrit Kala Dayal, Organization for Management in Developing Countries, Patriot, 5 February, 1984.

Datta, A.

The Taxation of Urban Land (A.R.Prest) Nagarlok, Vol.XV, No.3, (July-Sept., 1983)

Urban India (March 1983) Nagarlok, Vol.XV, No.3 July-September. 1983.

Report of the Study Group on the Startegy of Urban Development (Govt.of India, Ministry of Works & Housing) Nagarlok, Vol.XV,No.4 (October-December,1983)

Secondary Cities in Developing Countries: Policies for Diffusing Urbanization (Dennis A. Rondinelli), Nagarlok, Vol.XV, No.4 (October-December,1983.)

Jha, Gangadhar

Urban Growth and Urban Planning: Political Context and Peoples' Participation (Ed. Alfred de Souza) Nagarlok, vol.XV, No.4, 1983.

Delhi Slums and Law (By H.D.Birdi) IJPA, Vol. XXIX, No.4 (October-December, 1983).

Kabra, K.N.

P.R. Dubhashi, Grammar of Planning, Patriot, 8th May, 1983.

Mohinder Singh, Government of India Publicatons, Patriot, 19 June, 1983.

Godbole, L.N. Public Control of Public Funds in Private Sector, in IJPA, January-March, 1983.

Malhotra, D.D.

G. Shabbir Cheema and Dennis A. Rondinelli, Decentralization and Development: Policy Implementation in Developing Countries, Nagarlok, Vol.XV No.4..October-December, 1983.

Minocha, O.P.

Autonomy of Public Enterprises by Laxmi Narain, in IJPA

Manifesto for a Peaceful World Order: A gandhian Perspective, by M.L.Handa, Indian Journal of Training and Development, Vol.XIII, No.4, October-December, 1983.

Mishra, S.N.

S.R.Maheshwari, Journal of Constitutional and Parliamentary Affairs, November, 1983, Electoral Politics in a Metropolis.

Prasad, Kamta

P.R.Dubhashi, "A Grammar of Planning", Financial Express, September 4, 1983.

Mukhopadhyaya, A.

Norman Fainstein & Susan Fainstein (eds) Urban Policy under Capitalism, Nagarlok, XV, (2) April-June, 1983.

T.O. Odetola, Military Regimes and Development: A Comparative Analysis of African Societies, IJPA, XXIV (1) Jan-March, 1983.

E.M. Jacobs (ed) Soviet Local Politics and Government, IJPA XXIX (2), April-June, 1983.

H. Gardezi and J.Rashid (eds), Pakistan: the Roots of Dictatorship - The Political Economy of a Practorian State, Indian Journal of Public Administration, XXIX (4), October-December, 1983.

Sudan, M.L.

Sundeep Khanna, Civil Administration in India, IJPA, October-December, 1983.

Sachdeva, R.K.

Qualitative Techniques for Managerial Decision-Making by U.K. Srivastava et.al, Indian Journal of Training & Development; July-September, 1983,

THES/BID: A Computer based Thesaurus of Terminology in Computers and the Law by C.Ciampi et. al, IJPA; October-December, 1983.

Swarup, Kanti

Operations Research in Decision-making-edited by Dr.S.P.Aggrwal.

Upadhayay, J.N.

"The Rural Poor: Problems and Prospects by Abdul Aziz, New Delhi; Ashish Publishing House (Reviewed for IJPA in Vol. XXIX No. 2 Apr-Jun 1983> Panchayat and Development by Sivalinga Prasad; New Delhi; Light and Little Publishers (reviewed for Teaching Politics; March 1984)

#### SEMINARS AND CONFERENCES

Dubhashi, P.R. Delivered the valedictory address on April 4 in the Eighth Annual conference of the Indian Public Administration Association held at Jaipur.

Sent a paper to seminar on "Agriculture Development in Madhya Pradesh" held at Panchmarhi from May 12-18 on

"Agricultural Planning and Administration".

Gave a pre-dinner address to the participants in the

course on Manpower arranged by the Institute of Applied Manpower Research.

Participated in another top-level seminar on 'Productivity in Public Administration' held at Trivandrum on May 30 and presented a paper on "Productivity in Public Administration".

Delivered a lecture in Trivandrum on "Recent Trends in Public Administration" at the University of Kerala on May 31 as a part of Silver Jubilee Special Lectures Programme of the University, Department of Politics.

Attended the Annual General Body meeting of the J&K Regional Branch and addressed the members on 'Higher Standards of Public Administration'. Delivered two lectures on: (1) "Efficiency and Cooperative Enterprise - Need, Relevance and the Present Scene" on June 3, and (ii) "Environment for Business and Industry - Impact of Environment on Cooperative Enterprise" on June 4, at Srinagar in an Advanced Programme in Cooperative Management for top Executives in Cooperatives stressing on strategies of growth.

Delivered the inaugural address on July 2 at the National Institute of Educational Planning and Administration, New Delhi, to mark the opening of their 'Pre-Induction Programme for District Education Officers' leading to the award of Diploma in Educational Planning and Administration.

Participated in a discussion on "Democratic Decentralisation and Criminal Justice" at the Institute of Criminology and Forensic Sciences, New Delhi, on July 20.

Participated in a Regional Workshop On District Planning held at Banglore on July 21-22.

Addressed a "Symposium on Housing cooperatives" organised by the office of Registrar of Cooperatives, Delhi Administration at Delhi on November 18.

Addressed a seminar on the "Role of Bureaucracy in Development" on Dec. 9 which was organised at Chandigarh under the auspices of the Department of Public Administration, Panjab University.

Attended on November 28 the function at Chandigarh arranged to mark the inauguration of the Haryana Institute of Public Administration. Also delivered the Keynote Address on "The Concept and Importance of Policy Pormulation in Government" at the first course organised by the Haryana Institute of Public Administration, Chandigarh.

Addressed the members of Kautilya Society of Shri Ram College of Commerce, University of Delhi, on "Role of Bureaucracy" on November 29; and chaired the inaugural session of a "Workshop on Forests and Tribals" organised by the School of Planning and Architecture, New Delhi, on November 25.

Gave a radio talk on "The Profession of Public Administration" which was broadcast by the Delhi Station of All India Radio on November 30.

Attended on December 12 the final meeting of the Committee on district Planning (Chairman, Dr. C.H. Hanumantha Rao, Member, Planning Commission which considered the report of its Group on Methodology of Planning (headed by Director P. R. Dubhashi).

Chaired a session in the 84th Third-World Marketing Congress held at New Delhi on January 13. He was elected as Functional Chairman of the Institute of Marketing Management, New Delhi.

Participated in a group discussion on "Administrative Ethos of the current Times" which was organised by the Delhi Study Group; at Y.M.C.A., New Delhi, on January 13.

Presided over the B. Mehta Annual Memorial Lecture delivered by Shri L.P.Singh at Jaipur on 19.12.1983.

Participated in a seminar on 'Development Without Deprivation' organised by Tata Institute of Social Sciences, Bombay on January 28 and 29. Also contributed a paper on 'Problems of Administrative Extension and Finance for Anti-Poverty Programme'.

Addressed on January 21 the participants of a short-term advanced course on Development Administration organised by the Institute of Management in Government at Trivandrum.

Delivered the valedictory address on February 9 to participants of a six-month pre-induction training programme in Educational Planning and Administration organised by Natonal Institute of Educational Planning and Administration, New Delhi.

Addressed on February 7 the participants of a training programme organised by Management Development Institute at Gurgaon (Haryana). Spoke on 'Project Appraisal and Financial Analysis of Agro-Industries in Cooperative Sector'.

Participated in the Annual Training Conference organised by the Training Division of the Union Department of Personnel and Administrative Reforms on February 27 at New Delhi. Presented a paper on "Trends and Issues in Public Administration".

Attended the 26th National Convention of Costs and Management Accountants and presented a paper on "Role of National Planning and Its Mechanism". The convention was held at New Delhi from March 9-11.

Gave the keynote address in the "Management Technology

Convention-84" held at Ghaziabad on March 14. The convention was organised by the Institute of Management Technology, Ghaziabad.

Barnabas, A.P.

Panchayati Raj Institution and People's Participation in Development, National Institute of Public Cooperation and Child Development, New Delhi, Oct. 1983, Chairman of two sessions.

Social and Economic Basis of Communalism, Indian Social Institute, New Delhi, October, 1983., Chairman of two sessions.

Nutrition and Position of Mother and Child, Department of Sociology, Delhi University, January, 1984. Discussant and Chairman - Concluding Session.

Chandra, S. Kohli

Role of Bureaucracy in Development, Punjab University, Chandigarh, 9 - 11, December, 1983. Paper presented: "Administrative Set up and Policy Implication of the Family Planning Programme in India".

Role of Youth in Social Defence, YMCA & Institute of Social Defence, YMCA, New Delhi, 19-25 March, 1984.

Role of Youth in Child Development, National Institute of Public Cooperation and Child Development, New Delhi, 26-28 March, 1984.

Chatterjee, Lipi

Psychology and Secularism in India, Post Graduate Department of Psychology, Ranchi University, Ranchi, 2 January, 1984. Title of Paper "Development of Religious Identity and Prejudice in Hindu School Students.

Datta, A.

Status of Municipal Government in India To-day (July 29-30, 1983): Title of Paper Presented: "Municipal Reform in India: Lessons from West Bengal".

Voluntary Agencies and Urban Development, IIPA, (Dec.5-6, 1983).

Human Environment organized by the Institute of Applied Manpower Research, New Delhi, Feb. 3-4, 1984.

Unified Metropolitian Transport Authorities for Metro-

politan Cities, Organized by the School of Planning and Architecture, New delhi, February 25-27,1984.

Gupta, Rakesh

Status of Municipal Government in India to-day, IIPA's Centre for Urban Studies, New Delhi, 29-30 July, 1983.

Voluntary Agencies to Urban Development, IIPA, New Delhi, 5-6, Dec. 1983.

Sixteenth Annual Convention of the Operational Research Society of India at I.I.T. Kanpur, 8-10 Dec., 1983.

Status of Municipal Government in India to-day, IIPA CUS, July, 1983.

Voluntary Agencies to Urban Development, IIPA, December 5-6, 1983.

Ittyerah, Anil C

Marxist Studies in India, Indian Institute of Regional Development Studies, Kottayam, Kerala, 17-20 December, 1983. Paper presented: Rates of Surplus Value in Indian Manufacturing Industry".

Jha, Gangadhar

Status of Municipal Government in India to-day, IIPA, CUS, July 29-30. 1983. Title of Paper "Options for Municipal Government in India".

Kabra, K.N.

Seminar on Marx, Marxism and India, New Delhi, 23-24 April,1983 organised by the National Committee for Marx Centenary, Rapporteur for session on Indian Development.

International Seminar on Collective Self Reliance and Reginol Co-operation, organized by Afro-Asian Teriditary Nation and Committee for Friendship with peoples of the Congolese People's Republic at Brazzaville, 11 May - 1983. Presented a paper on Collective Self Reliance.

National Seminar on Nationalization of Banks and Economic Development, organized by Daulat Ram College, Delhi University. Presented Yojana paper on Nationalized Banks: A Critique.

Seminar on Marxist Status on India, organised by Indian Institute for Regional Development Studies, Kottayam, 17-20, December, 1983. Presented a paper on "Marketed Surplus of Agriculture".

Annual Conference on the Indian Economic Association at Bangalore, 28-30 December, 1983,

Lakshmiswaramma, M. Top Level Training Seminar on Management of Economic Development: New Horizons, TIPA in collaboration with Department of personnel and Administrative Reforms. New Delhi April 11-14, 1983. Participation was by way of being Rapporteur.

Malhotra, D.D. Voluntary Agencies and Urban Development, Centre for Urban Studies. IIPA, New Delhi, December 7-8, 1983. Paper presented: Scope fpr Contribution of Voluntary Organizations towards Urban Development'

Maheshwari, S.R. IIPA's Twenty-Seventh Member's Annual Conference, 1983 on "Functions & Problems of Indian Polity, IIPA, New Delhi. Paper presented: "Functions and Problems of Indian Policy" (Theme Paper)

> Separating Law and Order Functions in the Police, SVP National Academy of Police, Hyderabad, 13-15, December, 1983. Acted as Chairman of one session.

> UP Political Science Association Conference, Meerut University, 28-29, O ctober, 1983. Title of paper: Nation Building, State Building and Development

Seminar on 'Rural Development' D.A.V.College, Chandigarh, 2 February 1984, Paper presented : 'Bureaucracy and Rural Development - Challenge of Change (keynote Address)

> National Seminar on Status of Municipal Government, organised by the Centre for Urban Studies, IIPA, New Delhi, 29-30, July, 1983. Paper presented "Status of Municipal Government".

> National Seminar on Municipal Resource Mobilisation, organized by the Institute of Local Government and Urban Studies, government of West Bengal, 4-5, October, 1983. Paper presented: "Statutory Sources of Municipal Finances in India: A Comparative Analysis."

Mathur, Kuldeep

Regional Seminar on Rural Development in North-Western Region, organised by DAV College, Chandigarh, 3-4, Feb. 1984. Paper presented "People's participation in Rural. Development".

Eight Annual Conference of Indian Public Administration Association, Rajasthan University, Jaipur, 22-24, April, 1983. Paper presented: "The Socio-Economic and Political Environment of the Indian Civil Services".

Minocha, O. P. Management of Public Enterprises, Panjabi University, Patiala, May 1983. Paper presented: Personnel Management in Public Enterprises.

> Accountability, Panjab University, Chandigarh, August, 1983. Paper presented: Accountability of Public Enterprises in India.

Rural Development in India, D.A.V. College, Chandigarh, Feb.4-6, 1984.

> Paper presented: "Institution Building for Rural Development".

> Rural Leadership, Jagjivan Ram Institute for Parliamentary Studies, Patna, November 9-10, 1983. presented "Rural Elite at work".

Voluntary Agencies and Urban Development IIPA, New Delhi, 5-6, December, 1983. Paper presented: Voluntary Agency and Urban Development.

The State of the Indian Economy, Indian Redical Humanist Association, New Delhi, 16-17 April, 1983, Paper presented "Trends in Indian Economy and strategy for its Development".

National Seminar on National Rural Employment Programme, Government of India and International Labour Organization, New Delhi, April 26-30,1983

Economic Interdependence : Perspective from Developing Countries, International Economic Association Federation of Asean Economic Associations and Asian Development Bank, Manila (Philippines), May 23-27, 1983. Paper

Mishra, S.N.

Narain, M.K.

Prasad, Kamta

presented: "Economic Interdependence: Perspective from S.E.Asia".

Structural Change, Economic Interdependence and African Development, The International Economic Association, and U.N. Commission for Africa, Addis Ababa (Ethiopia) 26-30 July 1983. Paper presented: Indo-African Trade: Trends and Prospects".

Seventh World Congress of Economists, International Economic Association, Madrid, Spain, 5-9 September, 1983. Paper presented: "Current Prospects of the World Economy: Perspective from Asia and Africa".

National Seminar on Rural Development strategies and Productive Opportunities for the Weaker Sections, Indian Economic Association Along with U.G.C., ICSSR, and Orissa State Government, Bhubaneshwar, 10-11 December, 1983.

66th Indian Economic Conference, Indian Economic Association, Bangalore, 28-30 December, 1983., Paper presented: "Planning in India, Some Basic Issues Related to Operational and Strategic Aspcts".

Approach to the Seventh Plan, India International Centre, New Delhi, 21 February 1984. Paper presented: "The Seventh Plan Framework: A Suggested Approach".

National Seminar on Strategies for Irrigation Development, Water Resources Centre, Patna University, Patna, 23-25, February, 1984. Paper presented: "Planning for Water Resources Development - Some Lessons from the Indian Experience".

Economic Planning and Political Imperatives in India, Delhi School of Economics Students Union, New Delhi, 7 March, 1984. Paper Presented: "Economic Planning and Political Imperatives in India".

Indo-French Seminar on Multi-level Planning, Centre for Development Research, Hyderabad, held at Delhi, March 28-30, 1984. Paper presented "A Comparative Analysis of Multi-level Planning of India and France".

Prakash, Ram

HRD and Technology Change, Indian Society for Training and Development, Bangalore, 17-19 November, 1983. Paper Presented: "Management of Technology Change".

Sachdeva, R.K.

Annual Covention of the Computer Society of India, Hyderabad, 14-17, March, 1984.

Sarma, K.S.R.N.

Status of Municipal Government in India to-day, July 29-30, 1983. Participation of Voluntary organisations in Urban Development in Delhi, December 5-6, 1983.

200

Saroja, S.

Conference on Commercial Banks and Seminar on Repayment of Institutional Agricultural Credit, New Delhi, 4-5 February. 1984.

Singh, Shekhar

Politics of Environment, Indian Statistical Institute, New Delhi, 11 May, 1983. Talk on Politics of Environment.

Lectures on Philosphy of Development, I.S.I. New Delhi, 9-12, August, 1983.

Session on Natural Resources in India, Hindu College, Seminar on Environment, 15 September, 1983.

Paper on Artisan Problems in India, OXFAM Seminar on Artisans, India International Centre, 27-28, September, 1983.

Seminar on Philosophy of Law, organised by the Indian Council of Philosophical Research, Lucknow, 27-29 October, 1983. Paper presented: "Human Rights and the Indian Penal Code".

Talked to Senior Officers of the IPS, Himachal Cadre at the Police Mess in Simla, on "Ethics and Police Administration, 3 November, 1983.

Workshop on Development and the Environment, IIPA, New Delhi, 2-8 February, 1984. Paper presented: Environmental Education and Training.

Seminar on Science for the Masses, Jamia Milia Islamia, New Delhi, 23 March, 1984. Paper presented: Technology for the Artisans". Philosophy of Law, Indian Law Institue, Delhi, April 16, 1983. Paper presented: Capital Publishment: A segregation approach.

Sudan, M.L.

Top Level Training Seminar on Management of Economic Development: New Horizons, ITPA in collaboration with Department of Personnal and Administrative Reforms, New Delhi. April 11-14, 1983.

Swarup, Kanti

Operational Research Convention organised by the Operational Research Society of India and IIT, Kanpur; chaired the technical session on Mathematical Programme; conducted the session by presenting the summary of the views and recent advancement in Maths.

Thavaraj, M.J.K.

Karl Marx and the Analysis of Society, organised by Social Scientist, Oct. 6-8, 1983, New Delhi paper presented." Public works in Pre-colonial and colonial India".

"Marxist Studies on India", organised by Indian Institue for Regional Development Studies, Kottayam, Kerala;

Marx Cenetenary Seminar, organised by University of Delhi; Paper presented "Relivance of the Concept of the Asiatic Mode of Production to Indian Society

Chaired the session in the conference on "Bank Nationalization and After" organised by RBI & Daulat Ram College.

Indo-French Seminar on "Multi-level Planning" organised by Planning Commission and French Team of Planners, March 28-30,1984, New Delhi; Paper presented "Decentralised Planning and Peoples Participation"

Indian Polity , IIPA , New Delhi; Paper presented; "Aspects of Fiscal Federalism in India"

Thyagarajan, M.

Attended the Annual Convention of the Indian Society for Training and Development at Bangalore, 17-19, November, 1983.

Attended the International Symposium on Project Management organised by the Project Management Association,

New Delhi, 3C November - 2 December, 1983.

Attended the Asian Congress on Management Sciences, Cybernetics and General Systems, New Delhi, 19-21 January 1984.

Tiwari, R.K.

National Seminar on Organising the unorganised Rural Labour, 5-8 January, 1984, organised by the Ministry of Labour, Government of India and National Labour Institute, New Delhi.

Upadhyay, J.N.

Rural Development in North Western Region, Centre for Rural Development, D.A.V. College, Chandigarh, 3-4 February 1984. Paper Presented: Development of Marketing Infrastructure for IRDP.

Verma, B.M.

Rural Development in North-Western Region, D.A.V.College, Chandigarh, 3-4 February, 1984. Paper presented: "Need for Public Policy for Eradication of Poverty - An apraisal of Integrated Rural Development Programme".

Verma, S.P.

Eighth Annual Conference of the Indian Public Administration held at Jaipur (April 2-4, 1983). Chiarman of Panel on Administrative Theory and Value System

Round Table meeting on the Role of M.N.Cs in India, at the Third World Centre, Catholic University, Nijmegen, The Netherelands (October 26-28, 1983) Presented findings of the Research Project on M.N.Cs directed by him.

Seminar on the "Role of Higher Civil Services in India" organised by ICSSR North Regional Centre and Rajasthan Regional Branch, IIPA, at Jaipur (January 12-13,1984).

Seminar on "Politics and Administration in India", organised by Deptt. of Policical Science, Rajasthan University, Jaipur (January 13, 1984).

Seminar on Development Administration: New Challenges", jointly organised by the UP Sectt. Service Officers Association and Institute of Public Administration, Lucknow University, February 26-27, 1984.

Wishwakarma, R. K. Workshop on 'Forests and Tribal' organised by the Indian Environmental Society , IIPA , November 25-26, 1983.

Seminar on 'Voluntary Agencies and Urban Development' organised by the IIPA Centre for Urban Studies, December 5-6, 1983.

#### ASSOCIATION WITH COMMITTEES

Dubhashi, P.R. Member, Governing Body, National Institute of Bank Management

Member, Institute of Mass Communication, New Delhi,

Functional Chairman, Institute of Marketing and Management, New Delhi

Member, Standing Committee, Bureau of Police Research and Development, New Delhi

Member General Council, Institute of Applied Manpower Research, New Delhi

Member, Committee of Direction for the Consultancy and Promotional Cell of National Cooperative Consumers' Federation of India, New Delhi

Member, Governing Body, YMCA Institute of Management Studies, New Delhi.

Member, Executive Commitee , Haryana Institue of Public Administration, Chandigarh

Member, ISTD, Board of Studies for the Diploma Programme in Training and Development, New Delhi

Member, Expert Group on the setting up of National Institute of Environmental Management

Vice-President, International Association of Schools and Institutes of Administration (Asian Region)

Barnabas, A.P. Research Advisory Committee, Ministry of Social Welfare, 1983-86.

Board of School of Social Sciences, Jawahar Lal Nehru University, 1982-85

Board of Governors, Christian Medical Colege, Ludhiana, 1984-89.

Expert Committee on Research in Role of Industrial Houses, Rural Development NIPCED.

Expert Committee on "Training of Child Development Project Officers", NIPCED.

Task Force for preparation of "Perspective Plan for Child, 2000 A.D., Ministry of Social Welfare, 1981-1984.

Task Force on "Research on Interaction between Health, Nutrition, Agriculture and Rural Development, Indian Council of Medical Research, 1984.

Chatterjee, Lipi

Bihar Phychological Association and Delhi Psychiatric Association

Datta, A.

Member, Task Force on financing of Urban Development, appointed by the Planning Commission, January - September, 1983.

Member, Working Group on Resources for Education in Seventh Five Year Plan, November 1983 - March 1984.

Goyal, S.K.

Member, Advisory Committee on the Indo-Dutch Programme on Alternatives in Development (IDPAD).

Member, Research Committee of "The Standing Conference of Public Enterprises, New Delhi.

Member, Editorial Board of the State Enterprise: A Quarterly Journal Published by the Standing Conference of Public Enterprises, New Delhi.

Member, Task force on Industrial Sector Statistics including un-organised sector, (High Level Expert Committee, Chairman Prof. A.M. Khusro)., Central Statistical Organisation, Government of India, New Delhi Kabra, K.N.

Member, Working Group on Training Policy for Development Administration during 7th Plan (Planning Commission).

Member, 7th Plan Working Group on Civil Supplies (Planning Commission) & Member sub-group on Public Distribution System.

Maheshwari, S.R.

Member, Board of Studies, School of International Studies, Jawaharlal Nehru University, 1983-84.

Board of Studies, Department of Political Science, Maharishi Dayanand University, Rohtak, 1983-84.

Academic Committee, Institute of Administrative Studies, Muzaffarpur, 1983-85.

Executive Committee of Indian Public Administration Association.

Mukhopadhyay A.

Member, Research Committee on Local Government, International Political Science Association.

Minocha, O.P.

Evolving a Code of Conduct fof General Efficiency and Discipline, Central Board of Secondary Education, New Delhi.

Mishra, S.N.

Research Council, Meerut University, Meerut,

Advisory Committee, Jagjivan Ram Institute for Parliamentary Studies, Patna.

Prasad, Kamta

Member, Minimum Wages Advisory Board, Government of India, Ministry of Labour.

Member, Advisory Committee for Research and Development for Socio-economic Aspects of Water Management, Central Board of Irrigation and Power, Government of India.

Member, Policy sub-group of the Working Group on Khadi and Village Industries for the 7th Plan, Planning Commission, Government of India.

Member, General Body and Executive Committee of the Council for the Advancement of Rural Technology (CART) of Ministry of Rural Development, Government of India. Member, Economic Advisory Council, Government of U.P.

Member, Academic Council, Indian School of Mires,

Expert Member, Board of Applied Science and Humanities, Avadh University, Faizabad (U.P.)

Member, Board of Studies in Economics, Banaras Hindu University, Varanasi.

Prakash, Ram Department of Economic Affairs, Government of India,
Committee for Training for Requirements and Identification of National Institutes for Collaboration with
Economic Development Institute, Washington.

Puri, R.B. Member Sub-group on Organizational Development for the Department of Tourism, Govt of India.

Sadasivan, S.N. Member, National Talent Selection Interviews Board-

Member, Northern Regional Centre, ICSSR

Singh, Jaideep Member, Executive Committee, Society for International Development - Delhi Chapter, 1983.

Sudan, M.L. Co-opted Member of the sub-group (on Monitoring) of the Working Group on Khadi and Village Industries constituted by the Planning Commission for the 7th Plan.

Sachdeva, R.K. Steering Committee on Computerization of Government Accounts, Government of Gujarat.

Shekhar Singh Sub-Committee for formulating the Plan for the National Institute of Environmental Management, Department of Environment, Government of India.

Thavaraj, M.J.K. Member, Working Group on District-Planning, Planning
Commission; Chairman, Sub-group on Pre-requisite for
District-Planning and Chairman, Drafting Committee.

Thyagarajan, M. Member, Technical Committee of the International Symposium on Project Management organised by the Project Management Association, New Delhi.

Member, Construction Management Sectional Committee, BDC: 29, Indian Standards Institution, New Delhi.

Member, Output Standards for Building Industry, Sub-Committee, BDC: 29:4, Indian Standards Institution, New Dehli.

Member, Indian Standard Unified Nomenclature of Labour, DOC: BDC; 29 (3557), Indian Standards Institution, New Delhi.

Member, Safety in Construction Operation and Maintenance of River Valley Projects, Sectional Committee BDC: 67, Indian Standards Institution, New Delhi.

Member, Building Committee for National Building code, BDC:64, Indian Standards Institution, New Delhi.

Member, Cost Analysis and Cost Estimates Sectional Committee, BDC:63, Indian Standards Institution, New Delhi.

Planning and Organisation at Site Sectional Committee BDC:29, Indian Standards Institute, New Delhi.

Member, Project Management Association, New Delhi.

Member, Indian Society for Training and Development, New Delhi.

Member, Steering Group on Implementation of Recommendations of the National Workshop on Project Management in Public Sector Undertakings formed by Bureau of Public Enterprises, New Delhi.

Member, Board of Studies of the Department of Building Engineering and Management, School of Planning and Architecture, New Delhi.

Tiwari, R.K. Member, Academic Council, Jiwaji University, Gwalior.

Upadhyay, J.N.

Member, Working sub-Group - 7th Five Year Plan of the Planning Commission on Khadi and Village Industries Commission. Verma S.P.

Member, Executive of Indian Public Administration Association.

Member, Executive, Delhi Chapter of Indian Society for Training & Development.

Member, Board of Studies in Political Science & Public Administration, Ravi Shankar University, Raipur.

Member, Board of Studies in Political Science & Public Administration, Jabalpur University, Jabalpur.

# CONTRIBUTIONS BY THE LIBRARY STAFF

Mohinder Singh

The project "Study of the Publications, Bibliographic Control, Distribution Mechanism of the State Governments and Compilation of a Select Bibliography of State Governments' Publications", started in November, 1982 with grant-in-aid from the ICSSR has been completed.

Santosh Bakshi and Sunita Gulati Administrative Accountability: A Select Bibliography. 'Indian Journal of Public Administration', Vol.XXIX, No. 3 (July-September, 1983).

M.P. Nayar

Bibliography on Revivalism, 'Seminar', April, 1983; Bibliography on Political Options, 'Seminar', August, 1983; Bibliograpy on the Mass Media, 'Seminar', December, 1983.

A.K. Joshi

Bibliography on Security, 'Seminar', July 1983; Bibliography on Social Dilemmas, 'Seminar', November, 1983.

Devendra Kumar

Bibliography on Security, 'Seminar', July 1983; Bibliography on Islam, 'Seminar', October 1983.

M.S. Limaye

Bibliography on Global Choices, 'Seminar', June 1983; Bibliography on Federal Focus, 'Seminar', September 1983; Bibliography on the Punjab Tangle, 'Seminar', Februaary 1984.

#### C FINANCES AND ACCOUNTS

During the year under report the Department of Personnel and Administrative Reforms, Ministry of Home Affairs, Government of India sanctioned a maintenance grant of Rs. 37.53 lakhs (as against Rs. 37.51 lakhs in the previous year) out of which Rs. 34.24 lakhs were released during the year and the balance of Rs. 3.29 lakhs will be released during 1984-85. Grant of Rs. 6.50 lakhs was received from the Ministry of Works & Housing, Government of India for recurring expenditure of the Centre for Urban Studies. Grants of Rs. 3.50 lakh for Advanced Professional Programme in Public Administration, Rs. 2.29 lakhs for courses under Management Orientation Programme and Rs. 1 lakh for other special courses were received from the Department of Personnel and Administrative Reforms, Ministry of Home Affairs.

Various sponsoring departments placed at the disposal of the Institute a sum of Rs. 3.5 lakhs for meeting expenditure on the field study and study tour abroad by the participants of the Advanced Professional Programme in Public Administration. Grants from the sponsoring agencies for research studies, seminars and conferences amounted to Rs. 11.91 lakhs.

Course fees from various training programmes other than those mentioned above amountes to Rs. 8.73 lakhs (Rs. 1.19 lakhs in respect of the programme sponsored by other agencies and Rs. 7.54 lakhs from those sponsred by the Institute). The receipts from membership subscriptions, consultancy assignments, sale of publication rents etc, were of the order of Rs. 16.15 lakhs.

The total actual receipts for the year were to the order of Rs. 87.82 lakhs and grants to the order of Rs. 9.24 lakhs are due to be received.

The expenditure during the year under report, was Rs. 34.60 lakhs on establishment(including TA); Rs. 2.93 lakhs on Library, Rs. 3.70 lakhs on Publications, Rs. 6.50 lakhs on Maintenance of Buildings, rents, rates & Taxes, Water & Electricity charges, Rs. 3.76 lakhs on office expenses, Rs. 1.99 lakhs on services and supplies and furniture, fixtures and office eqipment and miscellaneous, contingencies. The expenses on the Centre for Rural Development Administration amounted to Rs. 4.23 lakhs and that on Centre for Urban Studies to Rs. 6.78 lakhs besides Rs. 0.21 lakhs for publication of Nagarlok.

On the training side, the expenditure on Advanced Professional Programme in Public Administration sponsored by the Department of Personnel and Administrative Reforms amounted to Rs. 3.35 lakhs, on Management Orientation Programme Rs. 2.30 lakhs, on Management Development Programme and other Training Programmes Rs. 5.74 lakhs.

Adding to this, the expenditure on study tour abroad by APPPA Participants (Rs. 4.30 Lakhs); expenditure on consultancy assignments (Rs. 2.47 lakhs), expenditure on Research Projects/Seminars etc. (Rs. 11.15 lakhs); expenditure on District Planning Cells - DPAP (Rs. 0.15k lakhs); grants to branches (Rs. 1.41 lakhs) and advances to employees for house building, conveyance etc.

(Rs. 1.49 lakhs), The total expenditure of the Institute during the year amounted to Rs. 97.06 lakhs.

Audited statements of Accounts in detail are appended to this report-(Annexure X). M/s Thakur, Vaidyanath Alyar and Co. audited the accounts of the Institute for the year under report.

## D. ACKNOWLEDGEMENTS

We express our gratitude to Shri M. Hidayatullah, the President of the Institute, Shri S.B.Chavan, Chairman of the Institute, and Dr. B.Venkatappiah, Chairman, Standing committee for their continued support and encouragement to the Institute. We are indebted to the Government of India, various Ministries and Departments for their financial support. We are thankful, in particular, to the Department of Personnel and Administrative Reforms, Ministry of Home Affairs, for providing us recurring grant-in-aid and for the assistance to Institute's training activities and its various officers who helped the Institute and made their contribution to its development.

We are also indebted to the Advisory Committee of the Institute's Centre for Urban Studies and the Ministry of Works and Housing, for their interest and financial support for the maintenance of the Institute's Centre for Urban Studies.

We are thankful to various State Governments for extending their kind support to the Institute's training, research and consultancy programmes. A mumber of public sector undertakings and Government agencies assigned to us training programmes for their officers and consultancy & research projects. Our thanks are also due to them.

The Institute is thankful to the Indian Council of Social Science Research for their continued assistance in our research programmes.

Our thanks are also due to the members of the Institute who extended us support and cooperation during the year. The Regional and Local Branches have been taking great interest in the furtherance of the Institute's activities. We are grateful to them.

The academic faculty of the Institute deserves special mention for their contribution in the field of research, training and consultancy programmes. The Library, and publication units and the administrative and supporting staff also need special mention for their hard and dedicated work during the year.

The Institute's thanks are also due to several people in various walks of life, institutions and organisations for the help and advice given by them and for their active participation in the Institute's programmes.

ANNEXURES

RESEARCH AND

ompleted	
Project	Director
EHAVIOURAL STUDIES AND PERSONNEL ADMINISTRAT	rion division
1. Political Dimensions of the Role	S.P. Verma
of Multinationals in India	
ENTRE FOR RURAL DEVELOPMENT ADMINISTRATION	
1. The Chenchupally Weaker Sections	Ms. Sujata Singh
cooperative Joint Farming Society -	
A Socio-Economic Study	
2. Concurrent Evaluation of TRYSEM in	S.N. Misra
Rajasthan	B.M. Verma
3. Socio-Economic conditions of the Rural Poor	J.N. Upadhyay
4. Bonded Labour Rehabilitation in	R.K. Tiwari
Chickmaglur District	
5. Bonded Labour Rehabilitation in	R.K. Tiwari
Medak District	
6. Status Paper on Existing Adminis-	R.K. Tiwari
trative Arrangements in Rural	K.K. Tiwari
Development Administration	

## · CONSULTANCY

Year of Initiation	Funding Agency	Nature of Project
100 CO		
1981	ICSSR	Research Project
September 1982	IIPA	Research Project
June 1982	Ministry of Rural Development, Govt. of India	Research Project
1984		The report was integrated on the basis of individual reports of 9th APPPA participants who conducted their study in four States
		viz. Himachal Pradesh, Maharashtra, Madhya Pradesh and Tamil Nadu.
May 1983	Ministry of Labour, Govt. of India	Research Project
May 1983	Ministry of Labour, Govt. of India	Research Project
December 1983	Planning Commission Govt. of India	Research Project

Com	ple	ted

Project

Director

#### MANAGEMENT SYSTEMS DIVISION

- 1. Pilot Study for evolving a complete planning and monitoring system based on network techniques for the construction of Tons Hydro-Electric Project, . Madhya Pradesh, Electricity Board
  - 2. Pilot Study for evolving a complete planning and monitoring system based on network techniques for the construction of the Sanjay Gandhi Thermal Power Project, Madhya Pradesh Electricity Board

## M. Thyagarajan

M. Thyagarajan

#### PUBLIC ENTERPRISES DIVISION

- 1. A Survey of the Public Enterprises in Fiji
- K.L. Chawla
- 2. Organisational Relationship and the Government control of Public Enterprises in India
- O.P. Minocha
- 3. Indo-Dutch Programme on Alternatives S.K. Goyal in Development (IDPAD) research project on 'Corporate Information System'

## SOCIAL WELFARE ADMINISTRATION AND SOCIAL ADMINISTRATION DIVISION

- 1. Review of Social Welfare Administration in India, Bangladesh, Malaysia, M.K. Narain Pakistan, Sri Lanka and Nepal
  - P.R. Dubhashi

## CONSULTANCY

Year of Initiation	Funding Agency	
1983-84	Madhya Pradesh Elect- ricity Board, Jabalpur	Consultancy
1983-84	Madhya Pradesh Elect- ricity Board, Jabalpur	Consultancy
1983	United Nations Asian & Pacific Development Centre, Kuala Lumpur, Nalaysia	Research Project
1981-82	TIPA	Research Project
1981-82	Indo-Dutch Programme on Alternatives in Development	Research Project
ugust 1983	Centre for Social Development and Huma- nitarian Affairs (U.N.), Vienna, Austria	Consultancy

2. Reorganiation of the Directorate-

of Defence, Govt. of India

General of Resettlement, Ministry

P.R. Dubhashi

R.B. Puri

B.M. Naik

# CONSULTANCY

October 1982

Year of Initiation		unding Agency		
				N 400 507 507 500 500 500 500 500 500 500 5
May 1983	I	IPA	Research	Project
Jan. 1983	H	inistry of Works ousing, Governmen f India		Project
1983	ľ	IPA	Research	Project
1983	, <b>I</b>	IPA	Research	Project
March 1982	P a W	own and Country lanning Organisat nd Ministry of orks & Housing, overnment of Indi	ion	Project
1983	P	unjab and Sind Ba	nk Consulta	ncy

Ministry of Defence Consultancy

In Progress

Project

Director

#### BEHAVIOURAL STUDIES AND PERSONNEL MANAGEMENT DIVISION

- 1. Organisation of Personnel Administration of Tear Smoke Unit,
  Tekanpur, Gwalior
- O.P. Minocha S.P. Verma

#### CENTRE FOR URBAN STUDIES

- 1. Financing of Urban Development in Delhi 2001 A.D.
- K.S.R.N. Sarma G. Jha Rakesh Gupta
- Role of Voluntary Agencies in Urban Development and their training needs
- M.K. Narain

- Integrated Development of Small & Medium Towns: Programme Implementation, Its Evaluation and Impact Analysis
- R.K. Wishwakarma

# CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION

- 1. Panchayati Raj Bureaucracy and Rural Development
- S.N. Mishra

#### CONSULTANCY

Year of Initiation	Expected Date of Completion	Funding Agency	Nature of	Project	

Nov. 1984 Tear Smoke Unit; Consultancy Tekanpur, Ministry of Home Affairs Nov.-Dec. May 1984 D.D.A. Consultancy 1982 June IIPA Research Project 1983 To find out how the voluntary agencies could be helpful in urban development and their training needs. Ministry of Research Project Sept. August 1984 1983 Works & Housing The study is an evalua-Govt. of India tion of the centrally sponsored IDSMT Projects in the two towns of Sriganganagar and Trichur August October 1984 Ministry of Rural Research Project 1983 Development Defining Role of Bureaucracy and Pancha yati Raj Bodies in Rural Development and providing a viable framework.

In Progress

Project

Director

2. Planning Process for Rural Development Kamta Prasad at the Block and District Level

3. Bench-Mark Study of Socio-Economic conditions & Growth Potential in Drought Districts of W. Bengal, Haryana & Jammu Kashmir

Kamta Prasad

4. Management of Integrated Rural Development Programme

P.R. Dubhashi M.L. Sudan Mrs. M. Lakshmiswaramma

## CONSULTANCY

Year of Initiation		Funding Agency	Nature of Project	
June 1983	June 1984	Ministry of Rural Development	Research Project	
			To evaluate the process of formulation of rural development schemes at district, block levels in the States of Gujarat & Bihar.	
Jan. 1982	July 1984	Central Water Commission, Govt. of India	Research Project  The study will cover all the drought prone districts of the 3 states and give an account of the socioeconomic problems of the selected states and districts and assess the impact of rainfall, irrigation and development on the economic condition of people and give suggestions for their improvement.	
November 1983	November 1984	Ministry of Rural Development Govt. of India	Research Project  A study of the adequacy and the effectiveness of administrative processes at the District and Block level in Rajasthan (Alwar District).	

Completed Director Project M.L. Sudan 5. Integrated Rural Development Programme in Delhi (Union Territory) - Mrs. M. Lakshmiswaramma its Evaluation 6. Marketing Services under I.R.D.P. J.N. Upadhyay 7. Implementation Processes in National R.K. Tiwari Rural Employment Programme 8. Concurrent Monitoring and Evaluation M.K. Gaur of TRYSEM in India 1979-81 Kuldeep Mathur 9. Rural Violence MANAGEMENT SYSTEMS DIVISION Ram Prakash 1. Development and Management Training Project USAID

# CÔNSULTANCY

Year of Initiation		Funding Agency	Nature of Project
	HET THE STATE THAT THE THAT THE THE MAN AND AND AND AND AND AND		***************************************
June 1983		Delhi Administration	•
			of the launching of I.R.D.
			programmes in the Union Territory of Delhi.
			refrictly of being.
June 1983	Sept. 1984	Ministry of Rural	Research Project.
		Development, Govt.	
		of India	To assess and suggest
			marketing services under
			IRDF in districts of
			Madhubani (Bihar) and
			Junagadh (Gujarat)
July 1983	July 1984	Ministry of Rural	Research Project.
July 1700	002) 230.	Development, Govt.	
		of India	To identify the problems
200			encountered in the execution
			of the programme in one
			District (four blocks).
May 1981	July 1984	Ministry of Rural	Research Project
,		Development, Govt.	
		of India.	
July 1983	Dec. 1984	Indian Council of	Research Project
July 2703	DCC 2701	Social Science	어디에서는 아래 나는 사람들이 한다.
		Research	
Jan. 1984	Nov. 1984	USAID	Consultancy.
			Identification of training
			needs in the subject matter
			of the selected ministries
			and the training
			institutes.

Project	Director
rioject	birector
	the season after the women and after the state and represent the state and the state and the state of the state and the state of the state and the state of the s
2. Design and Implementation of	R.K. Sachdeva
Financial Information System for	
Government of Gujarat	
3. Modernization of the 100-year old	M. Thyagarajan
Periyar vaigai Irrigation Project,	
Madurai	
PUBLIC ENTERPRISES DIVISION	
or, Jene o Billioner a fill om de se	
1. Kegulatory Administration of	C V Carrai
1. Regulatory Administration of Private Corporate Sector in India	S.K. Goyal
1. Regulatory Administration of Private Corporate Sector in India	S.K. Goyal
	S.K. Goyal
Private Corporate Sector in India  2. Comparative Performance of Public	
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private	S.K. Goyal
Private Corporate Sector in India  2. Comparative Performance of Public	
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private Sector Companies	
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private Sector Companies  3. Growth and Regulation of	
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private Sector Companies  3. Growth and Regulation of Foreign Private Capital in India since	S.K. Goyal
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private Sector Companies  3. Growth and Regulation of	S.K. Goyal
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private Sector Companies  3. Growth and Regulation of Foreign Private Capital in India since Independence	S.K. Goyal
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private Sector Companies  3. Growth and Regulation of Foreign Private Capital in India since Independence  4. Interdependence of goods and Services	S.K. Goyal
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private Sector Companies  3. Growth and Regulation of Foreign Private Capital in India since Independence	S.K. Goyal
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private Sector Companies  3. Growth and Regulation of Foreign Private Capital in India since Independence  4. Interdependence of goods and Services sectors in a Developing Economy	S.K. Goyal
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private Sector Companies  3. Growth and Regulation of Foreign Private Capital in India since Independence  4. Interdependence of goods and Services sectors in a Developing Economy  UBLIC FOLICY AND PLANNING DIVISION	S.K. Goyal
Private Corporate Sector in India  2. Comparative Performance of Public Enterprises and Large Private Sector Companies  3. Growth and Regulation of Foreign Private Capital in India since Independence  4. Interdependence of goods and Services sectors in a Developing Economy	S.K. Goyal

## CONSULTANCY

Year of Initiation	-man than man sidly prick trap map finish two has man buys buys a	Funding Agency	Nature of Project
March 1980	4-5 years	Government of Gujarat	Consultancy
			Design and Implementation of Computer based Management Information system.
1977-78	Continuing assignment	The Management of the Periyar Vaigai Irrigation Project, Madurai, Public Works Deptt., Govt. of Tamil Nadu	Consultancy.
Dec. 1980	Nov. 1985	Indian Council of	Research Project
Jan. 1983	July 1984	Research The Standing Conference of Public Enter-	e Research Project
Aug. 1983	Feb. 1985	prises (SCOPE)  Planning Commission, Ministry of Planning, Govt. of India.	Research Project
July 1982	Dec. 1984	ICSSR	Research Project
Oct. 1983	Oct. 1984	Ministry of Civil Supplies, Govt. of	Research Project.
		India	Investigation of the factors affecting access to the

In Progress	
Project	Director
2. Design and Implementation of     Financial Information System for     Government of Gujarat	R.K. Sachdeva
diversiment of dujarat	
<ol> <li>Modernization of the 100-year old Periyar vaigai Irrigation Project,</li> </ol>	M. Thyagarajan
Madurai	
PUBLIC ENTERPRISES DIVISION	
Regulatory Administration of     Private Corporate Sector in India	S.K. Goyal
2. Comparative Performance of Public Enterprises and Large Private Sector Companies	S.K. Goyal
3. Growth and Regulation of	S.K. Goyal
Foreign Private Capital in India since Independence	
4. Interdependence of goods and Services sectors in a Developing Economy	Anil C. Ittyerah
PUBLIC POLICY AND PLANNING DIVISION	
1. Target Group Oriented Public	K.N. Kabra
Distribution System	Anil C. Ittyerah

# CONSULTANCY

Year of Initiation		Funding Agency	Nature of Project
March 1980		Government of Gujarat	Consultancy  Design and Implementation of Computer based Management Information system.
1977-78	Continuing assignment	The Management of the Periyar Vaigai Irrigation Project, Madurai, Public Works Deptt., Govt. of Tamil Nadu	Consultancy.
Dec. 1980	Nov. 1985	Indian Council of Social Science Research	Research Project
Jan. 1983	July 1984	The Standing Conference of Public Enter- prises (SCOPE)	e Research Project
Aug. 1983	Feb. 1985	Planning Commission, Ministry of Planning, Govt. of India.	Research Project
July 1982	Dec. 1984	TCSSR	Research Project
Oct. 1983	Oct. 1984	Ministry of Civil Supplies, Govt. of India	Research Project.  Investigation of the factors affecting access to the

In Progress Project Director

2. A Study of formulation of Agriculture policy including policy regarding Priority of Agriculture Production in Indian Planning

P.R. Dubhashi B.M. Verma

3. Nationalisation in India

K.N. Kabra

4. Judicial Policy Formulation in India Shekhar Singh

SOCIAL WELFARE ADMINISTRATION AND SOCIAL DEVELOPMENT DIVISION

1. Patterns and Conditions of Fertility Decline in India

Shanta Kohli Chandra

2. Abortion: A comparative Study of Government Hospital and Voluntary run clinics

Shanta Kohli Chandra

3. Administration and Social Development S.N. Sadasivan in Kerala

4. Ecology and Administration in Kerala S.N. Sadasivan

5. District Councils in Kerala

S.N. Sadasivan

INTER-DIVISION PROJECTS

1. Review of the Strength of Officers P.R. Dubhashi and Staff in the Railway Board

K.L. Handa

O.P. Minocha

## · CONSULTANCY

Year of Initiation			Nature of Project
			an tap an an fal de en an an da de en an an da de en an
			P.D.S. and the evoluation of a method of preferential
			access to weaker sections, and to study the viability of fair price shops.
Nov. 1982	Nov. 1984		Research Project.
Oct. 1980	Oct. 1984	I.C.S.S.R.	Research Project.
Sept. 1981	1984	IIPA	Research Project
Oct. 1983	Oct. 1984	IIPA	Research Project
Oct. 1983	Oct. 1984	IIPA	Research Project
1981	1986	IIPA	Research Project
1981	1986	IIPA	Research Project
1981	1986	IIPA	Research Project
	Nov. 1984	Railway Board	Consultancy
	1986	IIPA	Research Project

#### ANNEXURE II

#### LIST OF PUBLICATIONS

- 1. Project Planning in India by Mridula Krishna
- 2. Small Industry Development Programme by Ram K. Vepa
- Integrated Development of Small and Medium Towns Ed. R.K. Wishwakarma and Gangadhar Jha.
- 4. Action Research for Development Ed. Kuldeep Mathur and Harsh Sethi
- 5. Public Services in a Democratic Context Ed. R.B. Jain
- 6. Case Studies in Public Administration by S.N. Sadasivan
- 7. Case Studies in Indian Administration Ed. Jaideep Singh
- 8. Union State Relations Ed. T.N. Chaturvedi and A. Datta
- 9. Planning and Its Implementation Ed. T.N. Chaturvedi and Kamta Prasad
- 10. Administrative Reforms Ed. T.N. Chaturvedi and S.R. Maheshwari
- 11. Small Scale Sector and Big Business S.K. Goyal, et., al.

#### ANNEXURE III

#### EXECUTIVE COUNCIL AND THE COMMITTEES

#### EXECUTIVE COUNCIL

President
Shri M. Hidayatullah
Vice-President of India

#### Chairman

Shri S.B. Chavan Union Minister of Defence

#### Vice-Presidents

Shri Jagmohan Governor of Jammu & Kashmir, Raj Bhavan, Srinagar.

Shri S.L. Khurana Governor of Tamil Nadu, Raj Bhavan, Madras.

Prof. M.V. Mathur Ex-Vice-Chancellor, University of Rajasthan and

Member, Fourth Pay Commission, 51, Western Court,

New Delhi.

Shri H.M. Patel Savita Bunglow, Bakrol Road, Vallabh Vidyanagar(Guj.)

Shri L.P. Singh 20, Poorvi Marg, Vasant Vihar, New Delhi.

Dr. B. Venkatappiah Chairman, Council for Social Development,

53 Lodi Estate, New Delhi.

#### Members

Shri V. Anandarau CommissionerforSugar and Cane Developmentand

Ex-officioSecretary for Government Industries &

Commerce Department (AP), Hyderabad.

Shri A.C. Bandopadhyay Secretary to the President of India,

Rashtrapati Bhavan, New Delhi.

Prof. M. Bhattacharya Centenary Professor of Public Administration,

Department of Political Science, Calcutta University,

Calcutta.

Principal Secretary, Government of Madhya Pradesh, Shri M.K. Chaturvedi Bhopal. Comptroller and Auditor General of India, Shri T.N. Chaturvedi Bahadurshah Zafar Marg, New Delhi. Indian Institute of Public Administration, New Delhi. Prof. A. Datta Lokmanya Tilak Professor of Politics and Public Prof. N.R. Inamdar Administration and Head of the Department. University of Poona, Pune. Member(Finance & Accounts), U.P.State Electricity Shri B.B. Jindal Board, Shakti Bhawan, Lucknow Former M.P., President, Academy of Applied Politics, Prof. Shanti Kothari New Delhi. Former Secretary, Department of Supply, Government Shri B.C. Mathur of India, New Delhi. Director-General of Police, Maharashtra, Bombay Shri K.P. Medhekar Manager (Training & Development), Bharat Heavy Dr. W.G. Naidu Electricals Ltd., Bhopal. Indian Institute of Public Administration, New Delhi. Prof. Kamta Prasad . Dr. R.C. Paul Vice-Chancellor, Punjab University, Chandigarh-Shri S. Ramanathan Secretary (Co-ordination), Cabinet Secretariat, New Delhi. Shri T.R. Satishchandran Chief Secretary to the Government of Karnataka and Chairman IIPA Karnataka Regional Branch, Bangalore Dr. B.D. Sharma Vice-Chancellor, North Eastern Hill University. Shillong.

Shri B.P. Singh Joint Secretary, Ministry of Steel & Mines. Department of Mines, Government of India, New Delhi. Dr. L.M. Singhvi B-8, South Extension Part II, New Delhi.

Shri M. Subramanian Secretary, Department of Civil Supplies, Government of India, New Delhi.

Shri Chinubhai Chairman,IIPAGujarat RegionalBranch, Sahibag, Chimanbhai Seth Ahmedabad (Gujarat)

Dr. V. Subramanian M.L.A., 122, Buena Vista, Jagannath Bhosle Marg, Bombay.

Shri T.K. Thanickachalam Joint Director of Agriculture 2, CIT Colony,
7th Cross Street West, Shenoynagar, Madras.

Prof. M.J.K. Thavaraj IndianInstitute of Public Administration, New Delhi.

Dr. H.R. Trivedi HonoraryDirector,Institute of Cultural & Urban Anthropology, Ahmedabad.

Shri R.K. Trivedi Chief Election Commissioner, Government of India, New Delhi.

Chairman, IIPAWest Coast Regional Branch,

Honorary Treasurer

Shri G.C.L. Joneja E-1/3, Vasant Marg, Vasant Vihar, New Delhi.

Panaji, Goa.

Director & Member-Secretary

Shri P.R. Dubhashi

#### COMMITTEES

#### STANDING COMMITTEE

- 1. Dr. B. Venkatappiah (Chairman)
- 2. Shri M.K. Chaturvedi
- 3. Prof. A. Datta
- 4. Shri B.B. Jindal

- 5. Shri G.C.L. Joneja
- 6. Prof. Shanti Kothari
- 7. Shri B.C. Mathur
- 8. Prof. M.V. Mathur
- 9. Shri B.P. Singh
- 10. Prof. M.J.K. Thavaraj
- 11. Director P.R. Dubhashi (Member-Secretary)

Shri T.N. Chaturvedi will be a permanent invitee to the meetings of the Standing Committee.

#### ACADEMIC COMMITTEE

- 1. Director P.R. Dubhashi (Chairman)
- 2. Shri M. Subramanian
- 3. Prof. Shanti Kothari
- 4. Prof. M. Bhattacharya
- 5. Dr. D.D. Narula
- 6. Prof. S.K. Sharma
- 7. Prof. Ramesh K. Arora
- 8. Dr. N.R. Inamdar
- 9. Shri H.K. Barpujari
- 10. Prof. V. Shanmugasundaram
- 11. Prof. M.J.K. Thavaraj
- 12. Prof. A. Datta
- 13. Prof. Kamta Prasad

- 14. Prof. K.L. Handa
- e 15. Shri M. Thyagarajan
  - 16. Dr. R.B. Puri

#### EDITORIAL BOARD

- 1. Shri T.N. Chaturvedi (Editor)
- 2. Prof. C.P. Bhambhri
- 3. Prof. M. Bhattacharya
- 4. Shri P.R. Dubhashi
- 5. Prof. Shanti Kothari
- 6. Prof. S.R. Maheshwari
- 7. Shri Mohan Mukerji
- 8. Prof. M.A. Muttalib
- 9. Prof. K. Seshadri
- 10. Dr. B.D. Sharma

#### COMMITTEE ON CASE STUDIES

- 1. Prof. M.V. Mathur (Chairman)
- 2. Shri V. Anandarau
- 3. Prof. M. Bhattacharya
- 4. Prof. A. Datta
- 5. Shri B.B. Jindal
- 6. Dr. W.G. Naidu
- 7. Shri M. Subramanian
- 8. Shri T.K. Thanickachalam

- 9. Dr. H.R. Trivedi
- 10. Director P.R. Dubhashi (Project Director)
- 11. Dr. Jaideep Singh, (Member-Secretary)

#### ADVISORY COMMITTEE FOR CENTRE FOR URBAN STUDIES

- 1. Union Minister of Works & Housing (Chairman Ex-Officio)
- 2. Minister of State of Works & Housing (Vice-Chairman, Ex-Officio)
- 3. Secretary, Ministry of Works & Housing (Member, Ex-Officir)
- 4. Commissioner, Delhi Municipal Corporation (Member Ex-Officio)
- 5. Chairman-cum-Managing Director, HUDCO (Member, Ex-Officio)
- 6. Joint Secretary, Ministry of Works & Housing (Member, ex-officio)
- 7. Vice-Chairman, D.D.A (Member, Ex-Officio)
- 8. Prof. M. Bhattacharya
- 9. Shri M.K. Chaturvedi
- 10. Prof. A. Datta
- 11. Prof. M.V. Mathur
- 12. Prof. M.A. Muttalib
- 13. Prof. D.P. Singh
- 14. Director P.R. Dubhashi (Member-Secretary)

# SCREENING COMMITTEE FOR ADMISSION OF NEW MEMBERS

- 1. Prof. Shanti Kothari
- 2. Shri B.C. Mathur
- 3. Shri B.P. Singh

# PLANNING AND ADVISORY COMMITTEE

* The Planning and Advisory Committee for the year 1983-84 consisted of the following:

Co-ordinators of all Divisions

Course Director, APPPA

Smt. Shanta Kohli Chandra

Shri G. Jha

Shri J.C. Kapur

Dr. R.B. Puri

#### ANNEXURE IV

## ACTIVITIES OF BRANCHES

#### REGIONAL BRANCHES

#### BIHAR

Chairman

Shri K.K. Shrivastava,

Chief Secretary, Government of Bihar

Hony. Secretary

Dr. J.K.P. Sinha,

Dy. Commissioner, Commercial Taxes, Patna.

Membership

Ordnary 39; Life 124; Corporate 7

The branch held discussions on the following papers during the year:

Date Subject

Paper writer

4.4.83 'Reflect

'Reflections on Municipal Finance in Bihar' Dr. Chebkar, Principal, Patna

College, Patna

6.7.83 'The Independence of the Bench' Shri K.P. Verma, Advocate

5.9.83 'Th

'The Chelliah Report on Rationalisation of Sales Tax System in Bihar' Dr. J.K.P. Sinha

3.12..83 'The Managers' Dilemma in the Eighties'

Shri M.K. Varma, Ex-Director, Personnel, Philips India, Ltd.

During the year, the research project on 'Three decades of Administration of Commercial Taxes in Bihar' was completed by Dr. J.K.P. Sinha, Hony. Secretary of the Regional Branch. Besides this, the research studies on 'Finances of States Undertakings in Bihar, by Mrs. Nutan Sinha and 'Entertainment Taxes in Bihar' by Prof. N. Sinha continued to be carried on.

#### DELHI

^ Chairman

Shri R.M. Agrawal

Chief Secretary

Delhi Administration, Delhi

Hony. Secretary

Shri S.R. Sharma,

Commissioner, Sales Tax,

Delhi

Membership

Oridinary 365; Life 664; Corporate 21

The branch took up the work relating to preparation of a monograph on the working of Delhi Administration and its local bodies and the manuscript is complete.

Follow up action has been taken on the study report conducted by the branch on 'Public Participation in the Development Programmes'.

The branch organised an Essay competition on 'Redressal of Public Grievances-Suggestions regarding' amongst the officers and staff of Delhi Administration and its local bodies/undertakings.

#### GUJARAT

Chairman

Shri Chinnubhai Chimanbhai Seth, Shahibag, Ahmedabad

Hony. Secretary

Prof. D.N. Pathak,

21, New Alkapuri Society,

Ahmedabad

Membership

Ordinary 20; Life 42; Corporate 10

The branch organised the following lectures during the year.

#### Subject

#### Speaker

 'Dr. Vikram Sarabhai as an Institution Builder' Dr. S.R. Ganesh and Shri Padmabh Joshi of the Indian Institute of Management, Ahmedabad

 'Higher Education Opportunity and Challenges in the next decade' Shri K.C. Parikh, Pro-Vice Chancellor of Gujarat University, Ahmedabad. 3. 'The Place of Law in Public Administration'

Shri Bipin Shukla, Director, School of Law, Gujarat University, Ahmedabad.

4. 'Tension Areas in Centre-State Relation'.

Shri P.N. Sheth, Reader and Head of the Department of Political Science, Gujarat University, Ahmedabad.

#### JAMMU & KASHMIR

Chairman

Shri S.C. Pathak, Chief Regional Manager, State Bank of India, Srinagar.

Hony. Secretary

Shri Veeranna Aivalli, DIG, Home Guards & Civil Defence

J & K, Srinagar.

Membership

Ordinary 20; Life 42

The branch organised the following lectures during the year:

Date	Subject	Speaker
Date	bubjece	
16.4.83	'Taxation	Shri G.L. Garoo,
(Jammu)	Administration'	Inspecting Asstt. Commissio-
		ner. of Income Tax, Jammu
6.5.83	'Single Line Administra-	Shri N.A. Qazi, Chief
	tion - An Engineers' view	Engineer, Irrigation and
	Point.'	Flood Control Deptt.
		Srinagar.
28.6.83	'Some thoughts on Public	Dr. K. Raghavendra Rao, Prof. of
	Administration'	Political Science,
		Karnataka University,
		Dharwad
4.8.83	'Ethics and Administration'	Dr. Acharya Kusum
14.9.83	'Performance Budgeting'	Prof. K.L. Handa, Prof. of
	경하였다. 그 작업 20일 등 경치 없다.	Financial Management, IIPA.
		New Delhi.

17.9.83	'Some thoughts on	Dr. Farooq Abdullah, Chief
(Srinagar)	Administration'	Minister, J & K State.
29.9.83	'Administrative Law	Shri M. Hidayatullah,
(Srinagar)	in India'	Vice President of India and
		President of IIPA & Shri
		B.K. Nehru, Governor of
		J & K State.
29.11.83	'Proceedings of the	Shri Veeranna Aivalli, IPS,
(Jammu)	Annual Meeting of the	Commissioner of Vigilance,
	Members - A Report'	J&K
14.3.1984		
	'Financial Administration'	Shri S.S. Ahmad, Accountant
(Jammu)		General, J&K.

Shri P.R. Dubhashi, Director, IIPA met the members during his visits to Srinagar and discussed the organisational matters.

Shri M. Thayagarajan of the IIPA Faculty, also met the members on September 8 & 19, 1983, and acquainted himself with the activities of the branch.

#### KERALA

Chairman	Shri G. Bhaskaran Nair, IAS (Retd.)
Hony. Secretary	Shri V.U.K. Nambissan, Additional Secretary to
Membership	Ordinary 117; Life 54; Corporate 9
Membership	Ordinary 117; Life 54; Corporate 9

The branch organised a Seminar on 'Police Reforms in Kerala' on January 13, 1984. Sixty-six delegates participated in the Seminar which included besides members of IIPA, Senior Officers of the Police Department and Members of the Police Reforms Commission etc.

Shri G. Bhaskaran Nair, Chairman of the branch presided. Shri V.U.K. Nambissan welcomed the delegates. The key Note address was delivered by Shri M. Gopalan, former I.G. of Police, Kerala. Shri R. Gopalaswamy, Chief Secretary, Kerala, Shri T.A.S. Iyer, Chairman of the Police Reforms Commission and Shri Venkitachalam, Director General of Police (Intelligence) also spoke on the subject. Dr. V.K. Sukumaran Nair, Vice-Chairman of the branch summed up the discussions.

The Report on the research project on 'Plan implementation at State level with special reference to Agriculture Department programmes during V Plan' taken up by Dr. K. Raman Pillai, Head, Department of Politics, Kerala

University, was published.

The report on the research project on 'Food for Work Programme' directed by Dr. S.N. Sadasivan alongwith some other case studies edited by him has been published by the IIPA.

#### MAHARASHTRA

Membership

Chairman Shri R.D. Pradhan,
Chief Secretary, Government of Maharashtra, Bombay

Hony. Secretary Shri R.C. Iyer,
Chairman, & Managing Director, Maharashtra State
Textile Corporation Ltd., Bombay.

Ordinary 132; Life 376; Corporate 33

The branch arranged the following talks during the year:

Date	Subject	Speaker
30.7.83	'Yoga for Administration'	Shri B.K.S. Iyengar
11.8.83	'Working among the Adivasis'	Shri Jayantarao Patil
24.8.83	'Managing an Examination System'	Shri D.T. Joseph
6.9.83	'Administration through the eyes of a Legislator'	Prof. G.P. Pradhan M.L.C.
29.9.83	'Inter-State River Water- Problems-Management & Development'	Shri M.A. Chitale
8.11.83	'Glimpses of a EROPA Conference in South Korea'	Shri P.R. Dubhashi Director, IIPA
15.11.83	'Comparative View of Public Administration in India and U.S.A.'	Dr. P.M. Kamath
6.12.83	'Our Planning & Admini- stration'	Prof. M.V. Mathur Ex-Vice Chancellor, Rajasthan University and Member, Fourth Pay Commission

27.12.83	'Current Trends in Industrial Relations'	Shri Shyamkant Gokhale
9.2.84	'American Presidential Elections'	Ambassador Robert G. Neumann
27.2.84	'Administrative Reminiscences'	Shri D.S. Joshi
19.3.84	'As I look back as an administrator.'	Shri J.B. D'Souza

A Book Presentation Programme was held in which Prof. V.B. Kamath presented the book 'Can Pakistan Survive?' by Shri Tariq Ali. About 20 persons participated in the programme.

The branch also arranged a Film Show on Computers. During the year, the branch organised a training programme on 'Transactional Analysis' by Shri Suresh Divekar. Twenty-four participants took part in the programme.

Since the last year, the branch has adopted the practice of concentrating on a specific theme for the 'Public Administrator'. For 1982-83, the theme was 'Productivity in Public Administration'. For 1983-84, the theme was 'Personnel Management in Public Administration'.

The branch conducted Essay Competition. The subjects selected for the competition were: (1) Personnel Management in Public Administration and (2) The Role of the Press in improving Public Administration.

A Committee consisting of (1) Shri A.D. Samant (2) Shri L.N. Doshi and (3) Prof. V.B. Kamath evaluated the essays and prizes were awarded to the following:

#### Ist Prize Rs. 1000/-

Shri Dhirendra Krishna, Sr. Dy. Accountant General, Office of the Accountant General I, Kerala, Trivandrum

#### 2nd Prize Rs. 750/-

Smt. Bharati Kiran Garud, Building No.27, Block No.14, 2nd Floor, Everest Cooperative Housing Society, Deendyal Marg, Dombivli (West), (District Thane)

#### Consolation Prize Rs. 250/-

Shri R.G. Sood, Editor in Chief, Distr. Gazetteers, Himachal Pradesh Govt. U.S. Club, Simla. A research study on Key Responsibility Areas of the Collector' is being carried out by Shri V.P. Raja, Transport Commissioner, Government of Maharashtra. Another study of Legislature Questions is proposed to be carried out by Shri S.H. Belawadi, Retired Secretary, Maharashtra Legislature Secretariat.

In 1965, the branch published the 'Organisation of the Government of Maharashtra'. The Government of Maharashtra have sanctioned a grant of Rs.20,000/- to the branch for revising and up-dating this publication.

During the year under report, 234 books were added to the Library of the regional branch, taking the total number of books to 5990. The branch also subscribes to or receives complementary copies of more than 25 periodicals on Public Administration and related subjects as well as periodicals of general interest.

#### RAJASTHAN

Hony. Secretary Shri M.L. Mehta, Director, H.C.M. State Institute of Public Administration, Jaipur

Membership Ordinary 48; Life 83; Corporate 4

A lecture meeting of the branch, held on July 18, 1983 was addressed by Prof. Wyn. A. Reilly, senior Faculty Member of Department of Administrative Studies, University of Sussex, U.K. Prof. Reilly, speaking on 'Development Administration'. The African Experience', discussed the processes of decentralisation and evolution in the perspective of the development experience in Africa.

The branch organised also three lecture meetings, in September, 1983. The first, organised in collaboration with the Department of Sociology, University of Rajasthan, was addressed by Shri B. Verma, Director, Internal Security Academy, Mount Abu. He spoke on 'The Naxalite Movement'.

In the second, Prof. D.P. Singh, Head, Department of Public administration, Luckmow University, delivered a lecture on 'The Indian Urban Scene'. Prof. Ramesh K. Arora, Head, Department of Public Administration, Rajasthan University, presided.

Prof. M.L. Mishra, Head, Department of Economics of Management, University of Sokoto, Sokoto, Nigeria, spoke on 'Organisation Development: India and Nigeria'. Prof. Ramesh K. Arora presided in this meeting also.

The branch, in collaboration with the Rajasthan University's Department of Public Administration, organised two extension lectures of Shri P.R. Dubhashi, Director, IIPA, on 'Public Administration in India: Themes and Issues' on December 20,1983. Prof.Ramesh K.Arora presided.

The branch, in collaboration and with the support of the north Regional Centre of Indian Council of Social Science Research and Involvement of Rajasthan University's Department of Public Administration, organised a seminar on 'Role of Higher Civil Services in India' on January 12-13, 1984.

Shri V.I. Rajagopal, Home Secretary, Government of Rajasthan, inaugurated the seminar. Shri M.M.K. Wali, the then Chief Secretary, Government of Rajasthan, gave the Valedictory address.

#### TAMIL NADU

Chairman Shri V Karthikeyan, IAS
(Retd.) Chairman, State
Planning Board, Madras

Hony. Secretary Shri P.L. Ponnuswamy
Jt. Director of Agriculture,

Madras

Membership Ordinary 163; Life 148; Corporate 3

The branch arranged the following lectures during the year:

Date Subject Speaker

29.9.83 Management of Railways Shri M. Ramaswami,
Additional General Manager,
Southern Railway

2.9.83 'Government Information System' Prof. J.C. Krishnaish,
Systems Research Institute,
Pune

The branch also arranged the lecture meetings on October 26, 1983 and January 3, 1984, which were addressed by Prof. M.V. Mathur, Vice-President, Indian Institute of Public Administration and Dr. M.J.K. Thavaraj, Professor of Financial Administration, IIPA, respectively.

#### UTTAR PRADESH

Chairman Dr. J.D. Shukla 5, Butler Road, Lucknow

Hony. Secretary Shri T.N. Dhar

27-B/5 Lajpat Rai Marg, Lucknow

Membership Ordinary 131; Life 168; Corporate 11

The periodic meetings of the branch were held from time to time.

The branch organised a Seminar on March 25, 1984, on 'Interaction between Politics and Administration in Post-Independence India'. Shri Shripati Misra, Chief Miniter of U.P., inaugurated the seminar. Shri P. Venkatasubbalah, Minister of State for Home Affairs, Government of India, was the Chief Guest. About 100 academics, administrators and others participated in the Seminar. A number of papers on the theme of the Seminar were also presented.

Other regional branches were: Andhra Pradesh, Assam, Goa (West Coast Regional Branch), Karnataka, Madhya Pradesh, Orissa, Pondicherry, Punjab/Haryana/ Chandigarh and West Bengal. No reports regarding their acti-

#### LOCAL BRANCHES

#### MADURAT

Chairman Smt. V. Chandralekha

Collector, Madurai

Hony. Secretary Shri G. Venkidusamy,

RRD 13 Teachers Colony,

Madurai

Membership Ordinary 75; Life 3

The branch was established on 3.7.1983.

#### MANIPUR (IMPHAL)

Chairman Shri D.N. Barua

Chief Secretary, Government of Manipur,

Imphal

Hony. Secretary Dr. R.P. Singh

Senior Lecturer, D.N. College of Arts and Commerce,

Imphal

Membership Ordinary 10; Life 30; Corporate 1

Shri Holkhomang Haokip, Minister of Industries, Manipur, inaugurated a two-day seminar on 'Multi-level Planning in India' on January 30-31, 1984 which was organised by the branch.

The valedictory address was given by Shri M. Ibotomhi Shing, Minister of Development, Information and Tourism, Manipur. The key-note address was given by Shri K.D Menon, Principal Secretary (Development), Government of Manipur.

Dr. R.P. Singh, Secretary of the branch, introduced the theme. Shri E. Kunjeshwar Singh, Secretary, (Medical) Government of Manipur, and Shri R.C. Mishra, Deputy Commissioner, Churachandpur, also spoke on the theme of the Seminar.

NAGPUR

Hony. Secretary Dr. R.D. Mohota,

Nelson Square, Nagpur

Membership Ordinary 14; Life 18; Corporate 3

A lecture meeting of the branch, held on November 23, 1983, was addressed by Prof. S.P. Verma of IIPA. Prof. Verma spoke on 'Human-Resource Development and Challenging Technology'.

PUNE

Chairman Dr. N.R. Inamdar

Lokmanya Tilak Professor of Politics & Public Administration and Head of the Department,

University of Poona, Pune.

Hony. Secretry Prof. V.P. Deo,

68 Tulshibagwala Colony, Pune

Membership Ordinary 23; Life 51; Corporate 6

The branch organised a lecture meeting of its members on June 14 1983, in which Dr. S.K. Sharma, Professor, Department of Public Administration, Panjab University spoke on 'Strategies of Rural Development in Punjab. Dr. N.R. Inamdar, Chairman of the branch, presided.

Prof. Curt Paddolk, Professor of Public Administration, Indiana State University, Penn, U.S.A. gave a lecture on 'American Local Government'. Dr. R.N. Inamdar, Chairman, presided.

The branch also organised a Symposium on 'Centralization of the Sales Tax: Pros and Cons', on March 12, 1984.

SANTHAL PARGANA

Chairman Shri R.S. Singh

District Magistrate & Collector, Deoghar

Hony. Secretary

Prof. N. Sinha,

Bela bagon, Deoghar

Membership

Ordinary 2; Life 1

The branch organised the following meetings during the year:

Date	Subject	Paper speaker
22.5.83	The Bihar Finance and our Financial Administra- tion for improving the Finances of Bihar	Dr. J.N. Tiwary, Patna University
18.11.83	The Need For A State Administrative Reforms Commission in Bihar	Dr. J.K.P. Sinha
27.12.83	The Problems of Resource Mobilisation in Bihar	Prof. N.Sinha
15.1.84	Importance of Public Accounts: Regularity & Economy	Shri V.N. Prasad, Ex-Managing Director, Binar State Finance Corporation

### SANGLI

President

Shri K.A.Chougule

Hony. Secretary

Prof. A.S. Sahasrabudhe

Care Chintamanrao, College of Commerce,

Sangli

Membership

Ordinary 2; life 4; Corporate 1

The election in the Sangli Constituency was held in May 1983. The Chief Minister Hon. Vasantarao Dada Patil and others contested in Assembly seat in the By-election. The branch organised a Joint Programme with Sangli Nagarvachanalaya, of all candidates. All Parties represented their views and appealed the citizens of Sangli in this regard. The function was attended by senior citizens.

Sangli district is famous for Grapes. A Joint Survey with Chintanmanrao College of Commerce, Sangli was conducted in September, 1983 of the whole

district. The report was submitted to Lok Sabha Speaker Shri Balram Jakhar, who appreciated the work.

Eight regular meetings of the members were held during the year, where in some topics related to administration and city problems were discussed.

#### SIROHI

Chairman Mrs. Meenakshi Hooja Collector, Sirohi

Hony. Secretary Shri M.D. Purchit

C/O district Library, Sirohi

Membership Ordinary 3; Life 3

The branch organised a two-day symposium on 'Panchayat elections and local Polity' on April 16-17, 1983. Prof. Shanti Kothari, Member of IIPA's Executive Council, inaugurated the symposium.

#### VALLABH VIDAYANAGAR

Chairman Shri H.M. Patel,

Savita Bungalow, Bakrol Road, Vallabh Vidyanagar

Hony. Secretary Dr. Mahesh Pathak,

Agro Economic Research Centre,

Sardar Patel University, Vallabh Vidyanagar

Membership Ordinary 5; Life 5; Corporate 1

Under the joint auspices of the local branch and the Department of Economics, the following lectures were arranged during the year:

Subject Speaker

1. Administrative Aspects of IAS and IES at the

Dr. D.C. Srivastava

Government Level
2. Present Economic Scene

Prof. H.N. Pathak

3. Operation Flood

Prof. Madhav V. Rao

The Branch has finalised the report of the project on 'Role of Private Initiative in Education and Industry in Rural Areas - A case Study

of Vallabh Vidyanagar' and is making arrangements for its publication.

#### VELLORE

Chairman Shri N. Narayanan,

Collector, N.A. District, Vellore

Hony. Secretary Shri K.M. Ramanujam,

Special officer, Market Committee, Vellore

Membership Ordinary 44; Life 1

The local branch at Vellore was established on August 14, 1983.

#### WARANGAL

Chairman Shri M. Kistaiah,

Reader in Public Administration, Osmania University, Warangal

Hony. Secretary Dr. K. Murali Manohar,

Deptt. of Public Administration, Kakatiya University, Warangal

Membership Ordinary 6; Life 61; Corporate 1

A meeting of the members was held on July 4, 1983. Shri M. Kistiah, Chairman of the branch, presided. In the meeting, Dr. Sujata Patel of Jawaharlal Nehru University spoke on 'Gandhi and Labour Movement and India'.

The branch in collaboration with Department of Public Administration, Kakatiya University, organised a seminar on 'Public Administration' on October 2, 1983.

The inaugural address was given by Prof. T. Vasudev, Vice-Chancellor of Kakatiya University. The valedictory address was given by Shri K. Ramachandra Reddy, Chairman, Police Commission, Government of Andhra Pradesh.

Other local branches are: Ajmer, Beawar, Belgaum, Baroda, Calicut, Dharwar, Dindigul, Jabalpur, Kolhapur, Mysore, Pariala, Ranchi, Solapur, Shillong, Udaipur, and Ujjain. No reports regarding their activities were received.

## ANNEXURE V

# IX ADVANCED PROFESSIONAL PROGRAMME IN PUBLIC ADMINISTRATION

# (Contents of the Programme)

	Segment	Su	bject/Topic	Faculty-in-charge
I	Foundations	1.	Sociology	Prof. A.P. Barnabas
		2.	Political science	Prof. S.R. Maheshwari
		3.	Economics	
			(a) Economic Systems )	
			(b) Economic Develop- )	Prof. M.J.K. Thavaraj
			ment )	
			(c) Macro Economics and	Prof. Kamta Prasad
			Planning	
		4.	Theories of Administra-	Prof. S.N. Sadasivan
			tive System; and	
			Theories of Organisa-	Dr. Jaideep Singh
			tion and Behaviour	
		5.	Research Methodology	
			(a) Research Methodo-	Shri Shekhar Singh/
			logy	Prof. Kuldeep Mathur
			(b) Statistical Method	Shri N.C. Ganguli
II.	Environment	1.	Indian Government and Politics	Prof. S.P. Verma
		2.	Indian Planning and Development	Prof. K.N. Kabra
		3.	Indian Social Issues	Prof. A.P. Barnabas
III.	Policy	1.	Introduction to Policy Sciences	Prof. Kuldeep Mathur

 Analysis of Specific Indian Policies (Seminars, Discussion, Special Lectures, Case Study) Committee consisting of Prof. S.K. Goyal, Prof. Ram Prakash, Shri Anil C. Ittyerah Prof. Kanti Swarup, Prof. Kuldeep Mathur (Convener), Prof. Kamta Prasad, Prof. M.J.K. Thavaraj, Shri G. Jha

IV Administrative
Management and
Techniques

l. Financial Management

Prof. K.L. Handa

2. Personnel Management

Dr. O.P. Minocha

 Computers in Administration; and Management Information System Shri R.K. Sachdeva Shri J.C. Kapur

4. a) Quantitative Methodsb) Project Management

Prof. Kanti Swarup Shri M. Thyagarajan

Implementation Seminars (Case Studies) Committee consisting of Director P.R. Dubhashi (Chairman), Prof. V.N. Rajan, Shri Raj Nandy, Shri M.L. Sudan (Convener), Dr. R.K. Tiwari, Prof. S.P. Verma, Smt. M.Lakshmiswaramma, Shri Rakesh Gupta, Dr. B.M. Verma,

## ANNEXURE VI

# TITLES OF THE DISSERTATIONS SUBMITTED BY THE PARTICIPANTS OF NINTH ADVANCED PROFESSIONAL PROGRAMME IN PUBLIC ADMINISTRATION

S1. N	o. Participant	Dissertation
1.	Shri S.Balaraman	An Analysis of Concepts Relating to Social Cost Benefit Analysis of Investment in Education
2.	Shri A.K. Basu	Work Motivation of Running staff of Indian Railways.
3.	Miss Bharti Prasad	Rural Development and social Forestry with special reference to Madhya Pradesh
4.	Shri Shivraj Singh	Financial Resources of Panchayats- West Bengal Experience
5.	Shri Swatantra Singh	A Study of Agricultural Development in Mysore District of Karnataka State
6.	Shri S.M. Bhardwaj	Application of Quantitative Techniques on Indian Railways (Case Studies of Queueing Models)
7.	Shri I.N.S. Sandhu	Role of Quantitative Techniques in Public Administration with special reference to Police Administration
8.	Shri I.D. Shukla	A Scientific Study of National Savings
9.	Shri J.C. Dangwal	Security of Tenure of Civil Servants under Article 311 of the Constitution of India and the Supreme Court
10.	Smt. Dolly Saxena	The Role of the Indian Council for Child Welfare and State Policy for Children in India

S1.	No.	p	articipant	Dissertation
11.		Shri	N.R. Hota	Dandakaranya - A Study in Resettlement
12.		Shri	S.K.Gangopadhyay	Appraisal of Phytochemical Project
13.		Shri	S.S. Goyal	Impact of Depreciation Policy on Finances of Indian Railways
14.		Shri	P. Radhakrishnan	Control Over Capital Issues and Stock Exchanges in India - A Critical Study
15.		Smt.	Sunita Kaila	Rationalization of Personal Tax with reference to Individuals
16.		Shri	H.C. Gulati	Generation of Internal Resources in Telecommunication Wing of the P&T Department - A Study
17.		Shri	R.S. Khanna	Public Distribution System in Madhya Pradesh - 1978-1983
18.		Shri	K.K. Misra	Sickness in Indian Sugar Industry
19.		Shri	P.S.Narayanaswami	An Appraisal of the Marathwada Development Corporation
20.		Shri	S.C. Saxena	Some Aspects of Direct Taxes Administration
21.		Shri	V.D. Wakharkar	Effective Rates of Corporate Taxation in India
22.		Shri	S.R. Lakshmanan	"The Effect of Rent Control on Municipal Revenues
23.		Shri	S.Lakshminarayanan	Industrial Development of Backward Areas
24.		Shri	Malkit Singh	State Income of Punjab: 960-61 1981-32 Rate of Growth, Problems of Estimation and Suggestion for Improvement

Sle I	Participant	Dissertation
25.	Shri H.K. Munjal	Rural Electrification in U.P
		Development Over the Plan Periods and Case Study of a village covering
		impact of rural electrification on its development
26.	Shri P.N. Narayanan	Planning and Implementation of the PIN Code in the Postal System in India
27.	Shri R. Narayanaswami	Restoring Morale in the Indian Administrative Service
28.	Shri H.D. Rao	Dowry Deaths in Delhi, their causal factors, investigations and the law
29.	Shri. R.W. Suryawanshi	Socio-economic development of
		Schedule Castes through-incentives - An appraisal of Backward Class
		Development Corporation with reference to Nagpur Region.

ANNEXURE

TRAINING

s1.		No. of Participants
No.	Name of the Course	•
(Spo	GEMENT DEVELOPMENT PROGRAMME - I onsored by the Training Division of the Department of connel & Administrative Reforms, Ministry of Home Affairs)	
А. М	NANAGEMENT ORIENTATION PROGRAMMES	
1.	Fourth Course on Computers in Government	30
2.	Nineteenth Course on Budgeting & Financial Control	34
3.	Third Course on Inventory Management & Control	25
4.	Seventh Course on Personnel Management	34
5.	Fifth Course in Vigilance for Chief Vigilance Officers of Ministries/Departments and Public Sector Undertakings of the Government of India	22
6.	Twenty Seventh Course on Administrative Leadership and Behaviour	40
7.	Thirteenth Course on Introduction to Operations Research	32
8.	Seventh Course on Management Information Systems	34
9.	Twentieth Course on Budgeting & Financial Control	35
10.	Sixth Course in Vigilance for Chief Vigilance Officers of Ministries/Departments and Public Sector Undertakings the Government of India	26 of

## PROGRAMMES

Duration	Course Director	Training	
		Associate	
	. Said reser case class (tim cas) and case class class class class case case case cap app class cap case case case case case case case case		

Shri R.K. Sachdeva May 9 - 21, 1983 Shri N.C. Ganguli Aug. 22 -Prof. K.L. Handa (Associate Course Sept. 3, 1983 Director) Sept. 12-17, 1983 Prof. Kanti Swarup Shri Rakesh Gupta (Associate Course Director) Prof. S.P. Verma/ Sept. 19 -Dr. O.P. Minocha Oct. 1, 1983 Sept. 26 -Dr. O.P. Minocha Oct. 1, 1983 Dr. R.B. Puri Nov. 7-19, 1983 Shri R.K. Sachdeva Nov. 14-26, 1983 Shri J.C. Kapur Jan. 6-17, 1984 Prof. K.L. Handa Jan. 18-28, 1984 Jan. 30 -Dr. O.P. Minocha Feb. 4, 1984

# Training

S1.	Name of the Course	No. of Participants
		100 mile (100 mile 100 till (100 till 100 mile 100 mile 100 till 100 till 100 till 100 till 100 till 100 till 1
11.	Fifth Course on Computers in Government	44
12.	Fourth Course on Management by Objectives	35
в. s	PECIAL PROGRAMMES	
1.	Fourth Training Programme on Financial Management for Officers of Integrated Finance Division of the Ministries. Departments of the Government of India & State Government.	
2.	Eighth Management Development Programme for Empanelled Deputy Secretaries of Central Secretariat Service	27
3.	Fourth Executive Development Programme for Group 'A' Officers of Central Government	30
4.	Fifth Programme on Project Implementation, Monitoring and Evaluation - Agriculture	19
5.	Fourth Special Intensive Practical Course on Project Formulation, and Implementation - Power for senior and middle level executives of Madhya Pradesh Electricity Board at Jabalpur	29
6.	Second Course on Planning for Rural Development	29
	GEMENT DEVELOPMENT PROGRAMMES -II ganised by the Institute on its own)	
Α.	FEE-BASED PROGRAMMES	
	Social Course to Patrice 1 13-1-1	

# PROGRAMMES

Duration	Codrae Director	Training Associate
	***************************************	
Feb. 13-25, 1984	Shri R.K. Sachdeva	
Mar. 5-9, 1984	Shri J.C. Kapur	
Apr. 18-29, 1983	Prof. K.L. Handa	
Sept. 5-24, 1983	Prof. S.N. Sadasivan	Dr. B.M. Verma (Asstt. Course
		Director)
Dec. 5, 1983 - Jan. 13, 1984	Prof. Kanti Swarup	Shri N.C. Ganguli Shri Rakesh Gupta (Associate Programme Directors)
Dec. 26, 1983 - Jan. 13, 1984	Shri V.J. Chandrasekarar	
Jan. 9-27, 1984	Shri M. Thyagarajan	
Feb. 6-18, 1984	Prof. Kamta Prasad Shri M.L. Sudan	

Apr. 18-23, 1983

Shri Shekhar Singh

### TRAINING*

S1. No.	Name of the Course	No. of Participants
2.	Tenth Course on Valuation & Assessment for Property Taxes	12
3.	Ninth Course on Finance for Non-Finance Executives	19
4.	Second Course on Economic Analysis for Public Sector Management	5
5.	Second National Programme on Effectiveness of Project Management Under Indian Conditions - Problems and	30
	Prospects at Srinagar (Residential Programme)	
6.	Seventh Workshop on Management Information Systems	14
7.	Tenth Course on Computers in Management	24
8.	Tenth Course on Financial Management Techniques	27
9.	Fifth Advanced Course on Project Management	13
10.	Eighth Advanced Course on Materials Planning	7
11.	Fourth Course on Urban Project Appraisal	14
12.	Eighth Course on New Dimensions in the Management of Human Resources	16
A. S	PONSORED PROGRAMMES	
(Con	ducted at the request of other organisations)	
1.	Second Course on Development Through Participation (sponsored by the Ministry of Rural Development)	22

## PROGRAMMES

Datacion	Course Director	Training Associate
wi 40 40 40 40 40 40 40 40 40 40 40 40 40	का तथा प्रश्न पढ़िप्पुर पूर्व प्रश्न प्रश्न पढ़िप्पुर प्रश्न प्रश्न प्रश्न प्रश्न प्रश्न प्रश्न प्रश्न प्रश्न प	
July 18-27, 1983	Prof. A. Datta	Shri G. Jha (Associate Course Director)
		Course Directory
July 25-30, 1983	Prof. M.J.K. Thavaraj	
Aug. 29 - Sept. 8, 1983	Shri Anil C. Ittyerah	
Sept. 7-17, 1983	Shri M. Thyagarajan	
Sept. 14-24, 1983	Shri J.C. Kapur	
Nov. 16-26, 1983	Shri J.C. Kapur	
Nov. 28 - Dec. 7, 1983	Shri N.C. Ganguli	
Nov. 30-Dec.7, 1983	Shri V.J. Chandrasekar	an
Jan. 16-21, 1984	Prof. Kanti Swarup	
Jan. 19-25, 1984	Dr. K.S.R.N. Sarma/ Shri Rakesh Gupta	
Feb. 13-18, 1984	Dr. Jaideep Singh	

Apr. 28 -May 7, 1983 or. S.N. Misra

### TRAINING

S1.	Name of the Course	No. of Participants
2.	Regional Programme on New Trends in the Training of Development Administrators (in collaboration in the UN Asian & Pacific Development Centre & DP & AR)	22
3.	Special Course on Financial Management in Government for Executives of the Government of Pondicherry at Pondicherry	30
4.	Eleventh Capsule Course on Project Management for Engineer Officers of the Central Electricity Authority	26
5.	First Course on disciplinary Procedures and Vigilance Matters for Senior Engineers of the Central Electricity Authority	18
6.	Twelfth Capsule Course on Project Management for Engineer-Officers of the Central Electricity Authority	29
7.	One-day Attachment to the IIPA for the Probationery Officers of the Indian Postal Service (organised at the request of the Postal Staff College, India, New Delhi)	10
8.	First Workshop on Policy Formulation for Development and the Environment (Sponsored by the Department of Environment Govt. of India)	35 nt,
9.	Workshop on Computer Awareness and Acceptability for senion executives of Bharat Heavy Electricals Ltd. at Ranipur, Hardwar	or 29
10.	Thirteenth capsule Course on Project Management for Engineer-Officers of the Central Electricity Authority	27
11.	Fourteenth Capsule Course on Project Management for Engineer-Officers of the Central Electricity Authority	29

#### PROGRAMMES

•	Course Director	Training Associate
100 can also sept 400 cap 400 cap 400 cap 400 cap 100	. (Sing to the sea sea see that man, who got you man with rich cold seb rich rich cold sea, who sea also see sea sea sea sea	
May 9-28, 1983		
June 20-25, 1983	Prof. M.J.K. Thavaraj	
July 25-30, 1983	Shri V.J. Chandrasekaran	
Aug. 22-27, 1983	Prof. V.N. Rajan	
Sept. 26 - Oct. 1, 1983	Shri V.J. Chandrasekaran	
Nov. 10, 1983		
Feb. 2-8, 1984	Shri Shekhar Singh	
Feb. 6-7, 1984	Shri J.C. Kapur/ Dr. O.P. Minocha	
Feb. 22-28, 1984	Shri V.J. Chandrasekaran	
March 12-19 1984	Shri M. Thyagarajan	

S1. No. Name of the Course	No. of Participants
12. Fifteenth Capsule Course on Project Management for Engineer-Officers of the Central Electricity Authority	30
13. Second Course on Disciplinary Procedures and Vigilance Matters for senior Engineers of the Central Electricity Authority	23
CENTRE FOR URBAN STUDIES	
1. Eighth Course on Urban Plan Administration	7
2. Eleventh Course on Municipal Personnel Management	4
<ol> <li>Third course on Management of Integrated Development of Small and Medium Towns</li> </ol>	20
4. Eighth Course on Urban Water Supply Management	23
5. First Course on Slum Improvement	30
6. First Course on Municipal Budgeting & Financial Control	27
7. Fourth Course on Integrated Development of Small and Medium Towns	18
8. Second Course on Housing the Urban Poor	29
9. Seventh Course on Solid Wastes Management	23

### PROGRAMMES

Duration Course Director Training Associate March 22-28 1984 Shri M. Thyagarajan March 30 -Prof. S.P. Verma Apr. 5, 1984 May 5-18, 1983 Shri R.K. Wishwakarma May 16-28, 1983 Prof. A.K. Mukhopadhyay/ Shri Raj Nandy Aug. 3-12, 1983 Shri R.K. Wishwakarma Sept. 28 - Oct.7, 1983 Dr. K.S.R.N. Sarma Nov. 7-11, 1983 Shri M.K. Narain Dec. 12-24, 1983 Prof. A. Datta/Shri G. Jha Feb. 1-9, 1984 Shri Raj Nandy Feb. 13-18, 1984 Shri M.K. Narain Peb. 20-25, 1984 Shri Rakesh Gupta

### ANNEXURE VIII

## ACADEMIC DIVISIONS (As on March 31, 1984)

### I. Behavioural Studies and Personnel Management Division

1.	Miss Lipi Chatterjee	Lecturer
2.	Dr. S.R.Maheshwari	Professor
3.	Shri D.D. Malhotra	Reader
4.	Dr. Kuldeep Mathur	Profesor
5.	Dr. O.P. Minocha	Reader
6.	Shri Raj Kumar Nandy	Lecturer
7.	Dr. R.B. Puri	Reader
8.	Dr. B.R. Sharma	Lecturer
9.	Dr. Jaideep Singh	Reader
10.	Miss Sujata Singh	Lecturer
11.	Dr. S.P.Verma	Professor
12.	Dr. S.N. Sadasivan	Professor-Coordinator

## 4 II. Criminal Justice Administration Division

1. Dr. B.R. Sharma Lecturer

### III. Financial Management Division

l. Dr. K.L. Chawla	Senior Management Analyst
2. Dr. K.L. Handa	Professor
3. Shri G. Jha	Lecturer
4. Smt. M. Lakshmiswaramma	Lecturer
5. Smt. S. Saroja	Reader
6. Dr. K.S.R.N. Sarma	Reader
7. Dr. M.J.K. Thavaraj	Professor
8. Shri M. Thyagarajan	Consultant
9. Shri N.C. Ganguli	Lecturer - Coordinator

### IV. Management Systems Division

1. Shri V.J. Chandrasekaran	Senior Management Analyst
2. Shri J.C.Kapur	Senior Management Analyst
3. Dr. Ram Prakash	Professor
4. Shri R.K. Sachdeva	Senior Management Analyst
5. Shri M. Thyagarajan	Consultant
6. Dr. Kanti Swarup	Professor - Coordinator

### V. Public Enterprises Division

•	1.	Shri V.J. Chandrasekaran	Senior Management Analyst
	2.	Dr. K.L.Chawla	Senior Management Analyst
	3	Shri N.C. Ganguli	Lecturer
	4.	Shri Rakesh Gupta	Lecturer
	5.	Shri Anil C. Ittyerah	Lecturer
	6.	Dr. K.N. Kabra	Professor
	7.	Shri J.C. Kapur	Senior Management Analyst
	8.	Shri R.K. Sachdeva	Senior Management Analyst
	9.	Dr. O.P. Minocha	Reader - Coordinator

### VI. Public Policy and Planning Division

1.	Shri A. Datta	Professor
2.	Dr. S.K. Goyal	Professor
3.	Shri Anil C. Ittyerah	Lecturer
4.	Dr. Kamta Prasad	Professor
5 .	Dr. Jaideep Singh	Reader
6.	Shri Shekhar Singh	Lecturer
7.	Shri M.L. Sudan	Reader
8.	Dr. R.K. Tiwari	Reader
9.	Dr. S.P. Verma	Professor
10.	Dr. K.N. Kabra	Professor - Coordinator

### VII. Social Welfare Administration and Social Administration Division

1.	Dr. A.P. Barnabas	Professor	
2.	Mrs. Shanta Kohli Chandra	Lecturer	
3.	Miss Lipi Chatterjee	Lecturer	
4.	Dr. S.N. Mishra	Reader	
5.	Shri M.K. Narain	Lecturer	
5.	Dr. S.N. Sadasivan	Professor	
6.	*Miss Sarla B. Rao	Lecturer	
7.	Dr. S.N. Sadasivan	Professor	
8.	Dr. B.M. Verma	Lecturer	
9.	Dr. J.N. Upadhyay	Lecturer -	Coordinator

### VIII. Centre for Rural Development Administration

1.	Mrs. Shanta Kohli Chandra	Lecturer
2.	Smt. M. Lakshmiswaramma	Lecturer
3.	Dr. S.R. Maheshwari	Professor
4.	Dr. S.N. Mishra	Reader
5.	Dr. G.K. Mishra	Professor

6.	Dr. Kamta Prasad	Professor
7.	*Miss Sarala B. Rao	Lecturer
8.	Smt. S. Saroja	Reader
9.	Shri Shekhar Singh	Lecturer
10.	Miss Sujata Singh	Lecturer
11.	Shri M.L. Sudan	Reader
12.	Dr. Kanti Swarup	Professor
13.	Dr. R.K. Tiwari	Reader
14.	Dr. B.M. Verma	Lecturer
15.	Dr. Kuldeep Mathur	Professor-Coordinator

## IX. Centre for Urban Studies

1.	Shri A. Datta	Professor
2.	Shri Rakesh Gupta	Lecturer
3.	Shri G. Jha	Lecturer
4.	Shri D.D. Malhotra	Reader
5.	*Prof. G.K. Mishra	Professor
6.	Shri M.K. Narain	Lecturer
7.	Dr. K.S.R.N. Sarma	Reader
8.	Dr. A.K. Mukhopadhyay	Professor-Coordinator

## X. Corporate Studies Group

Programme Director: Prof. S.K. Goyal

### Research Staff

Shri Kamal Mitra Cheney	Lecturer
Shri Nagesh Kumar	Lecturer
Shri K.S. Chalapati Rao	Lecturer
Shri B. M. Gupta	Lecturer
Shri H.S. Sidhu	Lecturer
Shri M.G.S. Yadav	Lecturer
Shri M.R. Murthy	Research Associate
Shri K.V.K. Ranganathan	Research Associate
Shri D.N. Sharma	Research Associate
Shri D.S. Ram Vijji	Research Associate
Shri Vinay Gupta	Assistant Programmer

^{*} On deputation/extra-ordinary leave.

### ANNEXURE IX

## FACULTY AND OTHER SENIOR STAFF (As on 31st March, 1984)

Director Shri P.R.Dubhashi

#### PROFESSORS

Prof. S.N. Sadasivan

Prof. Kanti Swarup

Prof. M.J.K. Thavaraj

Prof. A.P. Barnabas Professor of Sociology & Administration Prof. A. Datta Professor of Urban Administration & Development and Municipal Finance Prof. S.K. Goyal Professor of Economic Administration Prof. K.L. Handa Professor of Financial Management Prof. K.N. Kabra Professor of Economics Prof. S.R. Maheshwari Professor of Political Science and Public Administration Prof. Kuldeep Mathur Professor of Behavioural Sciences Prof. G.K. Misra Professor of Urban Studies (on deputation) Prof. A.K. Mukhopadhyay Professor of Urban Studies Prof. Ram Prakash Professor (Management Techniques) Prof. Kamta Prasad Professor of Economics and Rural Development.

Professor of Public Administration

Professor of Financial Administration

Professor of Operations Research

Prof. S.P.Verma Professor of Behavioural Sciences

Shri M. Thyagarajan Programme Consultant (Project
Planning and Control)

READERS

Shri D.D. Malhotra Reader in Urban Management

Dr. O.P. Minocha Reader in Public Administration

Dr. S.N. Mishra Reader in Rural Studies

Dr. R.B. Puri Reader in Organisational Behaviour

and Inter-Personnel Relations

Dr. K.S.R.N. Sarma Reader in Urban Finance

Mrs. S. Saroja Reader in Financial Management

Dr. Jaideep Singh Reader in Behavioural Sciences

Shri M.L. Sudan Reader in Economics

Dr. R.K. Tiwari Reader in Public Policies and

Rural Studies

SENTOR MANAGEMENT ANALYSTS

Shri V.J. Chandrasekaran

Dr. K.L. Chawla

Shri J.C. Kapur

Shri R.K. Sachdeva

LECTURERS

Mrs. Shanta Kohli Chandra

Miss Lipi Chatterjee

Shri Anil C. Ittyerah

Shri N.C. Ganguli

Shri Rakesh Gupta

Shri Gangadhar Jha

Mrs. M.Lakshmiswaramma

Shri Raj Kumar Nandy

Shri M.K.Narain

Dr. B.R.Sharma

Shri Shekhar Singh

Miss Sujata Singh

Shri J.N.Upadhyay

Dr. B.M.Verma

Miss Sarala B.Rao (on extra ordinary leave)

### SENIOR LIBRARY STAFF

- 1. Shri Mohinder Singh, Librarian
- 2. Shri K.P. Phatak, Dy. Librarian
- 3. Mrs. S. Bakshi, Sr. Asstt. Librarian
- 4. Shri M.P. Nayar, Sr. Asstt. Librarian
- 5. Shri A.K. Joshi, Sr. Asstt. Librarian
- 6. Shri Devendra Kumar, Sr. Asstt. Librarian

### SENIOR EDITORIAL AND PUBLICATIONS STAFF

- 1. Shri M.K. Gaur, Asst. Editor
- 2. Shri Om Anand, Publications Officer

### SENIOR ADMINISTRATIVE STAFF

- 1. Shri Brij Bhushan, Registrar
- 2. Shri V. Ramakrishna, Deputy Registrar (Training)
- 3. Shri S.K. Kohli, Deputy Registrar (Administration)
- 4. Shri A.S. Nagar, Assistant Registrar (Accounts)
- 5. Shri Hari Satya Paul, Assistant Registrar (Training))
- 6. Shri B.B. Malhotra, P.S. to Director
- 7. Shri P.K. Sharma, Supdt. (Administration)
- 8. Shri S.K. Katyal, Supdt. (Accounts)
- 9. Shri U.S. Rawat, Supdt. (Hostel)
- 10. Shri K.R. Nair, Supdt. (Maintenance)
- 11. Shri G.S. Patial, Supdt.

#### AUDITORS REPORT TO THE MEMBERS OF THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

We have audited the attached baseuce Sheet and Income and Expenditure Account of the Indian Institute of Public Administration as on 31st March, 1984 and report that we have obtained all the information and explanatios which to the best of our kowledge and belief were necessary for the purpose of our Audit and that in our opinion and to the best of our information and according to the explanations given to us the accounts give a true and fair view.

- In case of the Balance Sheet, the state of affairs of the Institute as on 31st March, 1984, and
- (ii) In case of the Income and Expenditure Account, of the excess of expenditure over income for the year ended on that date.

THAKUR, VAIDYANATH AIYAR & CO. Chartered Accountants

14th August, 1984

### THE INDIAN INSTITUTE OF PUBLIC

Balance Sheet as at *

As at 31st March, 1983	LIABILITIES		
	Funds		
83,46,426	As per Schedule 'A' attached		96.64,105.50
	GRANTS		
5,26,770	As per Schedule 'B' attached Balance for Utilisation		4,71,437.67
	DEPOSITS		
	Security Deposit (Including Deposits from contractors)	86,144.56	
63,320	Less: Investment Received as Security	5,000.00	81,144.56
	LIABILITIES & PROVISIONS	that the time that this give not then	
5,80,402	As per Schedule 'C' attached		15,02,727.05
3,34,623	Excess of Income over expenditu	re	-

98,51,541 GRAND TOTAL

1,17,19,414.78

As per our Report of even date. Examined and found correct.

THAKUR, VAIDYNATH AIYAR & CO. Chartered Accountants

S.B. CHAVAN Chairman

### ADMINISTRATION, NEW DELHI

31st	March.	1984
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Jist March, 1			(Fig	ures in Rupees
As at 31st March 1983	ASSETS		and the last way has been been been all the second of	esta mane año 9.23a milionario noto mane man m _{est} e cida milio astronada
	FIXED ASSETS	ille dan sala sala (ale sala latar ano sala dan algo algo	arth 1995 (1995 1996) (1996 1996) (1996 1996 1997) (1997 1996) (1997 1996) (1997 1996) (1997 1996) (1997 1996)	r ones i une anter fille filicio cria sope tinga diggi giga angiga digeneggi
42,84,306	As per Schedule 'D Gross Block at Cost		8,81,408.18	
	Less: Depreciation written off upto da	ite 4	6,18,776.32	42,62,631.86
	CURRENT ASSETS, LOA	ans & advanc	ES	
26,04,972	As per Schedule 'E'	attached		32,09,550.44
	INVESTMENT OF FUNDS			
25,41,991	As per Schedule 'F'	attached		34,54,391.64
	GRANTS/FEES RECOVER	ABLE		
4,20,272	As per Schedule 'B'	attached		6,24,962.09
	EXCESS OF EXPENDITE Excess of expenditu for the year as per	re over inc		<b></b>
	annexed Less Excess of Inco expenditure as per		3,26,724.50	
		3,34,623.27		
	the Building Fund with Assets	1,75,777.52	1,58,845.75	1,67,878.75
98,51,541	GRAND TOTAL			1,17,19,414.78

P.R. DUBHASHI G.C.L. JONEJA Director & Member-Secretary Hony. Treasurer

### THE INDIAN INSTITUTE OF PUBLIC

Balance Sheet as at "

As at 31st March, 1983	LIABILITIES	the contract of the contract o	and the set of the set
and the feet of the same of the same of the same	FUNDS	Car take the termine the calculation and the same about a gar	men min sam dan sah men dan sah sah sah sah say dan sah sah sah sah sah
83,46,426	As per Schedule 'A' attached		96.64,105.50
	GRANTS		
5,26,770	As per Schedule 'B' attached Balance for Utilisation		4,71,437.67
	DEPOSITS		
	Security Deposit (Including Deposits from contractors)	86,144.56	
63,320	Less: Investment Received as Security	5,000.00	81,144.56
	LIABILITIES & PROVISIONS		
5,80,402	As per Schedule 'C' attached		15,02,727.05
3,34,623	Excess of Income over expendit	ure	*

98,51,541 GRAND TOTAL

1,17,19,414.78

As per our Report of even date. Examined and found correct.

THAKUR, VAIDYNATH AIYAR & CO. Chartered Accountants

S.B. CHAVAN Chairman

## ADMINISTRATION, NEW DELEI

31st March, 1984

(Figures in Rupees)

As at 31st March 1983	ASSETS		migrania AMP wife mile man man sind spin mile ang ang ana man igg	
	FIRED ASSETS			
42,84,306	As per Schedule 'D Gross Block at Cos		38,81,408.18	
	Less: Depreciation written off upto d		46,18,776.32	42,62,631.86
	CURRENT ASSETS, LO	ans 6 advan	CES	
26,04,972	As per Schedule 'E	'attached		32,09,550.44
	INVESTMENT OF FUND	S		
25,41,991	As per Schedule 'F	' attached		34,54,391.64
	GRANTS/FEES RECOVE	RABLE		
4,20,272	As per Schedule 'B	'attached		6,24,962.09
	EXCESS OF EXPENDIT			
	for the year as pe annexed Less Excess of Inc expenditure as per	r account ome over	3,26,724.50	
	Less transfer to Building Fund to match	3,34,623.27		
	the Building Fund with Assets	1,75,777.5	2 1,58,845.75	1,67,878.75
98,51,541	GRAND TOTAL			1,17,19,414.78

P.R. DUBHASHI Director & Member-Secretary G.C.L. JONEJA Hony. Treasurer

## THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

# Schedule "A": Reserves and Funds as at 31st March, 1984

(Figures in Rupees) As at 31st March, 1983 LIFE MEMBERSHIP CAPITAL FUND Add: Recd. during the year 1,16,289.50 7,95,584.75 6,79,295.25 6,79,295 BUILDING FUND 49,36,667.40 As per last account 49,36,667 Add: Appropriation from 1,75,777.52 51,12,444.92 accumulated surplus STAFF BENEVOLENT FUND 8,193.49 2,621.00 10,814.49 As per last account 8,193 Add: Recd. during the year GRATUITY RESERVE FUND 10,50,378.71 As per last account 10,50,379 Add: Amount provided for during the year 50,000.00 For IIPA Staff 9,000.00 For CUS Staff 92,624.92 Add: Interest recd./ accrued 12,02,003.63 875.00 12,01,128.63 Less: Paid during the year ANNUAL SCHOOL PRIZE FUND 14,819.79 As per last account 14,820 1,513.36 Add: Interest recd./ accrued 16,333.15 1,817.20 14,515.95 Less: Amount paid as prizes RESEARCH REVOLVING FUND 4,69,306.83 As per last account 5,19,046.46 49,739.63 4,69,307 Add: Interest recd./accrued 76,53,535.20 71,58,661 Total Carried forward

As at 31st March, 1983			
71,58,661	Brought Forward		74 52 525 20
71,50,001	Brought Forward		76,53,535.20
	BUILDING RESERVE FUND		
2,46,663	As per last account		2,46,662.56
	F.F. IV FUND (INTEREST)		
86,279	As per last account	86,279.10	
	Less: Expenditure incurred		
	during the year	3,462.00	82,817.10
8,36,681	RESEARCH ENDOWMENT FUND (earli	er	
	As per last account Add: Contribution during	8,36,681.01	
		7,60,000.00	
		1,08,726.60 7,05,407.61	
	Less:Transfd. to Income & Expe	nditure a/c i	or
	Publications 45,000.00 Subvention to 4,000.00 Branches		
	Annual Endowment		
	Lecture Expenses 535.00	49,535.00	16,55,872.61
	EMPLOYEE'S GROUP INSURANCE SCH	EME	
11,830	As per last account	11,829.80	
	Add: Additions during the year including interest	4,717.73	16,547.53
	CORPORATE STUDIES GROUP		
6,312	REVOLVING FUND		8,670.50

83,46,426	TOTAL	96,64,105.50

THAKUR, VAIDYANATH AIYAR & CO. P.R. DUBHASHI G.C.L. JONEJA
Chartered Accountants Director & Member-Secretary Hony Treasurer

## THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

Schedule 'A': Reserves and Funds as at 31st March, 1984

		(Fi	gures in Rupees
As at 31st March, 1983		~ * * * * * * * * * * * * * * * * * * *	
6 70 005	LIFE MEMBERSHIP CAPITAL FUND		
6,79,295	As per last account	6,79,295.25	7,95,584.75
	Add: Recd. during the year	1,10,205.30	7,55,50,4175
	BUILDING FUND		
49,36,667	As per last account	49,36,667.40	
	Add: Appropriation from		
	accumulated surplus	1,75,777.52	51,12,444.92
	STAFF BENEVOLENT FUND		
8,193	As per last account	8,193.49	
, , , , , , , , , , , , , , , , , , , ,	Add: Recd. during the year	2,621.00	10,814.49
	GRATUITY RESERVE FUND		
10,50,379	As per last account	10,50,378.71	
	Add: Amount provided for		
	during the year For IIPA Staff	50,000.00	
	For CUS Staff	9,000.00	
	Add: Interest recd./	92,624.92	
	accrued	32,024.32	
		12,02,003.63	
	Less: Paid during the year	875.00	12,01,128.63
	ANNUAL SCHOOL PRIZE FUND		
14,820	As per last account	14,819.79	
	Add: Interest recd./	1,513.36	
	accrued		
		16,333.15	
	Less: Amount paid as prizes	1,817.20	14,515.95
	RESEARCH REVOLVING FUND		
4,69,307	As per last account	4,69,306.83	
	Add: Interest recd./accrued	49,739.63	5,19,046.46
71,58,661	Total Carried forward		
,1,50,001	TOTAL CALLTER LOLMARD		76,53,535.20

As at 31st March, 1983			
71,58,661	Brought Forward		76,53,535.20
	BUILDING RESERVE FUND		
2,46,663	As per last account		2,46,662.56
86,279	F.F. IV FUND (INTEREST) As per last account	86,279.10	
	Less: Expenditure incurred during the year	3,462.00	82,817.10
8,36,681	RESEARCH ENDOWMENT FUND (earlinamed as SILVER JUBILEE FUND) As per last account Add: Contribution during the year	8,36,681.01 7,60,000.00	
	Add: Interest recd./accrued Less:Transfd. to Income & Expe Publications 45,000.00 Subvention to 4,000.00 Branches Annual Endowment Lecture Expenses 535.00	1,08,726.60 7,05,407.61 enditure a/c	for 16,55,872.61
11,830	EMPLOYEE'S GROUP INSURANCE SCA As per last account Add: Additions during the year including interest	11,829.80	16,547.53
6,312	CORPORATE STUDIES GROUP REVOLVING FUND		8,670.50

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83,46,426		TOTAL	96,64,105.50

THAKUR, VAIDYANATH AIYAR & CO. P.R. DUBHASHI G.C.L. JONEJA
Chartered Accountants Director & Member-Secretary Hony Treasurer

THE INDIAN INSTITUTE OF PUBLIC

Schedule 'B': Details of Grants Received and

	Source	Balance of Un- utilised/Recov- erable grant as on 1.4.83	Adjustments
	from Ministry of Works &	anne ann ann an a	aan taga taan taga maga gan maga gan taga saab bahka gan saab
	Centre for Urban Studies	(-)3,299.04	6,50,000.00 (Grant) -61,035.75 (Internal receipts)
(ii)	Two case studies on IDSMT in Trichur and Ganganagar		1,00,000.00
(111)	Hind course on IDSMT	may need	10,000.00
(iv)	Two courses on Integrated Development of Small & Medium Towns	2,110.45	one and
(v)	Fourth course on IDSMT	MARIE	10,000.00
(vi)	Publication of Proceedings of Seminar on IDSMT	(-)2,758.38	22,000.00
(vii)	Research Project on Municipal Personnel Administration	New John	20,000.00
Grant	from ICSSR New Delhi for:		
1)	Study of Nationalisation in Non-Agricultural Sector of Indian Economy since 1947.	(-)5,035.85	
ii)	Research Study of Election to Delhi Metropolitan Council	766.51	••
111)	Project on Implementation of Integra- ted Rural Development Administration - A Case Study	3,539.00	4,439.00
iv)	Research Project-Social Welfare and its Adwn. in Indian Setting	4,327.75	-
	Research Project: Impact of Multi- national Corporations on Indian Position in International Division of Labour		

ADMINISTRATION, NEW DELEI

° Expenditure Incurred for the Year Ending 31st March, 1984

(Figures in Rupees) Provisions Total Expend-iture/Adjust-ments during sed/receivable the year as on 31.3.84 Total Actual Payments 7,07,736.71 7,07,161.60 -- 7,07,161.60 575.11 1,00,000.00 41,608.42 5,193.60 46,802.02 53,197.98 10,000.00 6,439.08 6,439.08 3,560.92 2,110.45 2,110.45 2,110.45 10,000.00 6,100.28 6,100.28 3,899.72 19,241.62 18,802.75 18,802.75 438.87 20,000.00 3,668.60 3,668.60 16,331.40 (-)5,035.85 (-)847.47 (-)847.47 (-)4,188.38 766.51 766.51 766.51 7,978.00 6,842.88 (-)900.00 5,942.88 2,035.12 4,327.75 -- 4,327.75 7,405.20 4.869.00 2,536.20 (-)7,405.20 (Continued)

	Source	Balance of Un- utilised/Recov- erable grant as on 1.4.83	Receipts/ Adjustments during the year
vi)	Project on compilation of a select bibliography on State Govt. Publications.	(-)364.40	3,000.00
vii)	Research Project-Establishment of Information system for Foreign Private Capital in India	(-)28,439.73	
viii)	Research Project-Political Dimensions of Multinational Corporations in India	12,037.80	
ix)	Research Project - Regulatory Administration of Foreign Private Corporate Sector in India	11,965.70	2,00,000.00
ж)	Res. Project on Interdependence of Goods & Services in a Dev. Economy.	891.29	8,628.00
xi)	Research Project on Small Farmers Development & Rural Unrest		9,600.00
xii)	Research Project - Foreign Private Capital in India - 2nd Phase	(-)2,639.37	
xiii)	Fellowship to Sh. B.R. Nanda	(-)582.66	8,264.00
xiv)	Fellowship to Sh. J.D. Sethi	(-)18,656.72	
жv)	Fellowship to Miss Jyoti Verma	4,129.03	*****
xvi)	Fellowship to Miss shanta Kohli Chandra	2,850.00	
xvii)	Fellowship to Prof. Shanti Kothari	13,435.50	5,064.00
xviii)Fellowship to Shri Niranjan Dey		
Grant	from Municipal Corporation, Delhi for:		
i)	Research Project - Study and Development of South Zone	8,800.68	
11)	Fee for Evaluation of Integrated Rural Development in Union Territory of Delh:	L	18,000.00
			(Continued)

Total	Actual Payments	Provisions	Total Expend- iture/Adjust-	Balance of grants unutili
			ments during the year	sed/ receivable as on 31.3.84
2,635.60	6,934.51	(-)686.00	6,248.51	(-)3,612.91
(-)28,439.73	4,589.51		4,589.51	(-)33,029.24
12,037.80	41,600.42	(-)6520.61	35,079.81	(-)23,042.01
2,11,965.70	2,16,500.00	/ 31510 oo		
-,22,303.70	2,10,300.00	(-)1510.89	2,14,989.11	(-)3,023.41
9,519.29	4,061.19	(-)551.70	3,509.49	6,009.80
9,600.00	19,148.76	1815.50	20,964.26	(-)11,364.26
(-)2,639,37	607 No.	Alle near mage		(-)2,639.37
7,681.34		NAME AND ADDRESS OF THE PARTY O	NO tak ana	7,681.34
(-)18,656.72	382.36		382.36	(-)19,039.08
4,129.03				4,129.03
2,850.00	2,995.00	der talk was	2,995.00	(-)145.00
18,499.50	18,499.50		18,499.50	
		2200.00	2,200.00	(-)2,200.00
8,800.68	8,800.68	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	8,800.68	
18,000.00	9,351.62		9,351.62	8,648.38
				(Continued)

	Source	Balance of Un- utilised/Recov- erable grant as on 1.4.83	
Grant	from Ministry of Rural Development	and near the case may now up the case and near t	
, (i)	Research Project - Planning Process for Rural Development at Block & District Level		7,935.00
ii)	Research Project - I.R.D. Programme - A Study of Adequacy of Effectiveness of Admn. Process at District and Block Level		15,900.00
111)	Research Project - Marketing Services under IRDP	aria 1934	16,947.00
iv)	Research Project - Implementation in National Rural Employment Programme		10,800.00
v)	Research Project - Panchayati Raj, Bureaucracy & Rural Development	makana."	14,700.00
Grant	from Planning Commission for:		
	Research Project - Growth & Regulatio of Private Corporate Sector in India	a	60,000.00
Grant	from Ministry of Food & Civil Supply	for:	
	Research Project: Target Group Orient Public Distribution System	ed —	90,000.00
Grant	from Ministry of Social Welfare for:		
of Gr	rch Project-Rationalisation of System ant in aid by the Ministry/Central 1 Welfare Board	1,507.45	
Econo	from CWPC for Bench Mark Studies of S mic Conditions of People in Areas of W.B., Haryana & J&K.		1,60,500.00
Enter Perfo	s from Standing Conference of Public prsies for Project on comparative rmance of Pulic Sector & Large Scale te Companies	(-)18,126.09	75,000.00

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.84
7,935.00	4,156.65	900.00	5,056.65	2,878.35
15,900.00	9,624.36	2,410.00	12,034.36	3,865.64
16,947.00	17,972.14	3,221.50	21,193.64	(-)4,246.64
10,800.00	1,923.40	175.00	2,098.40	8,701.60
14,700.00	22,659.96	2,306.00	24,965.96	(-)10,265.96
60,000.00	62,421.94	6,285.67	68,707.61	(-)8,707.61
90,000.00	53,623.94	6,888.31	60,512.25	29,487.75
1,507.45	1,136.86	588.25	1,725.11	(-)217.66
,25,530.89	1,91,791.65	6,171.49	1,97,963.14	27,567.75
56,873.91	1,24,928.17	(-)1,937.59	1,22,990.58	(-)66,116.67 (Continued)

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.83	Adjustments
Grant from M/Energy for study of Evolution of Energy Policy in India		and and the state of the state
Grant from M/Rural Dev. for Ist Course on Mgt. of Rural Dev.	1,714.65	101.75
Second Course on Management of Rural Dev.		
Grant from Deptt. of Personnel & Administrative Reforms		
i) Fourth MDP for Group A Officers	3,555.16	-
ii) Fourth EDP for Group A Officers	40,000.00	15,000.00
iii) Fourth Course for Officers of Integrated Finance of Ministry/ Departments	15,142.04	2,635.64
iv) Fifth Course for Officers of Integrated Finance of Ministry/ Departments		
v) Top level seminar on Management of Economic Dev New Horizons	(-)288.86	14,000.00
vi) National Seminar on Distt. Admn.	6,096.31	
Grant for 8th MDP for Empanelled Dy. Secys	. :	25,468.22
For Publication of five Volumes	32,788.70	39,340.62
Two Courses on Project Formulation & Implementation: REC	12,000.00	(-)12,000.00
Course under M.O.P. during 1981-82	(-)16,235.13	
Course under Management Orientation for expenses during 1982-83	(-)16,607.96	
Courses under Management Orientation for expenses during 1983-84		2,29,200.00
Grant for VIIIth Advanced Professional Programme in Pulic Administration	(-)1,34,854.71	31,019.05 (Continued)

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili sed/ receivabl as on 31.3.84
with midd data mad with mid man took only and any may may		~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~		
26,440.23	6,084.62	(-)1,221.15	4,863.47	21,576.76
1,816.40	1,816.40	West 1000	1,816.40	****
****	656.40	400 000 000	656.40	(-)656.40
3,555.16	3,555.16	460 MG size	3,555.16	
55,000.00	55,000.00	-	55,000.00	
17,777.68	17,777.68		17,777.68	
entrator ana	30.60	60 en en	30.60	(-)30.60
13,711.14	13,711.14		13,711.14	
6,096.31	769.88	other widor wido	769.88	5,326.43
25,468.22	25,468.22		25,468.22	
72,129.32	73,860.02		73,860.02	(-)1,730.70
(-)16,235.13				(-)16,235.13
(N6 607 06				
(-)16,607.96				(-)16,607.96
2,29,200.00	2,29,919.59	4,387.16	2,34,306.75	(-)5,106.75
(-)103,835.66				(-)103,835.66 (Continued)

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.83	Adjustments
Grant for study Tour Abroad by Participa of Vth APPPA		431.29
-do- VIth APPPA	623.82	-
-do- VIIth APPPA	99,809.33	we
-do- VIIIth APPPA	(-)60,662.82	16,000.00
-do- IXth APPPA		3,34,000.00
Grant for IXth APPPA		3,19,000.00
Grant for Seminar on evaluation of APPPA		3,500.00
Grant for National Seminar on Dev. of Tertiary Sector in Rural Areas	(-)27.04	226.39
Special Course on Personnel Mgt. for Executive and IDC of Orissa	(-)11,456.52	19,654.00
Second Special Course on Disciplinary Procedures of Vigilance for CEA		***
W/Shop on Managerial Behaviour for Irrigation System		
Grant from M/Rural Dev. for Second Course on Dev. Through Participation	16,352.90	4,973.75
Grant from M/Rural Dev. for Third Course on Dev. Through Participation		19,275.00
Seminar on Institutional Finance for Rural Development		4,500.00
Grant from Deptt. of Environmental for:		
Seminar on India's Policy on environment	3,101.29	
Workshop on Devp. & Environment		25,000.00
Second Workshop on People's Participation in environmental management		25,000.0

Total	Actual Payments	Provisions	Total Expend- iture/Adjust-	Balance of grants unutil
			ments during the year	sed/ receivab as on 31.3.84
****		***************************************		
(-)26,177.42	Nigh Add Since	The App visit	Plant report state	(-)26,177.42
623.82				623.82
99,809.33	(~)897.00	W 100 mil	(-)897.00	1,00,706.33
(-)44,662.82		one case signs		(-)44,662.82
3,34,000.00	4,30,600.22	non can	4,30,600.22	(-)96,600.22
3,19,000.00	3,34,543.52	5,124.42	3,39,667.94	(-)20,667.94
3,500.00	2,458.24	mila sido san	2,458.24	1,041.76
199.35	199.35	Mile sale sale	199.35	
8,197.48	8,197.48	per un de	8,197.48	
-100 MILE MILE	957.74	400 mass	957.74	(-)957.74
	268.35	MEG MAIN PAIN	268.35	(-)268.35
21,326.65	21,326.65	400 MB	21,326.65	
19,275.00	368.40		368.40	18,906.60
4,500.00				4500.00
3,101.29	804.80		804.80	2,296.49
25,000.00	22,839.83	1235.60	24,075.43	924.57
25,000.00	6,270.57		6,270.57	18,729.43
				(Continued)

Grant from Town & Country Planning Organissation for Res. Proj. Unit Cost of Creating Job for Central Govt. Employees in Delhi. 2,103.37 75,000 Research Project-Rehabilitation of Bonded Labour in 3 districts MP, Bihar & Orissa (-)17,160.86 19,579 Research Project-Survey of Construction Labour in Indian Metropolitan City- Kanpur (-)4,977.66 - Evaluation of Centrally sponsored Scheme of Bonded Labour in two Districts of Medak & Chickmangalore - 28,904. Study of Administrative Decentralisation in India Nagoya-Japan 5,762.15 Scholarship to Sh. M.A. Sulliman (-)1,947.90 Grant from Min. of Agriculture & Irrigation Deptt. of Rural Reconstruction i) District Planning Cell-DPAP	Source	Balance of Un- utilised/Recov- erable grant as on 1.4.83	
Fellowship to shri Ali-Md. Quadam Ali fayes. (-)24,379.23 Fellowship to Sh. J.R. Saha under T.C.S. of Colombo Plan. Fee from Department of Rural Dev., New Delhi for Seminar on Institutional Finace for Rural Dev. Programme for Northern Region (-)117.75 Grant from Town & Country Planning Organisation for Res. Proj. Unit Cost of Creating Job for Central Govt. Employees in Delhi. Research Project-Rehabilitation of Bonded Labour in 3 districts MP, Bihar & Orissa (-)17,160.86 Research Project-Survey of Construction Labour in Indian Metropolitan City-Kanpur (-)4,977.66 Evaluation of Centrally sponsored Scheme of Bonded Labour in two Districts of Medak & Chickmangalore Study of Administrative Decentralisation in India Nagoya-Japan 5,762.15 Scholarship to Sh. M.A. Sulliman (-)1,947.90 Grant from Min. of Agriculture & Irrigation Deptt. of Rural Reconstruction i) District Planning Cell-DPAP		1,319.37	-
Fellowship to Sh. J.R. Saha under T.C.S. of Colombo Plan. Fee from Department of Rural Dev., New Delhi for Seminar on Institutional Finace for Rural Dev. Programme for Northern Region (-)117.75 Grant from Town & Country Planning Organisation for Res. Proj. Unit Cost of Creating Job for Central Govt. Employees in Delhi. Research Project-Rehabilitation of Bonded Labour in 3 districts MP, Bihar & Orissa (-)17,160.86 Research Project-Survey of Construction Labour in Indian Metropolitan City- Kanpur (-)4,977.66 Evaluation of Centrally sponsored Scheme of Bonded Labour in two Districts of Medak & Chickmangalore Study of Administrative Decentralisation in India Nagoya-Japan 5,762.15 Scholarship to Sh. M.A. Sulliman (-)1,947.90 Grant from Min. of Agriculture & Irrigation Deptt. of Rural Reconstruction i) District Planning Cell-DPAP		7,282.64	
Fee from Department of Rural Dev., New Delhi for Seminar on Institutional Finace for Rural Dev. Programme for Northern Region (-)117.75 117. Grant from Town & Country Planning Organi- sation for Res. Proj. Unit Cost of Creating Job for Central Govt. Employees in Delhi. 2,103.37 75,000. Research Project-Rehabilitation of Bonded Labour in 3 districts MP, Bihar & Orissa (-)17,160.86 19,579 Research Project-Survey of Construction Labour in Indian Metropolitan City- Kanpur (-)4,977.66 - Evaluation of Centrally sponsored Scheme of Bonded Labour in two Districts of Medak & Chickmangalore -28,904. Study of Administrative Decentralisation in India Nagoya-Japan 5,762.15 Scholarship to Sh. M.A. Sulliman (-)1,947.90 Grant from Min. of Agriculture & Irrigation Deptt. of Rural Reconstruction i) District Planning Cell-DPAP	Fellowship to shri Ali-Md. Quadam Ali fayes	. (-)24,379.23	~ ,
Delhi for Seminar on Institutional Finace for Rural Dev. Programme for Northern Region (-)117.75 Grant from Town & Country Planning Organi- sation for Res. Proj. Unit Cost of Creating Job for Central Govt. Employees in Delhi. 2,103.37 Research Project-Rehabilitation of Bonded Labour in 3 districts MP, Bihar & Orissa (-)17,160.86 Research Project-Survey of Construction Labour in Indian Metropolitan City- Kanpur (-)4,977.66 Evaluation of Centrally sponsored Scheme of Bonded Labour in two Districts of Medak & Chickmangalore		12,294.88	
sation for Res. Proj. Unit Cost of Creating Job for Gentral Govt. Employees in Delhi. 2,103.37 75,000. Research Project-Rehabilitation of Bonded Labour in 3 districts MP, Bihar & Orissa (-)17,160.86 19,579 Research Project-Survey of Construction Labour in Indian Metropolitan City- Kanpur (-)4,977.66 - Evaluation of Centrally sponsored Scheme of Bonded Labour in two Districts of Medak & Chickmangalore - 28,904. Study of Administrative Decentralisation in India Nagoya-Japan 5,762.15 Scholarship to Sh. M.A. Sulliman (-)1,947.90 Grant from Min. of Agriculture & Irrigation Deptt. of Rural Reconstruction i) District Planning Cell-DPAP	Delhi for Seminar on Institutional Finace	ı (-)117.75	117.75
Labour in 3 districts MP, Bihar & Orissa (-)17,160.86 19,579 Research Project-Survey of Construction Labour in Indian Metropolitan City- Kanpur (-)4,977.66 - Evaluation of Centrally sponsored Scheme of Bonded Labour in two Districts of Medak & Chickmangalore 28,904 Study of Administrative Decentralisation in India Nagoya-Japan 5,762.15 Scholarship to Sh. M.A. Sulliman (-)1,947.90 Grant from Min. of Agriculture & Irrigation Deptt. of Rural Reconstruction i) District Planning Cell-DPAP	sation for Res. Proj. Unit Cost of Creating	2,103.37	75,000.00
Labour in Indian Metropolitan City-Kanpur (-)4,977.66 - Evaluation of Centrally sponsored Scheme of Bonded Labour in two Districts of Medak & Chickmangalore 28,904. Study of Administrative Decentralisation in India Nagoya-Japan 5,762.15 Scholarship to Sh. M.A. Sulliman (-)1,947.90 Grant from Min. of Agriculture & Irrigation Deptt. of Rural Reconstruction i) District Planning Cell-DPAP		(-)17,160.86	19,579.50
of Bonded Labour in two Districts of Medak & Chickmangalore - 28,904. Study of Administrative Decentralisation in India Nagoya-Japan 5,762.15 Scholarship to Sh. M.A. Sulliman (-)1,947.90 Grant from Min. of Agriculture & Irrigation Deptt. of Rural Reconstruction i) District Planning Cell-DPAP	Labour in Indian Metropolitan City-	(-)4,977.66	
in India Nagoya-Japan 5,762.15 Scholarship to Sh. M.A. Sulliman (-)1,947.90 Grant from Min. of Agriculture & Irrigation Deptt. of Rural Reconstruction i) District Planning Cell-DPAP	of Bonded Labour in two Districts of		28,904.00
Grant from Min. of Agriculture & Irrigation Deptt. of Rural Reconstruction i) District Planning Cell-DPAP		5,762.15	
Deptt. of Rural Reconstruction i) District Planning Cell-DPAP	Scholarship to Sh. M.A. Sulliman	(-)1,947.90	Mar Co.
		(-)501.20	501.20
ii) District Planning Cell-DPaP (Five districts) 39,169.28 -		39,169.28	

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili sed/ receivabl as on 31.3.84
1,319.37				1,319.37
7,282.64		740 MA 454	AND AND	7,282.64
(-)24,379.23			nice take take	(-)24,379.23
12,294.88	W 40 44			12,294.88
-		***		
77,103.37	78,336.04	(-)6,900.70	71,435.34	5,668.03
2418.64	2,418.64	mare miles refin	2,418.64	
(-)4,977.66			est est est	(-)4,977.66
28,904.00	32,140.14	2183.50	34,323.64	(-)5,419.64
5,762.15	5753.75	san iso eso	5753.75	8.40
(-)1,947.90			-10 -40 -40 -40 -	(-)1,947.90
39,169.28	501.20		501.20	38,668.08
				(Continued)

	Source	Balance of Un- utilised/Recov- erable grant as on 1.4.83	Adjustments
	Grant from Ford Foundation for District Planning Cell-DPAP	36,402.34	
	Grant for Proj. on evaluation-cum- Monitoring of TRYSEM	(-)4,017.65	
	Grant for Concurrent Evaluation Study of TRYSEM in Rajasthan	(-)4,028.48	600 AND
Consu	ltancy Assignments:		
i)	Financial Implications for Perspectiv Plan for Delhi 2001 A.D.	e 16,972.79	
ii)	Pilot Study of Sanjay Gandhi Thermal Stations & Tons Hydro Elec. Project, MPEB.	(-)59.50	
iii)	Kadampari Hydro-electric Project	(-)625.80	625.80
ív)	Design of MIS for Industrial Deve. Corporation, Orissa.	(-)1,177.12	27,976.85
v)	Tear Smoke Unit, Gwalior		***
vi)	Study of the work of Head Quarters and Regional Offices of Kendriya Vidayala Sangathan	(-)11,072.89	84,187.41
vii)	Designing a computerised Financial Accounting & Control System for Govt. of Gujarat	(-)1,439.50	22,110.10
v111)	Study of Central Board of Secondary Education, New Delhi		38,017.92
ix)	Staff Strength Railway Board	(-)285.45	
x)	Pariyar Vagai Project-Madurai	(-)16.00	
xii)	Pilot study-Bargi Trrigation Project	(-)461.50	_
xiii)	Amount Reimburseable by Municipal Corpn. Indore	(-)1,260.00	

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.84
			in it was also die day and any one use you sid also by also like also t	the state was not only single state table stage stage stage state state state and
36,402.34	14,878.39		14,878.39	21,523.95
(-)4,017.65				(-)4,017.65
(-)4,028.48	5221.02	(-)900.00	4,321.02	(-)8,349.50
16,972.79	503.58		503.58	16,469.21
(-)59.50	1472.50		1472.50	(-)1532.00
26,799.73	27,509.66	MO 400 NO	27,509.66	(-)709.93
nar con na	2,178.50	and the state	2,178.50	(-)2,178.50
73,114.52	73,114.52	nú en en	73,114.52	
20,670.60	26,115.90		26,115.90	(-)5,445.30
38,017.92	38,017.92	-	38,017.92	
(-)285.45	130.50	W7-49-44	130.50	(-)415.95
(-)16.00	2,400.80		2,400.80	(-)2,416.80
(-)461.50				(-)461.50
(-)1,260.00				(-)1,260.00
				(Continued)

		D-1	
		Balance of Un- utilised/Recov- erable grant as on 1.4.83	Adjustments
xiv)	Amount Reimburseable by Planaing Commission towards T.A.		
xv)	Status Paper on the Apparatus pertaini to Rural Development (P.C.)	ng	
xvi)	Reorganisation of Dte of Ressettlement M/Defence	14,719.28	41,000.00
xvii)	U.N. HCR Study on Refugees	1,627.84	
xviii)	United Nations Industrial Development Organisation Project	, 	10,234.41
xix)	Filing System in Panjab & Sindh Bank		
xx)	US-AID Assignment - Development and Management Training		

TOTAL	1,06,497.94	30,46,393.40

-					
	Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.84
		3,759.50		3,759.50	(-)3,759.50
	******	2,966.66	56.40	3,023.06	(-)3,023.06
	55,719.28	61,447.23		61,447.23	(-)5,727.95
	1,627.84	1,627.84		1,627.84	<u> </u>
	10,234.41			a gara ja n ji	10,234.41
	ega van um	205.80		205.80	(-)205.80
	***	15,953.13	400 910 400	15,953.13	(-)15,953.13

31,52,891.34 32,7	3,865.80	32,549.96	33,06,415.76	(-)1,53,524.42
Unutilised balance	from grant	s carried ove	r to	4,71,437.67
Grants Receivable				6,24,962.09
Net Balance				(-)1,53,524.42

P.R. DUBHASHI Director & Member-Secretary G.C.L. JONEJA Hony. Treasurer

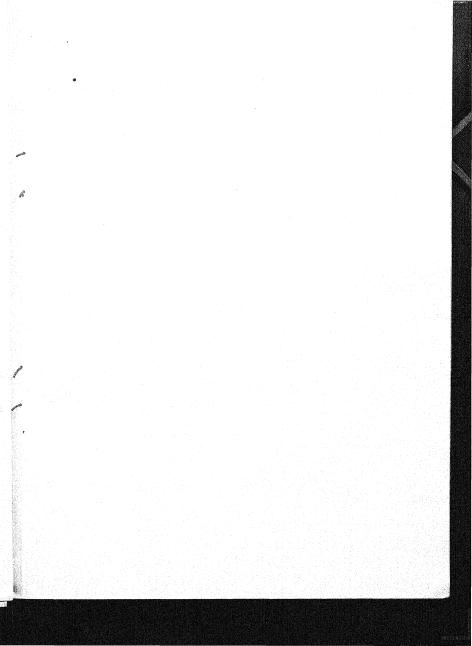
THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

Schedule 'C': Liabilities and Provisions as at 31st March, 1984

		(Figures in Rupee)
As at 31st	Particulars	
4,43,949	Expenses Payable	5,02,413.54
2,663	Unpaid salaries	1,126.40
15,536	Subscription received in advance (IJPA)	20,062.37
74,665	Canteen Contractor	91,532.32
16,593	Honorarium payable to Faculty (For Consultancy Assignments)	10,373.90
1,349	Honorarium payable to staff for Consultancy assignments	5,997.66
25,448	Stale Cheques Account	27,604.36
199	Insurance	66.50
	Deposit from IAMR for construction of Additional floor on Institute Building	8,41,000.00
	Amount received from IX APPPA participar for M.Phil registration	2,400.00
	Amount payable to Shanta Kohli Chandra	150.00

5,80,402	TOTAL	15,02,727.05

THAKUR, VAIDYANATH AIYAR & CO. P.R. DUBHASHI G.C.L. JONEJA
Chartered Accountants Director & Member-Secy. Hony.Treasurer



THE INDIAN INSTITUTE OF PUBLIC

Schedule 'D': Forming Part of the Balance

Particulars	Cost as at	Additions/	Total Cost
	1.4.1983	Adjustments during the year	as at 31.3.1984
Building	47,29,760.69	_	47,29,760.69
Furniture & Fixtures	4,75,585.64	2,772.00	4,78,357.64
Project grants 3,10,5 Non-Project grants 1,67,8			
Air Conditioning Equipmen & Water Coolers	2,07,836.89	11,680.00	2,19,516.89
Library Books	19,48,840.22	1,49,266.15	20,98,106.37
Vehicals	44,311.01	. · ·	44,311.01
Film Projector & Stage Equipments (Auditorium)	1,11,072.79		1,11,072.79
Office Equipments and Training Aids.	5,21,685.24	43,766.41	5,65,451.65
Library Equipments	1,98,215.20	12,192.46	2,10,407.66
Hostel and Mess Equipment	ts 1,58,787.75	14,084.49	1,72,872.24
Project grants 72,1 Non-Project grants 1,00,			
Centre for Rural Develop Equipments Furniture			
& Books Total:	2,35,036.51 86,31,131.94	2,50,276.24	2,51,551.24 88,81,408.18
Figures for the Previous Year	86,31,131.94	2,08,306.62	86,31,131.9

- Notes: I. The Assets purchased out of the grants (other than Recurring grant from the Govt. of India and Ford Foundation Grant) are not included in the above schedule since these have been fully charged to the respective grants. The quantity and value records are, however, being kept separately. The cost of such assets is Rs.7,32,451.80 (previous year Rs.7,32,451.80).

 II. Assets for Building Furniture & Fixture & Hostel and Mess
 - II. Assets for Building Furniture & Fixture & Hostel and Mess equipments acquired out of Project grants have been created by operating upon Building Fund viz. (47,29,760.69+3,10,548.15 +72,136.08=51,12,444.92)

THAKUR, VAIDYANATH AIYAR & CO. Chartered Acountants

ADMINISTRATION, NEW DELHI

Sheet as at 31st March, 1984

		(Figures in Rupees)
Depreciation upto 31.3.1984	Written Down value as at 31.3.1984	Written Down Value as at 31.3.1983
17,78,837.53	29,50,923.16	30,26,587.85
3,22,593.13	1,55,764.51	1,64,472.14
1,78,694.37	40,822.52	36,346.50
15,22,775.11	5,75,331.26	5,27,594.15
34,088.05	10,222.96	12,741.74
1,06,406.36	4,666.43	5,489.92
3,83,522.20	1,81,929.45	1,68,035.14
1,08,648.83	1,01,758.83	96,099.82
70,876.97	1,01,995.27	97,094.33
1,12,333.77	1,39,217.47 42,62,631.86	42,84,306.10
3,46,825.84	42,84,306.10	43,40,634.06

III. Office equipments include cost of 6 typewriters stolen in September, 1974, written down value as on 31st March, 1974 was Rs.3,837.96.

P.R. DUBHASHI Director & Member-Secretary G.C.L. JONEJA Hony. Treasurer

IV. One Jeep received from District Planning Cell, Narnaul, which is yet to be registered in the name of IIPA.

V. The value of stock of Publications as at 31.3.84 stood at Rs.20,96,797.75

THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

Schedule 'E': Current Assets as at 31st March, 1984

(Figures in Rupees)

As at 31s March, 19			
54,925	Interest accrued on fixed deposits		1,16,562.4
	Stock at Cost (As taken, valued and certified by the Registrar)		
	Printing Paper	96,430.49	
	Stationery	49,415.78	
,07,714	Maintenance	21,519.03	1,67,365.3
36,542	Sundry Debtors		65,519.1
40,254	Course Fee & other charges receivable		19,713.7
89,000	Grants receivable		3,85,000.0
5,295	Royalty receivable		
33,227	Rent reveivable from Staff Quarters, Hostel & Auditorium		44,525.3
	Cash & Bank Balances		
	Cash in Hand 3,244.92		
	Petty cash 683.97		
	Postage Imprest 726.90	4,655.79	
	Balances with Nationalised Banks:		
	(a) State Bank of India, New Delhi		
	in Current Account	61,563.31	

3,76,957

Carried Forward

66,219.10 7,98,685.94

As at 31s March, 19		
3,76,957	Brought Forward 66,219.10	7,98,685.94
	(b) United Commercial Bank	
	In Savings Bank Account 3,669.91	
	In Current Account 9,39,863.86 9,43,533.7	7
	(c) First National City Bank, New York	
	In Saving Account 84,838.58	
8,79,575	In current Account 8,866.34 93,704.9	2 11,03,457.79
	Loans & Advances	
	To employees For purchases of conveyance 23,445.00	
12,28,339	For House Bldg. 11,63,732.00	11,87,177.00
	Advances	
	Festival Advance 11,240.00	
	For Expenses 5,312.71	
	For T.A. 11,455.10	
33,258	For Legal Expenses 4,180.00	32,187.81
1,511	Suspense Account	819.00
	Amount recoverable from staff towards interest on loan	4,545.00
8,052	Prepaid expenses	6,147.90
25,32,192	Carried Forward	31,33,020.44

As at 31st
March, 1983

25,32,192 Brought Forward 31,33,020.44

Deposits

For electricity 63,520.00

For Telephone 9,500.00

(For OYT scheme)

77,280 Others 3,510.00 76,530.00

26,09,472

TOTAL

32,09,550.44

THAKUR, VAIDYANATH AIYAR & CO. Chartered Accountants

P.R. DUBHASHI G.C.L. JONEJA Director & Member-Secy. Hony. Treasurer

12,000.00

THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

Schedule 'F': Investment of Funds as at 31st March, 1984

As at 31st March, 1984	Investment of Funds		
	Gratuity Reserve Fund		
	Special Terms Deposit with UCO Banks Fixed Deposits with United	1,11,200.00	
	Commercial Bank	5,18,800.00	
8,78,021	State Bank of India	3,23,021.64	9,53,021.64
	Research Revolving Fund Short Term Deposit with UCO B Fixed Deposits with United	ank 80,000.00	
	Commercial Bank	1,48,500.00	
3,42,500	State Bank of India	1,14,000.00	3,42,500.00
	Research Endowment Fund		
6,30,000	Fixed Deposits with United Commercial Bank		13,80,000.00
	Annual School Prize Fund		
14,100	Fixed Deposit with United Commercial bank		14,500.00
	Staff Benevolent Fund		
5,400	Fixed Deposit with United Com	mercial Bank	5,400.00
	Life Membership Fund		

25,41,991 TOTAL 34,54,391.64

6,71,970 Fixed Deposit with United Commercial Bank 7,46,970.00

Employees Group Insurance Scheme

THAKUR, VAIDYANATH AIYAR & CO. P.R. DUBHASHI G.C.L. JONEJA
Chartered Accountants Director & Member-Secy. Hony. Treasurer

THE INDIAN INSTITUTE OF PUBLIC Income and Expenditure Account $_{\odot}$

Figures for			a safe time dual rises was not rise toly upo that had not told
9,67,606	Pay & Allowances-Faculty & Supporting Staff including contribution to CPF		10,64,044.80
2,87,048	Pay & Allowances-Office of Academic Activities including contribution to CP Fund		3,30,809.12
44,432	T.A. to Faculty Members		47,987.05
4,000	Essay Prize Expenses		4,250.00
49,618	Research Seminars, Conferences and Group discussions	•	23,488.20
3,598	Case Studies		1,430.73
	Library Pay & Allowaces including contribution to C.P. Fund Newsletters & Periodicals	3,84,955.65 1,09,751.07	
3,91,966	Binding charges	5,576.20	5,00.282.92
	Publications Pay & Allowances includig contribution to CPF	1,76,883.13	
	Journals and Periodicals	1,88,103.62	
	Other Publications	1,16,446.23	
	Honorarium to Coresspondents	9,130.00	
5,21,622	Royalty to Authors	3,866.10	4,94,429.08
3,994	Royalty from M/s Somaiya Publishers written of		5,294.82

22,73,884 Carried Over 24,72,016.72

for the year ended 31st March, 1984

		(Fig	ures in Rupees)
Figures fo previous y			
	Grant-in-aid from Govt. of		
	India, Deptt. of Personnel & Admn. Reforms		
37,51,000	Recurring Grant		37,53,000.00
6,90,000	Non-Recurring Grant		
	Subscription		
	Ordinary Members	58,513.50	
	Associate Members	285.00	
96 000	Corporate Members	56,450.00	
86,090	Library Membership	1,145.50	1,16,394.00
36,472	Interest on Life Membership fund		75,731.92
	Publications		
	Subscription and sale of		
	Journal and Periodicals	64,970.66	
	Sale of Other Publications Amount Transferred from	1,54,513.04	
1,76,337	Research Endowment Fund	45,000.00	2,64,483.70
5,45,518	Receipts/Fees from various		
	Paid courses(MDP)		7,44,012.36
1,21,099	Receipts/Fees from Consulting Assignments(net)		1,81,459.37
			2,02,435.37
	Rents		
	Hostel	3,48,312.90	
	Rent for Bedding/Furniture etc.		
	Residential Quarters Auditorium	47,369.98	
	Auditorium	9,412.14	
4,35.111	Others	3,544.30	4,28,086.51
58,41,627	Total Carried Over		55,63,167.86

Figures for previous ye			
			24 72 014 72
22,73,884	Brought Forward		24,72,016.72
	Promotion of Branches Activities		
	Share of Membership Subscription		
	to Branches	56,965.00	
	Share of Interest on Life		
	Membership Fund	29,960.60	
	Contribution to Branches	900.00	
74,937	Research Subvention to Branches	53,520.00	1,41,345.60
	Maintenance of Building, Hostel and Garden		
	Pay & Allowances-Maintenance		
	Staff including contribution to		
		.39,469.71	
	Pay & Allowances-Hostel Staff	,	
	including contribution to C.P.		
		,60,470.77	
		,53,693.82	
		,96,032.65	
	Rents, Kates and Taxes	78,118.90	
7,70,455	Hostel General Charges including	70,220.70	
. , . 0 , 433	improvement	29,853.30	10,57,639.15
		23,033130	
	Administrative Services		
	Pay & Allowances-Admn. including		
		,87,579.51	
	Pay & Allowances-Acct.including		
		,81,416.92	
6,43,061	Travelling Allowance-Staff	71,781.57	7,40.778.00
1,00,000	Contribution to Gratuity Fund		50,000.00
	Office Expenses		
	Printing & Stationery (Net)	96,371.37	
	Running Charges of Photo		
	Copying Machine	30,515.37	
	Postage & Telegrams	88,142.59	
,11,387	Telephone Charges	,35,040.03	3,50,069.36
			-
1,73,724	Carried Over		48,11,848.83

3,41,627	Brought Forward		55,63,167.8
	Miscellaneous Income		
	C.H.S. Recoveries	5,088.25	
	Interest on Savings Account/STD	176.75	
	Licence fee from Hostel/Mess and Canteen contractor	8,412.00	
	Interest on Conveyance Advance	1,317.07	
	Licence fee for Gas Distalation i Hostel/Mess/Canteen	n 300.00	
	Maintenance Charges for Conference Hall	e 1,215.00	
	Service Charges	57,262.31	
	Miscellaneous receipts	3,755.85	
	Hostel/Lounge/Lawn Charges	400.00	
	Foreign Applications	1,050.00	
	Photo Copying Charges	17,211.55	
74,478	Subsidy from ICSSR for Documentation in Public Administration	6,000.00	102,188.7
,37,953	Recovery of Overhead Charges from Research Projects/Programmes		1,82,700.2
_	Excess of Expenditure over Income carried to Balance Sheet		3,26,724.5

61,54.058 Carried Over 61,74,781.43

Figures for previous ye			
41,73,724	BroughtForward		48,11,848.83
	Services & Supplies		
	Legal expenses	3,000.00	
	Liveries	29,491.44	
	Conveyance charges	13,440.63	
	Motor Car expenses	17,304.20	
	Dak Delivery Van Expenses	6,554.60	
	Jeep Expenses	8,518.77	
	Amenities to Staff	1,800.00	
1,62,705	Contingencies & Miscellaneous		
	(including Honorarium to		
	Auditors Rs.3500)	57,648.17	1,37,757.81
69,345	Meetings - T.A.		72,416.60
62,703	Overtime Allowance		1,07,979.60
12,849	Pay & Allowances-Leave Reserve		11,557.46
6,845	Pay & Allow-Research & consult	ancy	
	Unit		12,392.32
2,64,635	Depreciation		2,71,950.48
	Centre for Rural Development		
	Administration		
	Pay and Allowances including		
	contribution to C.P. Fund	3,65,686.03	
	Printing & Stationery	3,713.83	
	Contengencies & Misc.	1,630.77	
	T.A. Expenses	8,610.50	
3,73,666	Car Expenses	32,062.55	4,11,703.68
2,07,825	Expenditure incurred on MDP		
	Courses		3,37,174.65
	Excess of Income over		
8,19,761	expenditure		
61,54,058	GRAND TOTAL		61,74,781.43

THAKUR, VAIDYANATH ÁIYAR & CO. Chartered Accountants revious year 61,54,058 Brought Forward 61,74,781.43

61,54,058 GRANDTOTAL

61,74,781.43

P.R. DUBHASHI Director & Member-Secretary

G.C.L. JONEJA Hony. Secretary

Receipts and Payments Account

RECEIPTS		
Opening Balances		
Cash in Hand (including Petty Cash Imprest)	2,988.71	
State Bank of India, New Delhi in Current Account	54,983.81	
United Commercial Bank, New Delhi in Current and Savings Accounts	7,22,238.77	
First National City Bank, New York:		
In Savings Account 84,838.58 In Current Account 12,328.34	97,166.92	8,77,378.21
Part 'A'		
(i) Recurring grant from the Government of India, and Internal Receipts (Schedule I) Part 'B'		57,03,210,79
Funds, Deposits and Advances (Schedule II)		21,05,899.22
Part 'C'		
Grant for Research Projects, etc. (Schedule III)		30,79,568.20

GRAND TOTAL

1,17,66,056.42

for the year ended 31st March, 1984	(Figures in Rupees)
PAYMENTS	
Part 'A	
Expenditure against recurring grant from Government of India and	
internal Receipts (Schedule I)	64,31,207.29
Part 'B'	
Payment out of Funds, Deposits and Advances (Schedule II)	9,57,956.10
Part 'C	
Expenditure against grants for Projects etc. (Schedule III)	32,74,162.14
Closing Balances	
Cash in Hand (including Petty Cash Imprest) State Bank of India, New Delhi in	3,928.89
Current Account United Commercial Bank, New Delhi in	61,563.31
Current Account and Savings Account	
First National City Bank, New York:	
In Savings Account 84,838.58 In Current Account 8,866.34	93,704.92 11,02,730.89

GRAND TOTAL

1,17,66,056.42

r.R. DUBHASHI G.C.L. JONEJA
Director & Member-Secretary Hony. Treasurer

THE INDIAN INSTITUTE OF PUBLIC

SCHEDULE I OF RECEIPTS

Part 'A' - (i) Grant from the Government of India

RECEIPTS	***	
Grant-in-aid from D.P. & A.R. Ministry of Home Affairs (Recurring)		34,24,000.00
SUBSCRIPTIONS		
Ordinary Members Associate Members Corporate Members Interest on Life Membership Fund	58,513.50 285.00 56,450.00 65,316.42	1,80,564.92
INCOME FROM PUBLICATIONS		
Subscription & Sale of Journal & other Publications		2,47,627.32
Royalties		1,086.16
RENT FROM		
Residential Quarters Auditorium Hostel Others	50,452.16 7,341.26 3,39,476.18 3,999.60 19,463.69	4,20,732.89

Carried Over

42,74,011.29

ADMINISTRATION, NEW DELHI

AND PAYMENTS ACCOUNT

and Internal Resources

(Figures in Rupees)

y & Allowances		
Pay & Allowances-Faculty	7,26,416.24	
Employer's Contribution to C.P. Fund	30,816.00	
Supporting Staff	2,83,502.01	
Employer's Contribution to C.P. Fund	10,860.00	
Leave Reserve	10,947.55	
Employer's Contribution to C.P. Fund	486.00	
Office of Academic Activities	3,13,341.99	
Employer's Contribution to C.P. Fund	14,472.00	
Library	3,57,744.98	
Employer's Contribution to C.P. Fund	20,197.00	
Journal & Publications	1,66,225.92	
Employer's Contribution to C.P. Fund	7,701.00	
Hostel	1,51,500.70	
Employer's Contribution to C.P. Fund	6,844.00	
Maintenance	2,21,987.48	
Employer's Contribution to C.P. Fund	10,492.00	
Administration	4,64,027.89	
Employer's Contribution to C.P. Fund	18,518.00	
Accounts	1,71,383.15	
Employer's Contribution to C.P. Fund	8,034.00	
Research & Consultancy Unit	14,242.32	
O.T.AI.I.P.A.	1,02,027.15	
Gratuity	1,50,000.00	32,61,767.38
AVELLING ALLOWANCES		
T.AFaculty	54,018.55	
T.AInstitute	71,713.57	
T.AMeetings	72,416.60	1,98,148.7

Carried Over

36,01,261.70

RECEIPTS	
Brought Forward	42,74,011.29
Miscellaneous Receipts Conveyance Advance (Refund) Festival Advance (Refund) House Building Advance (Refund) Receipts on account of overhead char Fee from various paid courses (Net) Fee from consulting Assignment (Net)	1,03,334.28 9,702.00 21,680.00 1,60,400.00 1,82,700.29 75,890.55 1,81,459.37

Carried Forward

50,09,177.78

PAYMENTS		
Brought Forward		36,01,261.70
Research, Seminars & Conferences		
Research Seminars, Conferences &		
Group discussions	5,393.98	
Research, Projects/Seminars		
Judicial Policy Formulation in India -		
An Empirical Analysis of some Funda-		
mental Assumptions	3,780.12	
Administrative Stress	3,481.26	
Case Study	1,430.73	
Study of Formulation of Agrl. Policy		
including Policy regarding Priority to		
Production in Indian Planning	752.45	
I.A.S A Retrospective Analysis	15.00	
Admn. & Social Development in Kerala Chinchapely Weaker Sections Joint	3,591.50	
Farming Society	2,729.92	
Seminar on Expectations & Performance	2,123.32	
of IAS	340.00	
Preparation of Bibliography of	340,00	
Administrative Accountability	3.948.39	
Net work based Project Management	3,740.35	
in India	244.95	
Study of Deptt. of Electronics	43.00	
Accountability of Public Enterprises	39.78	25,796.08
decommendately of thoric bitterprises		,,,,,,,,,

36,27,057.78

RECEIPTS	 		
		Brought Forward	50,09,177.78

Carried Forward

50.09.177.78

PAYMENTS		
Broug	ht Forward	36,27,057.78
Library		
Books	1,63,635.37	
Subs. to Newsletter & Periodicals	1,09,751.07	
Library Equipments	12,192.46	
Binding Charges	7,084.80	2,92,663.70
Publications of:-		
Journal	2,01,920.76	
Newsletter	16,423.22	
Documentation in Public Admn.	(-) 114.67	
Other Publications	1,36,871.22	
Framing of India's Constitution -		
Binding charges	2,312.50	
Royalty to Authors	3,866.10	
Hon. to correspondents	9,130.00	3,70,409.13
Essay Prize Competition		4,250.00
Works		
Repairs & Maintenance	3,23,023.69	
Rents, Rates & Taxes	78,118.90	
Water & Electricity Charges	2,02,194.99	
Add. & Alterations to H II Type Qrs.	1,080.00	
Realignment of Sewer Line	932.54	6,05,350.12
Hostel		
Hostel General Charges	29,129.60	
Hostel-Improvement	14,084.49	43,214.09
Furniture, Fixture & Office Equipment		59,714.41
Office Expenses		
Printing & Stationery	1,24,256.47	
Telephone Charges	1,32,309.15	
Postage & Telegrams	87,651.99	
Maint. & running charges for Photo		
Coppying Machine	32,266.85	3,76,484.46

Carried Forward

53,79,143.69

PRCEIPTS

Brought Forward

50,09,177,78

Fee from MDP Courses

2nd Course on Ethics and Admn.	8,400.00
7th Adv. Course on Materials Plg.	4,900.00
8th Adv. Course on Materials Plg.	7,000.00
6th W/shop on M.I.S.	1,200.00
7th - do -	25,200.00
4th Adv. Course on Project Mgt.	1,000.00
4th W/shop on Proj. App. & Imp. Plan	4,000.00
Ist Course on Quantitative Methods	2,000.00
9th Course on Financial Mgt. Techniques	17,000.00
7th Course on New Dim. in Mgt.of Hum.Res	. 2,800.00
2nd Course on Economic Ana. for P.S.Mgt.	7,500.00
2nd Spl. Course on Effectiveness of	
Proj. Mgt. at Srinagar 1	,90,500.00
Ist Course on Maint. Mgt.	3,500.00
Spl. Course on Fin. Mgt. for Ex. of	
Govt. of Pandicherry	36,000.00
10th Course on Financial Mgt. Techniques	37,500.00
5th Adv. Course on Comp. in Mgt.	19,500.00
10th Course on Computers in Mgt.	37,800.00
Regl. Trg. Prog. in New Trends in Dev.	
Adm. APDC	80,258.01
11th & 12th Cap. Courses on Proj. Mgt.	
for CEA	36,000.00
Spl. Course on Vigilance for CEA	18,000.00
Grant for 5th Course on PIME-Agrl.	30,000.00
8th Course on New Dim. in Mgt. of	
Human Resources	16,000.00

Total Carried Over

5,86,058.01

50,09,177.78

PAYMENTS		
Services & Supplies	rought Forward	53,79,143.69
Legal expenses	3,000.00	
Conveyance Charges	13,392.12	
Dak Delivery Van Charges	6,541.78	
Motor Car Expenses	18,013.29	
Jeep Expenses	7,801.82	
Liveries	29,491.44	
Amenties to Staff	900.00	79,140.45
Contingencies & Misc.		57,995.77
Honorarium to Auditors		3,500.00
Grant of Advance for purchase of Con	vevance	7,990.00
" " House Building		1,20,950.00
" "Festival		19,600.00
entre for Rural Development Adam.		
Pay & Allowances	3,42,183.96	
Emp. cont. to CP Fund	17,565.00	
	3,713.83	
Printing & Stationery Misc. & Contingencies	888.57	
Library Books	17,683.94	
	31,211.83	
Car Expenses	8,460.50	
Travelling Allowance	148.30	
O.T.A. Lib. Subs. to N.L. & Periodicals	697.20	4,22,553.13
expenditure on MDP Courses		
2nd Course on Economic Analysis of		
Public Sector Management	5,096.04	
7th W/shop on M.I.S.	5,736.82	
8th Adv. Course on Project Mgt.	6,661.18	
2nd Course on Quantitative Methods i	n Mgt 1,202.47	
2nd Spl. Course on Users Orien. to (Comp.	
for IAAS Probationers	4.490.75	
9th Course on Financial Mgt. Technic	ues 5,284.67	
2nd Course on Ethics & Admn.	4,603.77	
4th Spl. Course on Proj. Form. & Imp		
Power Jabalpur	2,496.50	
6th Course on Proj. Mgt. CEA	379.95	
	-	
Carried Over	35,952.15	60,90,873.0

RECEIPTS	ngg gip hiji ang niya ang ang ang ang ang ang ang ang ang dia Gir and diki d	kar n. in vinn men helt valle men helt helt helt helt helt helt des stan kan helt helt vinn stan h
Brought Forward	5,86,058.01	50,09,177.78
Adle. fee to met exp. on the courses for Planning for Rural Dev.	2,232.00	
2nd Course on Planning for Rural Dev.	20,000.00	
5th Course on Proj. Form. & Imp. Power at Jabalpur	25,000.00	
Workshop on Computer Awareness & Acceptability-BHEL	6,743.00	
13th-15th Capsule Courses on Proj. Mgt. for CEA	54,000.00	6,94,033.01

Certified that against the grant of Rs.34.24 lakhs received from the Government of India for the year 1983-84 an amount of Rs.41,92,999.46 (including the excess expenditure of Rs.41,002.96 during 1982-83) was utilised during the year for the purpose for which it was intended, as per the above statement.

57,03,210.79 7,68,999.46

Excess Exp. as at 31-3-84

TOTAL Part 'A'

7,68,999.46 64,72,210.25

THAKUR, VAIDYANATH AIYAR & CO. Chartered Accountants

 PAYMENTS	5 MS - CT 470 400 MS - GR 740 MS 140 400 400 MS - 140	
 and the last last the last last last last last last last last	* 47° 44° 46° 46° 46° 47° 48° 48° 48° 48° 48° 48° 48° 48° 48° 48	and fig. and the same fig. can gree was fire age of the same file late and
Brought Forward	35,952.15	60,90,873.04
2nd-Spl. Course on Effectiveness of Proj		
Mgt. under Indians conditions		
at Srinagar 1	,09,903.87	
Ist Course on Maint. Mgt.	694.89	
10th Course on Financial Mgt. Techniques	5,534.28	
10th Course on Computers in Mgt.	8,685.71	
Spl. Course on Fin. Mgt. for Ex. of		
Govt. of Pondicherry	17,689.33	
Regl. Trng. Prog. on New Trends in the		
Trg. of Dev. AdmnAPDAC	59,386.33	
Ist Course on Hum. Resources Mgt. in		
Pub. Enterprises	788.20	
8th Adv. Course on Materials Plg.	2,786.66	
Ist Course on Regl. Planning	872.65	
5th W/shop on Proj. App. & Imp. Plan	536.30	
11th Cap. Course on Proj. Mgt. for CEA	8,397.04	
Spl. Course on Vigilance-CEA	3,931.87	
12th Cap. Course on Proj. Mgt. for CEA	7,659.47	
8th Course on New Dimen, in Mgt. of		
Hum. Resources	7,068.74	
5th Course on PIME-Agr1.	13,725.62	
2nd Course on Int. App. to Budgetting	569.73	
2nd Course on Plg. for Rural Dev.	7,185.76	
Spl. Course on Proj. For. and Imp.		
Power for MPEB Jabalpur	21,895.41	
W/shop on Comp. Awareness and		
Acceptability at Hardiwar for BHEL	3,384.41	
13th Cap. Course on Proj. Mgt. for CEA	10,177.51	
6th Course on Mgt. Accounting	52.80	
14th Cap. Course on Proj. Mgt. for CEA	8,275.15	2 (0 22/ 25
15th - do -	5,180.37	3,40,334.25
마루하다 보다는 사람이 가게 하는 다른 사람이다.		64,31,207.29
Page 21 222		41,002.96
Excess as at 31-383		91,002.00

P.R. DUBHASHI Director & Member-Secretary

TOTAL Part 'A'

G.C.L. JONEJA Hony. Treasurer 64,72,210.25

THE INDIAN INSTITUTE OF PUBLIC

SCHEDULE II OF RECEIPTS

Part 'B' - Funds,

RECEIPTS

Part 'B'

Funds, Deposits & Advances

Subscription to Life Membership Fund	1,16,289.50
Staff Benevolent Fund	2,621.00
IIPA Employees Group Insurance Schemes	3,398.00
Library Deposit	4,400.00
Gratuity Reserve Fund	2,41,307.34
Research Revolving Fund	39,945.99
Adv. to Sh. R.K. Verma	330.00
" " Pranab Bhattacharya	1.000.00
" " V.J. Chandrasekharan	300.00
" "B.B. Sahay	2,392.25
" " K.R. Nair	0.40
" " Raje Singh	135.07
S.D. from Contractors	9,924.30
Hostel Deposits	500.00
Research Endowment Fund	7,98,566,60
F.D. with Union Bank of India	3,000.00
S.D. from M/s. Universal Appliances	3,000.00
& Refregeration, New Delhi	5,000.00
Sale of Corporate Study Group Publications	9,804.50
Stale Cheque A/c	
	2,156.25
Amt. Payable to Staff	4,649.05
Deposit from IAMR for Addl. Floor on	0.44.000.00
Institute Building	8,41,000.00
Amt. Payable to Mrs. Shanta Kohli Chandra	150.00
Mess Charges	16,867.62
S.T.D. with Uco. Bank	1,469.35
Suspence A/c	692.00

TOTAL Part 'B'

21,05,899.22

ADMINISTRATION, NEW DELHI

AND PAYMENTS ACCOUNTS

Deposits and Advances

(Figures in Rupees)

PAYMENTS

Part 'B'

Funds, Deposits & Advances

T.A. Advance	2,912.50
Advance to Shri M.R. Murthy	254.96
Advance to Shri Shekhar Singh	1,500.00
F.D. with Uco. Bank	8,30,400.00
Spl. Term Deposit with Uco. Bank	87,000.00
Insurance	133.00
Amt. recoverable from staff towards	
Int. on Loan	4,545.00
Corporate Studies Group	15,388.49
Annual School Prize Fund	344.84
Unpaid Salaries	1,536.21
F.N.C. Bank, N.Y. F.F-IV- Interest	3,462.00
Amt. Payable to Faculty	6,219.60
Amt. reimbursable by Planning	
Commission for W/Group	3,759.50
Advance to Shri K.C. Kaushik	500.00

TOTAL Part 'B' 9,57,956.10

THE INDIAN INSTITUTE OF PUBLIC

SCHEDULE III OF RECEIPTS

Part 'C' - Receipts for Projects, Courses

RECEIPTS

Part 'C'

Grant from M/W & H for C.U.S.	6,83,000.00
Sale of C.U.S. Publications	22,202.90
Subscription to Nagarlok	7,232.85
Grant from M/W & H for Pub. of proce-	
dings of Seminar on Integrated Dev.	
of Small & Medium Towns	22,000.00
M/W & H for 3rd Course on Integrated	
Development of Small & Medium Towns	10,000.00
4th - do -	10,000.00
Fee-2nd Course on Urban Proj. Apprasal	
" - 10th " Valuation & Assement	
Property Tax	14.500.00
Fee-3rd Course on Urban Mgt.	2,400.00
Fee-4th Course on Urban Proj. Appraisal	
Fee-5th Course on Solid Wastes Mgt.	700.00
Grant for 2nd Course on Dev. through	
Participation	2,250.00
Fee-Ist Course on Mgt. of Rural Dev.	101.75
Grant for Seminar on Institutional	2020.0
Finance for Rural Development in	
Northern Region	117.75
Grant from DP & AR for ApppA	3,19,000.00
- do - 8th APPPA	31,019.05
Grant from DP & AR for Courses	31,017.03
under MOP	2,29,200.00
Grant for Study Tour Abroad by:	2,23,200.00
8th APPPA Participants	16,000.00
5th APPPA Participants	431.29
9th APPPA Participants	3,34,000.00
Grant from DP&AR for 8th MDP for	3,34,000.00
Dy. Secretaries	25,468.22
Grant for Top Level Seminar on New	45, 400.22
Horizons in Mgt. of Econ. Dev.	14,000.00
	2.,000.00

Carried Over

17,55,513.36

ADMINISTRATION, NEW DELHI

AND PAYMENTS ACCOUNTS

and Consulting Assignments, etc.

(Figures in Rupees)

PAYMENTS

Part 'C'

Sponsored Trg. Programme etc.	
Centre for Urban Studies	6,78,104.20
Publication of Nagarlok	21;337.47
Seminar on Integrated Dev. of Small	
& Medium Towns	18,802.75
3rd Course on Integrated Dev. of Small	and the second
& Medium Towns	6,439.08
4th - do -	6,100.28
4th Course on Urban Proj. Appraisal	3,627.17
National Seminar on Dev. of Tertiary	
Sector in Rural Areas	199.35
10th Course on Valuation & Assessment of	of
Property Tax	4,038.02
3rd Course on Urban Mgt.	54.74
2nd Course on Dev. through Participation	on 21,326.65
3rd - do -	368.40
Advanced Prof. Prog. in Pub. (Admn.	
(APPPA)	3,34,543.52
Seminar of APPPA Alumni on Eval. of	
APPPA Prog.	2,458.24
Study Tour Abroad VIIth APPPA	
Participants	(-) 897.00
- do -	4,30,600.22
Top Level Seminar on New Horizons in Mg	
of Eco. Dev.	13,711.14
Pub. of 5 - Volumes DPAR	67,950.11
4th Course on Fin. Mgt. for Integrated	100
Fin/Div. of M/Deptts.	17,777.68
- do -	30.60
4th MDP of Group 'A' Officers	3,555.16
National Seminar on Distt. Admn.	791.98

RECEIPTS

Brought Fo	orward 17,55,513.36
Grant from DPAR for 4th EdP	for
Group 'A' Officers	15,000.00
" for Pub. of 5 Volume	es 39,340.62
Grant from DPAR for Seminar	on
APPPA Alumni	3,500.00
Fee-Spl. Trng. course on Per	rsonnel Mgt
for Ex. of I.D.C., Orissa	19,654.00
Grant for W/shop on Dev. & 1	Environment 25,000.00
Fee-4th Course on Fin. Mgt.	for Officers
of Integrated Fin. Dev. in 1	M/Deptts. 2,635.64
Grant for 3rd Course on Dev	
Participation	19,275.00
Grant for Seminar on Institu	
Finance for Rural Dev.	4,500.00
Amt. recd. from 9th APPPA Pa	
for M.Phil Regn. Fee	2,400.00
Grant for W/Shop on People's	
in Environmental Mgt.	25,000.00

Carried Over

19,11,818.62

PAYMENTS

Brought Forward	16,30,919.76
Seminar on Orientation on India's	
Policy on Environment	. 804.80
Study on Administrative Decentralisa-	
tion in India & Japan - NAGOYA	5,753.75
Trg. Course on Project Monitoring &	
Evaluation for Sr. & Middle Level	
Executive of R.E.c.	12,000.00
Ist Course on Management of Rural	
Development	1,816.40
2nd - do - '	656.40
4th EDP for Group 'A' Officer	55,000.00
8th MDP for Empanelled Dy.	
Secretaries of the C.S.S.	25,468.22
W/shop on Dev. & Environment	22,839.83
Spl. Trg. Course on Personnel Mgt.	
for Executives of I.D.C. of Orissa	8,197.48
Work assigned by DP & AR	9,733.71
W/shop on People's Participation in	
Environmental Mgt.	6,270.57
2nd Spl. Course on Disciplinary	
Proceedings and Vigilance for CEA	957.74
W/sop on Managerial Beh. for Irrigation	1
System	268.35
Expenditure on Course under Management	
Orientation Programme (MOP)	2,29,919.59

Carried over

20,10,606.60

RECEIPTS

Brought Forward 19,11,818.62

Grant from ICSSR for Research Projects/Fell	owship:
Interdependence of goods for services	
sector in a developing Economy	8,628.00
Regulatory Admn. of Private Corporate	
	,00,000.00
State Govt. Publication	3.000.00
Integrated Rural Dev. of Proj-Orgn.	
Issues - A case Study of Bihar	4,439.00
F/ship to shri Shanti Kothari	5,064.00
Small Farmers Dev. & Rural Unrest	9,600.00
Small ratmers bev. & Rutar Uniest	5,000.00
Grants for Res. Projects/Seminars	
Unit cost of creating Jobs for Central	
Govt. Employes in New Delhi	75,000.00
Comparatave Perf. of Public Enterprises	
& Large Private Sector Companies	75,000.00
Municipal Personnel Admn.	20,000.00
Study of Eval. of Integrated Rural Dev.	20,020.00
Programme in U.T. Delhi	18,000.00
Evaluation of Centrally Sponsored Scheme	
of Bonded Labour in 2 Distrs. of Medak	•
& Chickmaglore	28,904.00
Study of Planning Process for Rural	20, 204.00
Dev. at Block & Distt. Level	7,935.00
2 Case Studies under Centrally Sponsored	7,333.00
	,00,000.00
Implementation Process in National	,00,000.00
Rural Employment Programme	10 000 00
	10,800.00
Panchayati Raj Bureaucracy & Rural Dev.	14,700.00
Growth of Foreign Pvt. Capital in	AD 390 TO
India Since Independence	60,000.00
Seminar on Dev. of Terr. Sec. in	
Rural Areas	226.39
Target Group Oriented Pub. Dist. System	90,000.00
Bench Mark Studies of Socio Economic	
Conditions of People in Drought Prone	
Area in W.B., Har. & J.&K	,60,500.00
Grant for Study on UNIDO	10,234.41
Grant from M/Lab. for Res. Proj. on	
Bonded Labour in 3 Distt. in M.P.,	
Bihar & Orissa	19,579.50
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Carried Over 28	33 /28 02

Carried Over

28,33,428.92

PAYMENTS

	Brought Forward 2	0,10,606.60
Pas	earch Projects/Studies	
	Fellowship to Shri J.D. Sethi	8,218.43
	" Shri B.R. Nanda (-)	8,264.00
	Regulatory Admn. of Private Corporate	0,204.00
		2,16,500.44
	Establishment of Data Information	2,10,000.44
		/ EGO E3
	System on Corporate Sector in India Political Dimensions in MNC's	4,589.51 41,600.00
	Nationalisation in Non-Arl. Sector of	41,000.00
		847.47
	Election of Delhi Metropolitan Council	766.51
	Inter-Dependence of Goods & Services	1 000 10
	Sector in a developing economy	4,061.19
	F/ship to Prof. Shanti Kothari	20,999.50
	F/ship to Mrs. Shanta Kohli Chandra	2,995.00
	State Govt. Publications	6,934.51
	Imp. of the Int. Rural Dev. Prog. Admn.	
	Orgl. Issues A case study of Bihar	6,842.88
	Rural violence & small Farmers Dev. &	
	Rural Unrest	19,148.76
	Impact of MNC's on India's Position in	4.0
	International Division of Labour	4,869.00
	Rationalisation of system of grant in	
	aid M/Social Welfare	1,536.86
	Evolution of Energy Policy in India	5,084.62
	Unit cost of Creating Jobs for	
	Central Govt. Employees in New Delhi	78,336.04
	Rehabilitation of Bonded Labour in M.P.	
	Orissa & Bihar	2,418.64
	Study of Dave. South Zone Office of MCD	8,800.68
	Bench Mark Studies of Socio-Economic	
	conditions of people in Drought Prone	
		1,91,791.65
	Concurrent Eval. Study of TRYSEM in	
	Rajasthan	5,221.02
	Municipal Personnel Admn.	3,668.60
	Distr. Plg. Cells - Purulia (-)	501.20
	Target Group Oriented Pub. Dist. System	53,623.94
	Imp. Process in National Rural	
	Employment Programme	1,923.40
	Plg. Process for Rural Dev. &	
	Block Distr. Level	4,156.65
	Carried over 2	6,92,382.18

RECEIPTS

Brought Forward 28,33,428.92

MGT. of IRD Proj - A Study of Adequacy & Effectiveness of Admn. Process at Distt. & Block Level in Rajasthan 15,900.00 Maketing Services under I.R.D.P. 16,947.00

Fee from Consulting Assignments/Pilot Studies

C.B.S.E., New Delhi 38,017.92

Designing a Computerised Financial Accounting Control System 22,110.10

Reorgn. of D'te of Resettlement,

 M/Defence, G.O.I.
 41,000.00

 Kendriya Vidyalaya Sangathan
 84,187.41

Industrial Dev. Corpn., Orissa 27,976.85

TOTAL Part 'C'

30,79,568.20

Brought 1	Forward	26.	92.	382	.18

Eval. of Centrally sponsored Scheme on E	onded
Lab. in 2 Distt. of Medak Chickmaglore	32,140.14
Comparative Performance of Public Enter-	· Programme
	,24,928.17
Maketing Services under I.R.D.P.	17,972.14
Growth and Regulation of Foreign Pvt.	
Cap. in India	62,421.94
Panchayati Raj. Bureaucracy & Rural Dev.	22,659.96
2 Case Studies under Cent. Spons. Sch.	
for IDSMT	41,608.42
Evaluation Study of IRD. Delhi	9,351.62
I.R.D. Project - A Study of the	
Adequacy of Self/Effectiveness of Admn.	
Process at Distt. & Block level-Raj.	9,624.36
Consulting Assignments/Pilot Studies	
Designing a Computerised Financial	
Accounting & Conrol System for Govt.	
of Gujarat, Ahmedabad	26,115.90
Staff Strength of Rly. Board	130.50
Mgt Study of Work of the Hors. & Regiona	
Offices of Kendriya Vidyalaya Sangathan	73,114.52
Designing of M.I.S. for Industrial Dev.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Corp., Orissa	27,509.66
Periyar-Vagai Projects, Madurai	2,400.80
Financial Implications for the Perspec-	
tives Plan for Delhi 2001. A.D.	503.58
Sajay Gandhi Thermal Station & Tons	
Hydro-Elect. Proj. M.P.E.B.	1,472.50
Reorganisation of D'te of Resettlement	
M/Defence, Govt. of India.	61,447.23
UNHCR Study on Refugees	1,627.84
Kadmapari Hydro-Electric Project (-)	
Tearsmoke Unit, Tekampur Gwalior	2,178.50
Central Board of Sec. Education	38,017.92
Filing System-Punjab & Sind Bk, N.Delhi	205.80
Status Paper on Adm. Appratus Pertaining	
to Rural Dev. (Pig. Commission)	2,966.66
U.S.A.I.D. Assignment on Developing Trg.	
Programme on Management & Development	9,928.01
Distt. Plag. Cells - DPAP	15,379.59
TOTAL Part 'C' 32	,74,162.14

P.R. DUBHASHI Director & Member-Secretary G.C.L. JONEJA Hony. Treasurer